

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

ANNUAL MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

July 22, 2026

The Annual Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, July 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:30 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary/Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Executive Leadership

Present:

Mr. Shane Strum	Interim President and Chief Executive Officer
Mr. Alan Whaley	Interim Chief Operating Officer
Ms. Linda Epstein	Interim General Counsel
Mr. Irfan Mirza	Chief Financial Officer
Ms. Margie Vargas	Senior Vice President and Chief Human Resources Officer

3. PLEDGE OF ALLEGIANCE

Chairwoman Justen led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments. There were no comments from the public.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DiMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

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5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on June 24, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on June 24, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated June 24, 2026.

Motion **carried** without dissent.

6. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

Alvaro Visbal-Ventura, M.D., Chief of the Medical Staff at Memorial Hospital Miramar, presented the Medical Staff Executive Committee Reports for the following hospitals:

6.1 Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital

6.2 Memorial Hospital West

6.3 Memorial Hospital Miramar

6.4 Memorial Hospital Pembroke

6.5 Request Board Approval of the Medical Staff Credentialing Reports.

Commissioner Lowrey **moved, seconded** by Vice Chairman Harvey, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES THE MEDICAL STAFF CREDENTIALING REPORTS FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE, AS PRESENTED.

Motion **carried** unanimously.

7. SETTING THE PROPOSED MILLAGE RATE FOR FISCAL YEAR 2027

7.1 Request Board Approval of Proposed Tax Millage Rate for Fiscal Year 2027.

Commissioner Taub **moved, seconded** by Secretary/Treasurer Harrison, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES TO SET THE DISTRICT'S PROPOSED MILLAGE RATE FOR FISCAL YEAR 2027 AT 0.0805 MILLS.

Motion **carried** unanimously.

8. CONSENT AGENDA

8.1 Approval of a Renewal Physician Employment Agreement with Alex Fokin, M.D. – Orthopedic Surgery, Sports Medicine.

8.2 Approval of a Renewal Physician Employment Agreement with Chauniqua Kiffin, M.D. – Medical Director, Trauma Services Program.

8.3 Approval of a Renewal Physician Employment Agreement with Seong Lee, M.D. – Medical Director, Trauma Services and Surgical Critical Care Program.

- 8.4 Approval of a Renewal Physician Employment Agreement with Marvin K. Smith, M.D. – Lead, HopCo, Orthopedic Surgery, Sports Medicine.
- 8.5 Approval of the Audited Financial Statements, Audit Results Report, and Management Letter for the Fiscal Period Ending April 30, 2026.
- 8.6 Approval of the Single Audit Report and Schedule of Federal Awards, State Financial Assistance, and Local Awards and Supplementary Information for the Fiscal Period Ending April 30, 2026.
- 8.7 Approval of the Financial Reports for the Month of June 2026.
- 8.8 Approval of the Dates, Time and Location for the Preliminary and Final Tax Hearings for September 2026.
 - 8.8.1 First Tentative Tax and Budget Hearing:
Wednesday, September 9, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312; and
 - 8.8.2 Second and Final Tax and Budget Hearing:
Wednesday, September 23, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Vice Chairman Harvey ***moved, seconded*** by Commissioner Lowrey, that:

***THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL
DISTRICT APPROVES ITEMS 8.1 THROUGH 8.8, INCLUDING SUBPARTS,
ON THE CONSENT AGENDA.***

Motion ***carried*** unanimously.

9. FINANCIAL REPORT

Mr. Irfan Mirza, Chief Financial Officer, presented the financial reports for the month of June 2026. These were approved by the Board under the Consent Agenda above.

10. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum began his report by congratulating Mr. Mark Greenspan, Vice President of Construction and Property Management, and his team, on the two new freestanding emergency departments.

Mr. Strum reported on the first LDI and LDM of fiscal year 2027, which was attended by almost 1,000 leaders, and thanked Memorial's oncology physicians for their assistance in presenting with physicians and leaders from the North Broward Hospital District. The inaugural ECMO symposium, hosted at Memorial Regional Hospital, saw over 75 critical care professionals collaborate on best practices, to help strengthen the care given to patients. He also gave details of the new 30,000 square-foot Douglas Road freestanding emergency department ribbon cutting on July 21.

Mr. Strum continued his report with a snapshot of figures, including patient encounters in fiscal year 2027 across the system, which are at over 164,000. In addition, 374 physicians have graduated through Memorial's GME programs since 2021; Memorial is the first in Broward County to offer a new pancreatic cancer drug; and more than 55,000 people have been reached through 123 community events between April and June of this year.

Mr. Strum recognized various staff and departments, including Mr. Joseph Stuczynski, Chief Executive Officer of Memorial Hospital West, who is retiring after 21 years with Memorial; and Memorial Hospital Miramar, which is one of only eight hospitals in Florida to receive Level III Maternal Care verification from The Joint Commission. He congratulated both Memorial and Broward Health staff,

who worked together to donate five tons of critical supplies to help those impacted by the earthquake in Venezuela.

Mr. Strum gave details of finance and growth, including a 36.1% increase in net patient revenue over the prior year for the system, and a 20.9% outpatient visit increase over the prior year for Memorial Hospital West.

Mr. Strum reported on two recent donations; one for \$20K to the Joe DiMaggio Children's Hospital Foundation, and another for \$40K to the Memorial Foundation.

Finally, a video of various news reports was shown, showcasing Memorial's achievements across the system. Mr. Strum thanked the Board for allowing Memorial to continue moving forward.

11. ELECTION OF BOARD OFFICERS

11.1 The July Board Meeting is designated by the Board of Commissioners as the Annual Meeting. Therefore, the Board is required to elect Officers for the Fiscal Year:

11.1.1 Board Election of Chairperson

Secretary/Treasurer Harrison *moved, seconded* by Vice Chairman Harvey, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES TO APPOINT CHAIRWOMAN JUSTEN AS CHAIRWOMAN OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT FOR FISCAL YEAR 2027.

Motion *carried* unanimously.

11.1.2 Board Election of Vice Chairperson

Commissioner Friedman *moved, seconded* by Chairwoman Justen, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES TO APPOINT VICE CHAIRMAN HARVEY AS VICE CHAIRMAN OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT FOR FISCAL YEAR 2027.

Motion *carried* unanimously.

11.1.3 Board Election of Secretary/Treasurer

Commissioner Lowrey *moved, seconded* by Vice Chairman Harvey, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES TO APPOINT SECRETARY/TREASURER HARRISON AS SECRETARY/TREASURER OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT FOR FISCAL YEAR 2027.

Motion *carried* unanimously.

12. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

13. NEXT BOARD OF COMMISSIONERS' MEETING

13.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, August 27, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, August 27, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

14. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:25 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____

Elizabeth Justen, Chairwoman



ATTEST: _____

Douglas Harrison, Secretary Treasurer