

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • Steven Harvey, *Vice Chairman* • Douglas A. Harrison, *Secretary Treasurer*
Brad Friedman • Violet N. Lowrey • Laura Raybin Miller • Diana L. Taub
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

December 3, 2025

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, December 3, 2025, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / NOTICE

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:30 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller (via WebEx)
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey (via WebEx)
Chairwoman Elizabeth Justen

Executive Leadership

Present:

Shane Strum	Interim President and Chief Executive Officer
Alan Whaley	Interim Chief Operating Officer
Linda Epstein	Interim General Counsel
Irfan Mirza	Interim Chief Financial Officer

3. PLEDGE OF ALLEGIANCE

Chairwoman Justen led the Pledge of Allegiance.

4. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments.

Ms. Nadine McCrea, Founder and President of the Community Enhancement Collaboration, Inc., thanked the Board members and Memorial staff for their support of the 14th Annual Thanksgiving Food Distribution Drive-Thru on Saturday, November 22, 2025, which was a great success. Memorial donated 1,100 gift bags to the event, with staff volunteering on the day. Photographs were then taken of Ms. McCrea with the Board members.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on October 22, 2025.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on October 22, 2025.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated October 22, 2025.

Motion *carried* without dissent.

6. DISCUSSION AGENDA

6.1 Request Board Approval of Resolution No. 520, Delegating Authority to the President/Chief Executive Officer to Approve Medical Staff Executive Committee Reports Until Further Meeting of the Board of Commissioners.

Commissioner Friedman *moved, seconded* by Secretary Treasurer Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES RESOLUTION NO. 520 DELEGATING AUTHORITY TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER TO APPROVE MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS UNTIL FURTHER MEETING OF THE BOARD OF COMMISSIONERS.

Motion *carried* unanimously.

6.2 Request Board Ratification of the Approval by the President/Chief Executive Officer of the November Medical Staff Executive Committee Reports for all of the Hospitals that are Owned/and or Operated by the South Broward Hospital District.

Secretary Treasurer Harrison *moved, seconded* by Commissioner Lowrey, that:

THE BOARD OF COMMISSIONERS RATIFIES THE APPROVAL BY THE PRESIDENT/CHIEF EXECUTIVE OFFICER OF THE NOVEMBER MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS FOR ALL OF THE HOSPITALS THAT ARE OWNED/AND OR OPERATED BY THE SOUTH BROWARD HOSPITAL DISTRICT.

Motion *carried* unanimously.

7. CONSENT AGENDA

7.1 Approval to Renew a Physician Employment Agreement with Jonathan Silberstein, M.D. – Chief, Urology and Uro-Oncology Program.

7.2 Approval to Renew a Physician Employment Agreement with Utsav Bansal, M.D. – Urology.

7.3 Approval to Renew a Physician Employment Agreement with Nitin Sharma, M.D. – Urology.

7.4 Approval to Renew a Physician Employment Agreement with Ethan Siev, M.D. – Clinical Cardiology.

7.5 Approval of the Quarterly Investment Reports – Operating Funds, Retirement Plan and Defined Contribution Plans – Q3 Ending September 30, 2025.

7.6 Approval of the Financial Report for the Month of October 2025.

- 7.7 Approval of the Revisions to the Investment Policy for Operating Fund Investments – November 2025.
- 7.8 Approval and Ratification to Issue a Proxy Vote, “Yes” on or Before Friday, November 21, 2025, at the Special Meeting of the Stockholders of Premier Inc.
- 7.9 Approval to Separate the Internal Audit Function from Compliance; Approval to Appoint a New Chief Compliance Officer with Privacy Reporting to Compliance; Approval for the Chief Compliance Officer and Director of Internal Audit to Each Report to the Board of Commissioners of the South Broward Hospital District, with a Dotted Reporting Line to the President/Chief Executive Officer.

Secretary Treasurer Harrison *moved, seconded* by Commissioner Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES ITEMS 7.1 THROUGH 7.9
ON THE CONSENT AGENDA.**

Motion *carried* unanimously.

8. FINANCIAL REPORT

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial report for the month of October 2025.

The Financial Report for the month of October 2025 was approved at the Finance Committee meeting held on October 14, 2025, and approved by the Board under the Consent Agenda above.

9. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum first invited a couple of physicians to speak to the Board.

Nigel Spier, M.D., gave details of the new joint bylaws voted in by the Medical Executive Committees of Memorial Regional Hospital and Joe DiMaggio Children’s Hospital.

Atif Hussein, M.D., introduced Christina Ortega, PSYD, a Pediatric Neuropsychologist at Joe DiMaggio Children’s Hospital, to the Board. Dr. Hussein had given details of Dr. Ortega’s cancer journey at the previous Board meeting. Dr. Ortega thanked everyone for their kindness and compassion.

Mr. Strum then gave his report to the Board, highlighting the following:

The first Cosmos Research Datathon was held at Memorial, and was won by Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer, and her team. Datathon’s goal is to increase data access for research and quality improvement projects at Memorial.

Memorial donated around 50,000 lbs of medical aid to Jamaica, after it was hit by Hurricane Melissa. Je-Anne Beaufort, M.D., Chief of Internal Medicine, and Dahlia Blake, M.D., Critical Care Medicine, led the project to deliver the medical aid to Kingston, assisted by Secretary Treasurer Harrison and Commissioner Lowrey.

Mr. Strum gave the Board members an update on various other topics, including people and service, and finance and growth.

Mr. Strum then gave the Board members a fiscal year 2026 “Halfway Mark” report, giving details of growth, patient visits, quality statistics and accolades to date.

Mr. Paul Gaden, Chief Executive Officer of Memorial Regional Hospital, introduced Ms. Rita Bunch, the new Chief Operating Officer for Memorial Regional Hospital. Ms. Bunch further introduced herself and stated she was happy to be part of the Memorial family.

Finally, Mr. Strum reported that Memorial hosted the Broward Legislative Delegation on October 27, 2025, attended by over 300 people.

Mr. Strum stated he was looking forward to doing even bigger and better things in 2026.

10. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners. They wished everyone a happy holiday period and happy new year.

11. NEXT BOARD OF COMMISSIONERS' MEETING

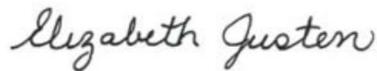
11.1 The next regularly scheduled Board of Commissioners' Meeting will be held on Monday, January 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners' Meeting will be held on Monday, January 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

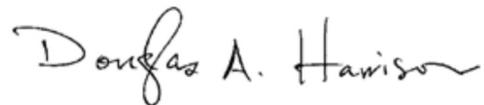
12. ADJOURNMENT

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 7:15 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____
Elizabeth Justen, Chairwoman



ATTEST: _____
Douglas Harrison, Secretary Treasurer