

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

January 26, 2026

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Monday, January 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:31 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Executive Leadership

Present:

Shane Strum	Interim President and Chief Executive Officer
Alan Whaley	Interim Chief Operating Officer
Linda Epstein	Interim General Counsel
Irfan Mirza	Interim Chief Financial Officer

3. PLEDGE OF ALLEGIANCE

At the request of Chairwoman Justen, Vice Chairman Harvey led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments, of which there were none.

5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on December 3, 2025.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on December 3, 2025.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated December 3, 2025.

Motion *carried* without dissent.

6. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

- 6.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.
- 6.2 Report from the Chief of Staff, Memorial Hospital West, Fausto De La Cruz, M.D.
- 6.3 Report from the Chief of Staff, Memorial Hospital Miramar, Alvaro Visbal-Ventura, M.D.
- 6.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Dr. De La Cruz, in the absence of Narendra Upadhyaya, M.D.
- 6.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Commissioner Lowrey *moved, seconded* by Commissioner Miller, that:

THE BOARD OF COMMISSIONERS APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion *carried* unanimously.

7. CONSENT AGENDA

- 7.1 Approval of New Physician Employment Agreement with Adam Ross, M.D. – Orthopaedic Surgery (Trauma).
- 7.2 Approval of New Physician Employment Agreement with Vincent Wong, M.D. – Multimodality Imaging Cardiology.
- 7.3 Approval to Renew a Physician Employment Agreement with Moiz Mustafa, M.D. – Co-Medical Director, Pediatric General Surgery.
- 7.4 Approval to Renew a Physician Employment Agreement with Diana Martinez, M.D. – Chief, Pediatric Neurology.
- 7.5 Approval to Renew a Physician Employment Agreement with Heidi V. Torocsik, D.O. – Pediatric Neurology.
- 7.6 Approval to Renew a Physician Employment Agreement with Terri-Ann Bennett, M.D. – OB-GYN Chief, Maternal Fetal Medicine.
- 7.7 Approval to Renew a Physician Employment Agreement with Joseph Habib, M.D. – Vascular Surgery.
- 7.8 Approval to Renew a Physician Employment Agreement with Houman Khalili, M.D. – Interventional Cardiology.
- 7.9 Approval to Renew a Physician Employment Agreement with John Melvan, M.D. – Adult Cardiac Surgery.

- 7.10 Approval to Renew a Physician Employment Agreement with Mark Romano, D.O. – General Surgery.
- 7.11 Approval to Renew a Physician Employment Agreement with Jaime Furman, M.D. – Pulmonology Sleep Medicine.
- 7.12 Approval of Amendment to Physician Employment Agreement with Eduardo Natal-Albelo, M.D. – Adult Orthopaedic Services and Hand Surgery.
- 7.13 Approval of Amendment to Physician Employment Agreement with Michael Dolberg, M.D. – Colon and Rectal Surgery.
- 7.14 Approval of the RSM Year End Audit Scope.
- 7.15 Approval of the Financial Report for the Month of November 2025.
- 7.16 Approval of the Financial Report for the Month of December 2025.
- 7.17 Approval to Proceed with New Global Multisector Fixed Income Managers.
- 7.18 Approval of Resolution No. 521, a Resolution of the Board of Commissioners of the South Broward Hospital District Adopting a Business and Procurement Code and Accompanying Procurement Policies Governing the Purchase and Procurement of Commodities and Services; Providing for Exemptions and Waivers.
- 7.19 Approval of the Annual IRMA Letter.

Vice Chairman Harvey *moved, seconded* by Secretary Treasurer Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES ITEMS 7.1 THROUGH 7.19
ON THE CONSENT AGENDA.***

Motion *carried* unanimously.

8. DISCUSSION AGENDA

- 8.1 Request Board Ratification of the Approval by the President/Chief Executive Officer of the December Medical Staff Executive Committee Reports for all of the Hospitals that are Owned/and or Operated by the South Broward Hospital District.

Commissioner Friedman *moved, seconded* by Commissioner Lowrey, that:

***THE BOARD OF COMMISSIONERS RATIFIES THE APPROVAL BY THE
PRESIDENT/CHIEF EXECUTIVE OFFICER OF THE DECEMBER MEDICAL
STAFF EXECUTIVE COMMITTEE REPORTS FOR ALL OF THE HOSPITALS
THAT ARE OWNED/AND OR OPERATED BY THE SOUTH BROWARD
HOSPITAL DISTRICT.***

Motion *carried* unanimously.

9. FINANCIAL REPORT

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial reports for the months of November and December 2025. These were approved by the Board under the Consent Agenda above.

10. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum first introduced Ms. Judith Ringholz, Memorial's new Chief Compliance Officer. Ms. Ringholz outlined her professional background to the Board.

Mr. Strum listed achievements across the system, including Memorial Transplant Institute's opening of its new Adult Kidney Clinic, and Joe DiMaggio Children's Hospital being one of the top 15 children's hospitals in the country to earn recognition from The Leapfrog Group for its excellence in patient safety and quality of care.

Memorial saw over 1.3 million patient encounters during the fiscal year 2026. A \$300K gift was received to support the Memorial Cancer Institute's Hematology / Oncology Fellowship Program. Daniel Chan, M.D., Chief Physician of Orthopaedics, gave details of a hip replacement he performed on an eleven year old boy; one of the youngest patients in South Florida to undergo this operation.

Luis Raez, M.D., Chief Physician of the Memorial Cancer Institute, has been recognized by the City of Pembroke Pines, which has proclaimed December 12 as "Dr. Luis E. Raez Day".

A video was then shown of a news report regarding the smallest surviving baby born at Memorial. The baby was born at 23 weeks and weighed just over half a pound, but is doing well, thanks to the expert care she received at Joe DiMaggio Children's Hospital.

Mr. Strum thanked the Board for their guidance on the projects that are taking place. He noted that it will be a busy, but fun year for Memorial.

11. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

12. NEXT BOARD OF COMMISSIONERS' MEETING

12.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, February 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Thursday, February 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen thanked the Board members and Memorial staff, and shared how the South Broward Hospital District is well positioned for continued success, noting that Memorial and its partnerships are strong. She confirmed the Board is committed to transparency and accountability, and thanked everyone for their continued trust and support.

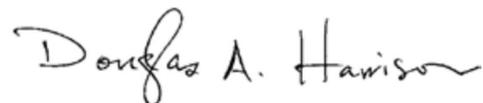
13. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:31 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____
Elizabeth Justen, Chairwoman



ATTEST: _____
Douglas Harrison, Secretary Treasurer