

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

August 27, 2026

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Thursday, August 27, 2026, at 5:31 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:31 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present: Commissioner Brad Friedman
Commissioner Violet N. Lowrey (via WebEx)
Commissioner Diana L. Taub
Secretary/Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Absent: Commissioner Laura Raybin Miller

Executive Leadership

<i>Present:</i>	Mr. Shane Strum	Interim President and Chief Executive Officer
	Mr. Alan Whaley	Interim Chief Operating Officer
	Ms. Linda Epstein	Interim General Counsel
	Mr. Irfan Mirza	Senior Vice President and Chief Financial Officer
	Ms. Margie Vargas	Senior Vice President and Chief Human Resources Officer

3. PLEDGE OF ALLEGIANCE

At the request of Chairwoman Justen, Commissioner Taub led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments. There were no comments from the public.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DiMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

5. APPROVAL OF MINUTES

5.1 Annual Board Meeting Held on July 22, 2026.

5.1.1 Request Board Approval of the Minutes of the Annual Board Meeting Held on July 22, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Annual Board Meeting dated July 22, 2026.

Motion **carried** without dissent.

6. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

Narendra Upadhyaya, M.D., Chief of the Medical Staff at Memorial Hospital Pembroke, presented the Medical Staff Executive Committee Reports for the following hospitals:

6.1 Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital

6.2 Memorial Hospital West

6.3 Memorial Hospital Miramar

6.4 Memorial Hospital Pembroke

6.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Secretary/Treasurer Harrison **moved, seconded** by Commissioner Lowrey, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVE THE MEDICAL STAFF CREDENTIALING REPORTS FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion **carried** unanimously.

7. CONSENT AGENDA

7.1 Approval of a New Physician Employment Agreement with Emad Abuhamda, M.D. – Gastroenterologist Advanced Endoscopy.

7.2 Approval of a New Physician Employment Agreement with Jacob L. Cohen, M.D. – Orthopedic Surgery.

7.3 Approval of a New Physician Employment Agreement with Derek Prabharasuth, M.D. – Urology.

7.4 Approval of a Renewal Physician Employment Agreement with Luis Raez, M.D. – Chief Scientific Officer and Medical Director, Hematology Oncology.

7.5 Approval of the Quarterly Investment Reports – Operating Funds, Retirement Plan, and Defined Contribution Plans, and the Quarterly Due Diligence and Security Monitoring Reports for Q2 2026, ending June 30, 2026.

7.6 Approval of the Financial Reports for the Month of July 2026.

7.7 Approval to Authorize the District's Interim President and Chief Executive Officer ("Interim CEO"), Chief Financial Officer ("CFO"), and their Respective Authorized Delegees to Establish the

Framework and Prepare the Necessary Documents for the Financial Parameters of the District's 2026 Bond Plan, Including New Money Debt, Debt Structure, Anticipated Interest Rates, Underwriting Syndicate, Short-Term Liquidity, and Refunding for Presentation to the Board of Commissioners of the South Broward Hospital District for Approval at a Future Meeting.

- 7.8 Approval of the Quality Assessment and Oversight Committee Quarterly Reports, Data for Q2 CY 2026, Consent Agenda Items 5.1.1 through 5.1.11.
- 7.9 Approval of the Memorial Healthcare System's Performance Improvement Plan for FY 2027.

Commissioner Friedman *moved, seconded* by Vice Chairman Harvey, that:

***THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL
DISTRICT APPROVE ITEMS 7.1 THROUGH 7.9 ON THE CONSENT
AGENDA.***

Motion *carried* unanimously.

8. FINANCIAL REPORT

Mr. Irfan Mirza, Senior Vice President and Chief Financial Officer, presented the financial reports for the month of July 2026. These were approved by the Board under the Consent Agenda above.

9. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum began his report by presenting news from across the system, including the opening of the Douglas Road freestanding emergency department on August 5, 2026. Since then, it has seen over 2,000 patients. He also reported on the recent physician retreats, where physicians from Memorial, Broward Health and Nicklaus Children's Hospital came together to explore new opportunities for collaboration and advancing patient care.

Mr. Strum continued his report with a snapshot of figures, including patient encounters in the fiscal year 2027 across the system, which are at over 250,000, and the recent Annual Employee Recognition Dinner, which honored staff who have completed a combined total of over 10,000 years of service. In addition, Memorial's volunteers gave over 45,000 hours of service in 2026.

Mr. Strum recognized various staff and departments. He congratulated Mr. Stephen Demers and Ms. Felicia Turnley, who have been promoted to Chief Executive Officer of Memorial Hospital West and Memorial Hospital Miramar respectively. The Joint Commission carried out a four day Laboratory survey at Memorial Hospital West, with a result of zero findings from 852 elements of performance. The Lead Surveyor shared that fewer than 10 other surveys he has completed over 23 years have resulted in a perfect result, and Mr. Strum congratulated Laboratory Director Ms. Marian Cavagnaro and the entire Laboratory team for this outstanding result.

Mr. Strum gave details of finance and growth, including a 24.3% increase in net patient revenue over the prior year for the system, and a 32.9% increase in acute care admissions over the prior year for Memorial Regional Hospital South.

Finally, a video was shown, highlighting Memorial Hospital Miramar's Food and Nutrition Department, and the outstanding food the kitchen team prepare for patients, their families, and Memorial staff.

10. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

11. NEXT BOARD OF COMMISSIONERS' MEETING

11.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Wednesday, September 23, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Wednesday, September 23, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

12. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:14 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____

Elizabeth Justen, Chairwoman



ATTEST: _____

Douglas Harrison, Secretary Treasurer