

South Broward Hospital District

BOARD OF COMMISSIONERS

Elizabeth Justen, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*
Brad Friedman • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**
Shane S. Strum, *Interim President and Chief Executive Officer*

MINUTES

REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

September 25, 2025

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Thursday, September 25, 2025, at 5:45 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:45 p.m. and confirmed for the record that the meeting had been duly noticed.

2. ROLL CALL

Present:

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

Executive Leadership

Present:

Shane Strum	Interim President and Chief Executive Officer
Alan Whaley	Interim Chief Operating Officer
Linda Epstein	Interim General Counsel
Irfan Mirza	Interim Chief Financial Officer

3. PUBLIC COMMENTS

Chairwoman Justen opened the floor for public comments, of which there were none.

4. APPROVAL OF MINUTES

4.1 Regular Board Meeting Held on August 28, 2025.

4.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on August 28, 2025.

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

4.2 Preliminary Tax Hearing Board Meeting Held on September 10, 2025.

4.2.1 Request Board Approval of the Minutes of the Preliminary Tax Hearing Board Meeting Held on September 10, 2025.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated August 28, 2025, and the Minutes of the Preliminary Tax Hearing Board Meeting dated September 10, 2025.

Motion **carried** without dissent.

5. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

- 5.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.
- 5.2 Report from the Chief of Staff, Memorial Hospital West, Fausto De La Cruz, M.D.
- 5.3 Report from the Chief of Staff, Memorial Hospital Miramar, Alvaro Visbal-Ventura, M.D.
- 5.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Brett Cohen M.D., in the absence of Narendra Upadhyaya, M.D.
- 5.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Vice Chairman Harvey **moved, seconded** by Commissioner Taub, that:

THE BOARD OF COMMISSIONERS APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.

Motion **carried** unanimously.

6. CONSENT AGENDA

- 6.1 Request Board Approval of the Renewal Physician Employment Agreement with Jose Garcia, M.D. – Chief of Adult Heart Transplant Surgery Services.
- 6.2 Request Board Approval of the Renewal Physician Employment Agreement with Linda Chen, M.D. – Abdominal Transplant Services, and Surgical Director, Living Donor and Pediatric Abdominal Transplant Program.
- 6.3 Request Board Approval of the Renewal Physician Employment Agreement with Elvire Jacques, M.D. – Maternal Fetal Medicine Services.
- 6.4 Request Board Approval of the Renewal Physician Employment Agreement with Areeba Basit, M.D. – Pediatric Neurology Services.
- 6.5 Request Board Approval of the Renewal Physician Employment Agreement with James MacKenzie, M.D. – Orthopaedic Surgery Services.
- 6.6 Request Board Approval of the Renewal Medical Administrative and Professional Services Agreement with Hospital Medicine Associates (TeamHealth) for Adult Hospitalist Services.

Vice Chairman Harvey ***moved, seconded*** by Secretary Treasurer Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES ITEMS 6.1 THROUGH 6.6
ON THE CONSENT AGENDA.***

Motion ***carried*** unanimously.

7. FINANCIAL REPORT

7.1 Request Board Approval of the Financial Report for the Month of August 2025.

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial report for the month of August 2025.

Secretary Treasurer Harrison ***moved, seconded*** by Commissioner Lowrey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE FINANCIAL REPORT
FOR THE MONTH OF AUGUST 2025.***

Motion ***carried*** unanimously.

8. INTERIM PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT

Mr. Shane Strum gave the Board members an update on various topics, including events, achievements, finance and growth.

Of particular note were the following news items: a former Memorial cancer patient, who is paying it forward by becoming a volunteer at the Memorial Cancer Institute; Memorial Hospital Miramar's NICU, which was turned into "Whoville" to celebrate its annual "Readathon", in conjunction with NICU Awareness Month and National Literacy Month; and a seven year old Joe DiMaggio Children's Hospital neuromuscular patient, whose hospital room underwent a circus-themed makeover by the not-for-profit organization "Dec My Room".

9. BOARD COMMITTEE ASSIGNMENTS

9.1 Request Board Approval of the Board Committee Assignments for the Period 2025-2026.

Chairwoman Justen read the Board Committee Assignments into the record as follows:

Audit and Compliance	Chairman - Steven Harvey Vice Chairwoman – Elizabeth Justen Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub
Building	Chairman – Brad Friedman Vice Chairwoman – Diana L. Taub Committee Member – Douglas A. Harrison Committee Member – Steven Harvey Committee Member – Elizabeth Justen Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller

Community Relations	Chairman – Brad Friedman Vice Chairman – Steven Harvey Committee Member – Douglas A. Harrison Committee Member – Elizabeth Justen Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub
Contracts	Chairman – Steven Harvey Vice Chairwoman – Violet N. Lowrey Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Elizabeth Justen Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub
Finance	Chairwoman – Elizabeth Justen Vice Chairman – Steven Harvey Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub
Personnel	Chairman – Steven Harvey Vice Chairwoman – Elizabeth Justen Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub
Quality Assessment and Oversight	Chairwoman – Elizabeth Justen Vice Chairwoman – Laura Raybin Miller Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Steven Harvey Committee Member – Violet N. Lowrey Committee Member – Diana L. Taub
Risk Management	Chairwoman – Elizabeth Justen Vice Chairman - Steven Harvey Committee Member – Brad Friedman Committee Member – Douglas A. Harrison Committee Member – Violet N. Lowrey Committee Member – Laura Raybin Miller Committee Member – Diana L. Taub

Strategic Planning

Chairwoman – Elizabeth Justen

Vice Chairman - Steven Harvey

Committee Member – Brad Friedman

Committee Member – Douglas A. Harrison

Committee Member – Violet N. Lowrey

Committee Member – Laura Raybin Miller

Committee Member – Diana L. Taub

Without objection, the Board Committee Assignments were approved unanimously, as presented.

10. COMMISSIONERS' COMMENTS

Closing comments were given by the Commissioners.

11. NEXT BOARD OF COMMISSIONERS' MEETING

11.1 Chairwoman Justen stated that the next Regularly Scheduled Board of Commissioners' Meeting will be Held on Wednesday, October 22, 2025, at 5:30 p.m., at Joe DiMaggio Children's Hospital, 1005 Joe DiMaggio Drive, Hollywood, Florida, 33021.

12. ADJOURNMENT

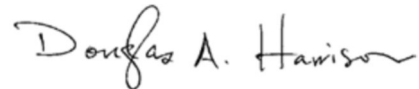
There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:26 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____

Elizabeth Justen, Chairwoman



ATTEST: _____

Douglas Harrison, Secretary Treasurer