

SOUTH BROWARD HOSPITAL DISTRICT

**ANNUAL MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

July 23, 2025

The Annual Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, July 23, 2025, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Ms. Laura Raybin Miller		In person
Mr. Brad Friedman		In person

1. CALL TO ORDER

There being a physical quorum present, Ms. Justen called the meeting to order at 5:31 p.m.

2. PUBLIC MEETING CERTIFICATION

Ms. Linda Epstein, Interim General Counsel of Memorial Healthcare System, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

3. ROLL CALL

A roll call was taken. Present in person were Ms. Justen, Mr. Harvey, Mr. Harrison, and Mr. Friedman. It was noted that Ms. Miller was in the building and would shortly join the meeting.

4. PLEDGE OF ALLEGIANCE

At the request of Ms. Justen, Mr. Friedman led the Pledge of Allegiance.

5. PUBLIC COMMENTS

Ms. Justen noted that public participation is welcome, and that this was the only opportunity for members of the public to come forward with any comments. There were no comments from the public.

6. PRESENTATIONS

There were no presentations this month.

7. APPROVAL OF MINUTES

a. Request Board Approval of the Minutes of the Regular Board Meeting Held on June 25, 2025

A copy of the Minutes is on file in the Executive Office.

Mr. Friedman ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE REGULAR BOARD MEETING HELD ON JUNE 25, 2025***

The Motion ***carried*** unanimously.

8. BOARD REGULAR BUSINESS

a. Report from the President of the Medical Staff, Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South; Nigel Spier, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

In the absence of Nigel Spier, M.D., Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer of Memorial Healthcare System, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on July 16, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey ***moved, seconded*** by Mr. Friedman, that:

***THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL REGIONAL
HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND
MEMORIAL REGIONAL HOSPITAL SOUTH***

The Motion ***carried*** unanimously.

b. Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on July 14, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey ***moved, seconded*** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion *carried* unanimously.

c. Report from the Chief of Staff, Memorial Hospital Miramar; Alvaro Visbal-Ventura, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

Alvaro Visbal-Ventura, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on July 10, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion *carried* unanimously.

d. Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

In the absence of Narendra Upadhyaya, M.D., Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on July 10, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL
PEMBROKE**

The Motion *carried* unanimously.

e. Financial Report; Mr. Irfan Mirza, Interim Chief Financial Officer

1) *Request Board Acceptance of the Financial Report for the Month of June 2025*

Mr. Mirza presented the financial report for the month of June 2025, and took questions.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
FINANCIAL REPORT FOR THE MONTH OF JUNE 2025**

Mr. Harvey congratulated everyone on the excellent report.

At 5:42 p.m., Ms. Miller joined the meeting.

The Motion **carried** unanimously.

2) Proposed Tax Millage Rates

**a. Presentation of Proposed Tax Millage Rates for Fiscal Year 2026, and
Selection of Dates for Public Hearings on Adoption of Tax Millage**

Mr. Mirza presented information to the Board on the proposed tax millage rates. He confirmed that due to noticing requirements, the rate set at tonight's meeting could not be increased. He also confirmed that the Board would need to approve dates for the Preliminary and Final Tax Hearings in September.

At 5:45 p.m., Ms. Miller left the meeting, rejoining at 5:47 p.m.

Ms. Justen asked the Board members for their comments.

Mr. Friedman noted that Memorial is financially healthy, but due to the projects being undertaken, he preferred the Rolled-Back Rate of 0.0805.

Mr. Harvey agreed with Mr. Friedman's preference of the Rolled-Back Rate of 0.0805.

Ms. Miller did not want to overcharge the community, and agreed with the Rolled-Back Rate of 0.0805.

Mr. Harrison agreed, as the Secretary Treasurer to the Board, with the Rolled-Back Rate of 0.0805. He stated that Memorial has always striven to keep taxes down, and taxes the community just enough to cover the Medicaid Match. Ms. Miller added that she believed Memorial has decreased the rate for 16 consecutive years.

Ms. Justen also agreed with the Rolled-Back Rate of 0.0805, and made a Motion to adopt the proposed millage rate, as follows.

