

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

April 22, 2026

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, April 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:30 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present: Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Absent: Commissioner Brad Friedman

Executive Leadership

Present: Shane Strum Interim President and Chief Executive Officer
Alan Whaley Interim Chief Operating Officer
Linda Epstein Interim General Counsel
Irfan Mirza Interim Chief Financial Officer

3. PLEDGE OF ALLEGIANCE

At the request of Chairwoman Justen, Commissioner Lowrey led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments.

Two members of the public; Mr. William Swan, and Mr. Steven Schneider, who live close to Memorial Regional Hospital, spoke of their dissatisfaction with the construction work taking place at the hospital.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DiMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on March 26, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on March 26, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated March 26, 2026.

Motion **carried** without dissent.

6. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

6.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.

6.2 Report from the Chief of Staff, Memorial Hospital West, Fausto De La Cruz, M.D.

6.3 Report from the Chief of Staff, Memorial Hospital Miramar, Alvaro Visbal-Ventura, M.D.

6.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.

6.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Secretary Treasurer Harrison **moved, seconded** by Vice Chairman Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion **carried** unanimously.

7. CONSENT AGENDA

7.1 Approval of the Edits to the Financial Assistance Policy of the South Broward Hospital District.

7.2 Approval of the Transfer and Access to Emergency Care Policy of the South Broward Hospital District.

7.3 Approval of the Financial Reports for the Month of March 2026.

7.4 Approval of the Fiscal Year 2027 Operating and Capital Budget.

7.5 Approval of the Employee Special Discretionary Recognition Proposal.

Vice Chairman Harvey **moved, seconded** by Secretary Treasurer Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES ITEMS 7.1 THROUGH 7.5 ON THE CONSENT AGENDA.

Motion **carried** unanimously.

8. FINANCIAL REPORT

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial reports for the month of March 2026. These were approved by the Board under the Consent Agenda above.

9. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum began by congratulating Mr. Mirza and his team for their work on the Operating and Capital budget; Ms. Margie Vargas, Senior Vice President and Chief Human Resources Officer, for building a great team; and the Board members for approving \$16M for the employee discretionary bonus. The bonus will be paid as a physical check.

Mr. Strum listed events and achievements across the System. The spring LDI and LDM sessions were held in March and April, and were well attended. The March 2026 Residency Match Day for the Graduate Medical Education Department received over 10,000 applications, with 70 residency placements and 13 fellow placements awarded. Lastly, the ribbon cutting ceremony for the renovated Cardiac and Vascular Institute at Memorial Hospital West took place on March 31, and a video was shown, highlighting Memorial's "The Art of Science. The Heart of Care." campaign.

Since the start of the fiscal year 2026, Memorial has had nearly 1.8 million patient encounters, which is a 1.26% increase over the prior year. In addition, Memorial's volunteers have contributed almost 100K hours to the System over the last year, and 1,300 Hollywood residents have used Memorial's mobile units as part of the "One City at a Time" campaign.

Mr. Strum recognized various staff and departments. The Rehabilitation Institute team was recognized by the Miami-Dade Sheriff's Department for their care of a Deputy. Three pharmacists have been appointed to key community chair positions with the American Pharmacists Association. The Outpatient Behavioral Health team's Maternal Grief and Loss Program has received 15 referrals since launching at the end of March. Lastly, Mark Block, M.D., has been chosen to take part in the Memorial Cancer Institute's "Sunset Soiree: Dancing with the Stars" annual fundraiser.

Details of finance and growth were given, including an 8.9% increase in admissions over the prior year for the System.

Finally, a video of various news reports was shown, showcasing Memorial's strengths.

10. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

11. NEXT BOARD OF COMMISSIONERS' MEETING

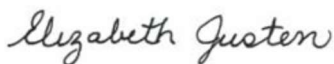
11.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, May 28, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, May 28, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

12. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:42 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____

Elizabeth Justen, Chairwoman



ATTEST: _____

Douglas Harrison, Secretary Treasurer