

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

June 24, 2026

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, June 24, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:30 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Executive Leadership

Present:

Mr. Shane Strum	Interim President and Chief Executive Officer
Mr. Alan Whaley	Interim Chief Operating Officer
Ms. Linda Epstein	Interim General Counsel
Mr. Irfan Mirza	Interim Chief Financial Officer
Ms. Margie Vargas	Senior Vice President and Chief Human Resources Officer

3. PLEDGE OF ALLEGIANCE

At the request of Chairwoman Justen, Commissioner Lowrey led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments. There were no comments from the public.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DiMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

3501 Johnson Street, Hollywood, FL 33021 • 954-987-2000 • MHS.net

5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on May 28, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on May 28, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated May 28, 2026.

Motion *carried* without dissent.

6. RESOLUTION NO. 525

Resolution No. 525 honors Fausto A. De La Cruz, M.D., the former Chief of the Medical Staff of Memorial Hospital West, and member of its medical staff since 1996. Chairwoman Justen read Resolution No. 525, after which Dr. De La Cruz thanked the Board and gave details of his career at Memorial Healthcare System. He thanked his family and his wife for their support during this time, and acknowledged the team effort in the hospital.

Dr. De La Cruz was presented with an award, and Mrs. De La Cruz was presented with flowers.

7. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

Nigel Spier, M.D., President of the Medical Staff of Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital, presented the Medical Staff Executive Committee Reports for the following hospitals:

7.1 Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital

7.2 Memorial Hospital West

7.3 Memorial Hospital Miramar

7.4 Memorial Hospital Pembroke

7.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Secretary/Treasurer Harrison *moved, seconded* by Commissioner Taub, that:

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion *carried* unanimously.

8. REQUEST BOARD APPROVAL OF THE MHS BYLAWS COMMITTEE PROPOSED REVISIONS – BYLAWS ARTICLE 11, SEC. 11.6 – FUNCTION OF DEPARTMENT CHIEFS

Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer, gave details of the proposed revisions.

Commissioner Taub *moved, seconded* by Vice Chairman Harvey, that:

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL
DISTRICT APPROVES THE MEMORIAL HEALTHCARE SYSTEM BYLAWS
COMMITTEE PROPOSED REVISIONS – BYLAWS ARTICLE 11, SEC. 11.6
– FUNCTION OF DEPARTMENT CHIEFS.**

Motion *carried* unanimously.

9. CONSENT AGENDA

- 9.1 Approval of a Renewal Physician Employment Agreement with Jesus Fabregas, M.D. – Hematology Oncology.
- 9.2 Approval of a Renewal Physician Employment Agreement with Mauricio Flores, M.D. – Medical Director, Pediatric Endocrinology.
- 9.3 Approval of the Termination of Walter Scott & Partners as an Investment Manager for the Global Equity Sleeve of the Retirement Plan, the Appointment of Connor, Clark & Lunn as a Replacement Manager, and a Revised Asset Allocation for the Global Equity Sleeve Consisting of 25% Dodge & Cox, 25% Wellington Global Quality Growth, and 50% Connor, Clark & Lunn.
- 9.4 Approval of the Financial Reports for YTD April 2026 (Fiscal Year 2026), and Month of May 2026 (Fiscal Year 2027).
- 9.5 Approval of the Amendment to Fiscal Year 2026 Operating Budget, and Resolution No. 524.

Secretary/Treasurer Harrison *moved, seconded* by Vice Chairman Harvey, that:

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL
DISTRICT APPROVES ITEMS 9.1 THROUGH 9.5 ON THE CONSENT
AGENDA.**

Motion *carried* unanimously.

10. FINANCIAL REPORT

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial reports for the YTD April 2026 (Fiscal Year 2026), and the month of May 2026 (Fiscal Year 2027). These were approved by the Board under the Consent Agenda above.

11. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum began his report by asking Ms. Margie Vargas, Senior Vice President and Chief Human Resources Officer, to give details of the bonus recently awarded to Memorial's staff, and the results of the 2026 Press Ganey Employee Engagement Survey. It was noted that 94% of the staff completed the survey, which is the highest participation rate in Memorial's history.

Mr. Strum asked Saima Chaudhry, M.D., Vice President and Chief Academic Officer, and Jennifer Goldman, D.O., Vice President and Chief Medical Information Officer, to report on Memorial's second Annual Cosmos Datathon. The event involved over 100 clinicians, researchers and healthcare professionals from Memorial, Broward Health and the University of Florida, working together and sharing knowledge, to help identify new opportunities to improve patient care and outcomes, using Epic's Cosmos platform.

Mr. Strum asked Ms. Felicia Turnley, Chief Executive Officer of Memorial Hospital Pembroke, and Mr. Mark Greenspan, Vice President of Construction and Property Management, to speak on the ribbon cutting ceremony on June 1, 2026, at Memorial's first freestanding Emergency Department. The facility is located in Red Road, Miramar, and is expected to serve around 32,000 patients each year. A video was shown of the facility and ribbon cutting ceremony.

Mr. Strum continued his report with a snapshot of figures, including patient encounters in the fiscal year 2027 across the system, which are already at over 82,000. In addition, almost \$119M has been spent on construction projects in the fiscal year 2026, and there are currently 115 active construction projects as we move into the fiscal year 2027.

Mr. Strum recognized various staff and departments. Mr. Paul Gaden, Chief Executive Officer of Memorial Regional Hospital, introduced its new Chief Nursing Officer, Ms. Gina Yost, who gave the Board details of her nursing career. Mr. Gaden thanked Ms. Shelly Delfin, Chief Nursing Officer at Memorial Regional Hospital South, who had covered the role in the interim period. Mr. Strum congratulated Mr. Sergio Santos, who has been promoted to Chief Financial Officer at Memorial Hospital Miramar, and welcomed Ms. Madeline Cherry as the Chief Financial Officer at Memorial Hospital West. Ms. Cherry also gave the Board details of her career. Congratulations were also given to Ms. Vera Burke, Director of Emergency Services at Memorial Hospital Miramar, who received the 2026 Coceano Community Leadership Award from the Miramar Pembroke Pines Regional Chamber of Commerce, and finally, Memorial Regional Hospital South's Molecular Laboratory team, who presented at the American Society for Microbiology meeting in Washington, D.C.

Mr. Strum gave details of finance and growth, including a 2.3% increase in admissions over the prior year for the system, and a 117.8% increase in income from operations over the prior year at Memorial Hospital Pembroke. Mr. Strum thanked the Broward Health staff who are helping take Memorial forward.

Finally, a video was shown, highlighting how Memorial's pediatric specialists are helping children safely overcome food allergies. Mr. Strum thanked the Board for allowing Memorial to continue moving forward.

12. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

13. NEXT BOARD OF COMMISSIONERS' MEETING

13.1 The next regularly scheduled Board of Commissioners' Meeting will be the Annual Meeting, and will be held on Wednesday, July 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be the Annual Meeting, and will be held on Wednesday, July 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

14. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 7:25 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT


BY: _____
Elizabeth Justen, Chairwoman


ATTEST: _____
Douglas Harrison, Secretary Treasurer