Ms. Justen **moved, seconded** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THAT
THE SOUTH BROWARD HOSPITAL DISTRICT INFORM
THE PROPERTY APPRAISER OF BROWARD COUNTY,
FLORIDA, THAT THE PROPOSED MILLAGE RATE FOR
THE 2026 TAX YEAR IS 0.0805 MILS, WHICH IS EQUAL
TO THE ROLLED-BACK RATE**

The Motion **carried** unanimously.

Ms. Justen read out the proposed dates for the Preliminary and Final Tax Hearings for September 2025, and asked for a Motion to be made to approve the dates.

Mr. Friedman ***moved, seconded*** by Ms. Miller, that:

**THE BOARD OF COMMISSIONERS APPROVES TO
SELECT THE FOLLOWING DATES FOR THE PUBLIC
HEARINGS ON ADOPTION OF THE TAX MILLAGE AND
BUDGET:**

**FIRST HEARING: WEDNESDAY, SEPTEMBER 10, 2025,
AT 5:30 P.M.**

**FINAL HEARING: THURSDAY, SEPTEMBER 25, 2025, AT
5:30 P.M.**

The Motion ***carried*** unanimously.

f. **Legal Report; Ms. Linda Epstein, Interim General Counsel, Memorial Healthcare System**

Ms. Linda Epstein confirmed there was nothing to report this month.

9. **REPORTS TO THE BOARD: REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Contracts Committee Meeting Held on July 14, 2025; Mr. Steven Harvey, Chairman**

Mr. Harvey presented the Minutes of the Contracts Committee meeting held on July 14, 2025, a copy of which is on file in the Executive Office. Mr. Alan Whaley, Interim Chief Operating Officer of Memorial Healthcare System, then gave details of the contracts for the Board's approval.

1) **Request Board Approval of the New Physician Employment Agreement with Denise Sherman, M.D., for Pediatric Otolaryngology**

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS APPROVES THE NEW
PHYSICIAN EMPLOYMENT AGREEMENT WITH DENISE
SHERMAN, M.D., FOR PEDIATRIC OTOLARYNGOLOGY**

The Motion ***carried*** unanimously.

2) **Request Board Approval of the Renewal Physician Employment Agreement with John Dentel, M.D., for Pediatric Cardiothoracic Surgery**

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT WITH**

JOHN DENTEL, M.D., FOR PEDIATRIC CARDIOTHORACIC SURGERY

The Motion ***carried*** unanimously.

3) Request Board Approval of the Minutes of the Contracts Committee Meeting Held on July 14, 2025

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON JULY 14, 2025

The Motion ***carried*** unanimously.

b. Audit and Compliance Committee Meeting Held on July 14, 2025; Mr. Steven Harvey, Chairman

Mr. Harvey presented the Minutes of the Audit and Compliance Committee meeting held on July 14, 2025, a copy of which is on file in the Executive Office. Ms. Denise DiCesare, Chief Compliance and Internal Audit Officer, then presented the fourth quarterly report for the fiscal year 2025, and other items discussed during the Committee Meeting.

1) Request Board Approval of the Audited Financial Statements, Audit Results Report and Management Letter for the Fiscal Period Ended April 30, 2025

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE AUDITED FINANCIAL STATEMENTS, AUDIT RESULTS REPORT AND MANAGEMENT LETTER FOR THE FISCAL PERIOD ENDED APRIL 30, 2025

The Motion ***carried*** unanimously.

2) Request Board Approval of the Single Audit Report and Schedule of Expenditures of Federal Awards, State Financial Assistance, and Local and Other Entities Awards, and Supplementary Information and Schedule of Findings, and Questioned Costs for the Year Ended April 30, 2025

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE SINGLE AUDIT REPORT AND SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS, STATE FINANCIAL ASSISTANCE, AND LOCAL AND OTHER ENTITIES AWARDS, AND SUPPLEMENTARY INFORMATION AND SCHEDULE OF FINDINGS, AND QUESTIONED COSTS FOR THE YEAR ENDED APRIL 30, 2025

The Motion ***carried*** unanimously.

