MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

May 28, 2026

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Thursday, May 28, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:32 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:
Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Executive Leadership Present:	Shane Strum	Interim President and Chief Executive Officer
	Alan Whaley	Interim Chief Operating Officer
	Linda Epstein	Interim General Counsel
	Irfan Mirza	Interim Chief Financial Officer

3. PLEDGE OF ALLEGIENCE

At the request of Chairwoman Justen, Commissioner Friedman led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments.

One member of the public, Mr. Steven Schneider, who lives close to Memorial Regional Hospital, spoke of his dissatisfaction with the construction work taking place at the hospital.

5. **APPROVAL OF MINUTES**

5.1 Regular Board Meeting Held on April 22, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on April 22, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated April 22, 2026.

Motion ***carried*** without dissent.

6. **RESOLUTION NO. 523**

Resolution No. 523 honors Pilar Gutierrez, M.D., the former Chief of the Medical Staff of Joe DiMaggio Children's Hospital, and member of its medical staff since 1997. Dr. Gutierrez addressed the Board and Mr. Strum, thanking them for their support of Joe DiMaggio Children's Hospital and its work in caring for babies, children, and their families.

Chairwoman Justen read Resolution No. 523, and Dr. Gutierrez was presented with an award and flowers.

7. **MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS**

7.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.

7.2 Report from the Chief of Staff, Memorial Hospital West, Steven Katz, M.D.

7.3 Report from the Chief of Staff, Memorial Hospital Miramar, Alvaro Visbal-Ventura, M.D.

7.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.

7.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Vice Chairman Harvey ***moved, seconded*** by Commissioner Lowrey, that:

THE BOARD OF COMMISSIONERS APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion ***carried*** unanimously.

8. **CONSENT AGENDA**

8.1 Approval of a new Physician Employment Agreement with Daniel Rosas, M.D. – Hematology/Medical Oncology.

8.2 Approval of a new Physician Employment Agreement with Teresita Gonzalez, M.D. – Hematology/Medical Oncology.

8.3 Approval of a renewal Physician Employment Agreement with Javier Gonzalez, M.D. – Medical Director of Inpatient Pediatric Cardiac and Echocardiography, Advanced Pediatric and Adult Congenital Cardiovascular Imaging.

8.4 Approval of the Fiscal Year 2027 MHS Internal Audit Work Plan.

8.5 Approval of the Fiscal Year 2027 MHS Compliance Work Plan.

8.6 Approval of the Quality Assessment and Oversight Committee Quarterly Reports, Data Q1 CY2026, Consent Agenda Items 5.1.1 through 5.1.10.

8.7 Approval of the Quarterly Investment Reports – Operating Funds, Retirement Plan and Defined Contribution Plans – Q1, Ending March 31, 2026.

8.8 Approval to terminate the existing Active Small-Cap Value Equity Strategy managed by DFA, and the Small-Cap Growth Equity Strategy managed by T. Rowe Price, and to hire T. Rowe Price as the New Active SMID-Cap Core Equity manager.

8.9 Approval to terminate the existing Active International Equity Strategy managed by Vanguard, and to hire MFS as the New Active International Growth Equity manager.

8.10 Approval of a Six Percent (6%) exposure to Liquid Real Assets and approval of the Metis Real Asset Index strategy for the Operating Portfolio.

Commissioner Friedman ***moved, seconded*** by Commissioner Lowrey, that:

THE BOARD OF COMMISSIONERS APPROVES ITEMS 8.1 THROUGH 8.10 ON THE CONSENT AGENDA.

Motion ***carried*** unanimously.

9. FINANCIAL REPORT

Mr. Irfan Mirza, Interim Chief Financial Officer, reported that the Finance department was working with external auditors to finalize figures for year end. The April financial report will therefore be presented with the May report at the June Regular Board meeting. Mr. Mirza gave an overview of the end of year figures.

10. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum began by thanking Dr. Gutierrez for her service, and wished happy birthday to Secretary Treasurer Harrison and Commissioner Taub.

Mr. Strum began his report by listing events and achievements across the System, which included the opening of the renovated lobby at Memorial Regional Hospital South, and Memorial's recognition by Modern Healthcare as a 2026 Best Place to Work.

Since the start of the fiscal year 2026, Memorial has had nearly two million patient encounters, and almost 12,000 babies have been born across our locations. In addition, Leapfrog's Spring 2026 Hospital Safety Grade has awarded Memorial Hospital Miramar with an "A" rating for the sixth straight year.

Mr. Strum recognized various staff and departments. This included Ms. Leslie Schlang, Manager of Nursing at Memorial Regional Hospital South, who has received the DAISY Lifetime Achievement Award, honoring her distinguished 45 year nursing career. Additionally, Mr. Tim Curtin, Vice President of Community Services, has been named a 2026 Champions of Children recipient by HANDY (a Broward County organization supporting at-promise youth), for his meaningful impact on children facing foster care, housing instability and educational barriers. Lastly, Ms. Lorna Ferguson-Myles, Environmental Services Technician at Memorial Regional Hospital South, who has donated her bonus (for the second year) to support those impacted by Hurricane Melissa in Jamaica, and whose gesture truly embodies the Memorial spirit.

Details of finance and growth were given, including a 6.7% increase in net patient revenue over the prior year for the System. Mr. Strum thanked the Hospital CEOs and Senior Staff for handing out the bonus checks to employees.

Finally, a video of various news reports was shown, showcasing Memorial's strengths. Mr. Strum thanked the Board for allowing Memorial to continue moving forward, and wished Ms. Jennifer Smith, Interim Vice President of Marketing, a happy birthday.

11. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

12. NEXT BOARD OF COMMISSIONERS' MEETING

12.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Wednesday, June 24, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Wednesday, June 24, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

13. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:23 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT

Elizabeth Justen

BY: ______________________________

Elizabeth Justen, Chairwoman

Douglas A. Harrison

ATTEST: ______________________________

Douglas Harrison, Secretary Treasurer