3) ***Request Board Approval of the Updates to the Board Policy to Conform to Florida Statute 218.391***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
UPDATES TO THE BOARD POLICY TO CONFORM TO
FLORIDA STATUTE 218.391***

The Motion ***carried*** unanimously.

4) ***Request Board Approval of the Minutes of the Audit and Compliance Committee Meeting Held on July 14, 2025***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE AUDIT AND COMPLIANCE COMMITTEE
MEETING HELD ON JULY 14, 2025***

The Motion ***carried*** unanimously.

c. **Risk Management / Peer Review Committee Meeting Held on July 15, 2025;
Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Risk Management / Peer Review Committee meeting held on July 15, 2025, a copy of which is on file in the Executive Office. Dr. Neville then gave details of the topics discussed at the meeting.

1) ***The Risk Management / Peer Review Committee Recommends to the Board of Commissioners of the South Broward Hospital District to Change the Name of the "Risk Management / Peer Review Meeting" to "Risk Management Committee", and to Make the Risk Management Committee a Standing Committee of the Board***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES TO CHANGE
THE NAME OF THE "RISK MANAGEMENT / PEER REVIEW
MEETING" TO "RISK MANAGEMENT COMMITTEE", AND TO
MAKE THE RISK MANAGEMENT COMMITTEE A STANDING
COMMITTEE OF THE BOARD***

The Motion ***carried*** unanimously.

2) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District that Ms. Elizabeth Justen be Appointed as Chairwoman, and Mr. Steven Harvey, Vice Chairman of the Risk Management Committee***

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THAT MS. ELIZABETH JUSTEN BE APPOINTED AS CHAIRWOMAN, AND MR. STEVEN HARVEY, VICE CHAIRMAN OF THE RISK MANAGEMENT COMMITTEE

The Motion **carried** unanimously.

- 3) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District that the Risk Management Committee Meetings be Held at Least Twice a Year, or More Frequently as Needed***

Mr. Harrison **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THAT THE RISK MANAGEMENT COMMITTEE MEETINGS BE HELD AT LEAST TWICE A YEAR, OR MORE FREQUENTLY AS NEEDED

The Motion **carried** unanimously.

- 4) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District the Establishment of a New Standing Committee Titled "Quality Assessment and Oversight Committee" (QAOC)***

Mr. Harrison **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE ESTABLISHMENT OF A NEW STANDING COMMITTEE TITLED "QUALITY ASSESSMENT AND OVERSIGHT COMMITTEE" (QAOC)

The Motion **carried** unanimously.

- 5) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District that Ms. Elizabeth Justen be Appointed as Chairwoman, and Ms. Laura Raybin Miller, Vice Chairwoman of the Quality Assessment and Oversight Committee (QAOC)***

Mr. Harrison **moved, seconded** by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THAT MS. ELIZABETH JUSTEN BE APPOINTED AS CHAIRWOMAN, AND MS. LAURA RAYBIN MILLER, VICE CHAIRWOMAN OF THE QUALITY ASSESSMENT AND OVERSIGHT COMMITTEE (QAOC)

The Motion **carried** unanimously.

- 6) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District that the Quality Assessment and Oversight Committee (QAOC) Meetings be Held Quarterly***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THAT THE QUALITY ASSESSMENT AND OVERSIGHT COMMITTEE (QAOC) MEETINGS BE HELD QUARTERLY

The Motion *carried* unanimously.

- 7) ***The Committee Recommends to the Board of Commissioners of the South Broward Hospital District Approval of the Quarterly Reports 6.1 through 6.10 for Q4 Y24 and Q1 Y25***

Mr. Harrison *moved, seconded* by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS APPROVES THE QUARTERLY REPORTS 6.1 THROUGH 6.10 FOR Q4 Y24 AND Q1 Y25

The Motion *carried* unanimously.

- 8) ***Request Board Approval of the Minutes of the Risk Management / Peer Review Committee Meeting Held on July 15, 2025***

Mr. Harrison *moved, seconded* by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE RISK MANAGEMENT / PEER REVIEW COMMITTEE MEETING HELD ON JULY 15, 2025

The Motion *carried* unanimously.

- d. **Finance Committee Meeting Held on July 15, 2025; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee meeting held on July 15, 2025, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting, and took questions.

- 1) ***Request Board Approval of the Updated Operating Fund's Investment Policy to Reflect a Change to Cash and Intermediate Fixed Income Allocations to 10% and 30% Respectively***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE UPDATED OPERATING FUND'S INVESTMENT POLICY TO REFLECT A CHANGE TO CASH AND INTERMEDIATE FIXED INCOME ALLOCATIONS TO 10% AND 30% RESPECTIVELY

The Motion *carried* unanimously.

2) ***Request Board Approval of a Three-Year Renewal Term for the RSM Audit Services Contract***

Mr. Friedman ***moved, seconded*** by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES A THREE-YEAR RENEWAL TERM FOR THE RSM AUDIT SERVICES CONTRACT

Mr. Harrison thanked Memorial staff and the audit team at RSM. He also thanked Ms. Miller for her input into the audit services process over the years.

The Motion ***carried*** unanimously.

3) ***Request Board Approval of the Minutes of the Finance Committee Meeting Held on July 15, 2025***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON JULY 15, 2025

The Motion ***carried*** unanimously.

10. REPORT OF SPECIAL COMMITTEES

None.

11. ANNOUNCEMENTS

None.

12. UNFINISHED BUSINESS

None.

13. NEW BUSINESS

- a. **The July Board Meeting is Designated by the Board of Commissioners as the Annual Meeting. Therefore, the Following Action is Required:**

1) ***Election of Officers***

Ms. Justen opened the floor for nominations for the office of Chairperson of the Board.

Mr. Harrison ***moved*** that:

MS. ELIZABETH JUSTEN BE RE-ELECTED TO THE OFFICE OF CHAIRWOMAN OF THE BOARD

Mr. Harrison further ***moved*** that:

MR. STEVEN HARVEY BE RE-ELECTED TO THE OFFICE OF VICE CHAIRMAN OF THE BOARD

MR. DOUGLAS HARRISON BE RE-ELECTED TO THE OFFICE OF SECRETARY TREASURER OF THE BOARD

The three Motions were ***seconded*** by Mr. Harvey.

Mr. Harrison thanked Ms. Justen and Mr. Harvey for their leadership in approving the building of the Memorial Regional Hospital tower.

Ms. Miller also thanked Ms. Justen, Mr. Harvey, and Mr. Harrison, and agreed with Mr. Harrison's nominations. She thanked Ms. Justen for taking on the course correction when it was needed and for staying firm and dealing with the press, together with bringing Mr. Shane Strum on board as the Interim Chief Executive Officer of Memorial Healthcare System.

Subsequent to the above;

Mr. Harvey ***moved, seconded*** by Mr. Friedman, that:

MS. ELIZABETH JUSTEN BE RE-ELECTED TO THE OFFICE OF CHAIRWOMAN OF THE BOARD

MR. STEVEN HARVEY BE RE-ELECTED TO THE OFFICE OF VICE CHAIRMAN OF THE BOARD

MR. DOUGLAS HARRISON BE RE-ELECTED TO THE OFFICE OF SECRETARY TREASURER OF THE BOARD

The Motion ***carried*** unanimously.

14. PRESIDENT'S COMMENTS

Mr. Strum began by congratulating the Officers on their re-election.

Memorial hosted the first LDI of Fiscal Year 2026, which is now more interactive. He thanked various staff and physicians who participated.

The Memorial Cardiac and Vascular Institute has received the HeartCARE National Distinction of Excellence from the American College of Cardiology, and is one of only four recipients of the award.

Memorial has been recognized as a "Great Place to Work" for the third consecutive year, with 82% of staff saying it is a great place to work.

Memorial received great results from the Press Ganey survey, with 87% of departments earning high index leader scores.

There have been over 312,000 patient encounters since the start of the Fiscal Year 2026. This is an increase of 7.5% over the prior year.

Memorial is the first healthcare system in Florida to fully implement Roche's Complete Digital Pathology Solution across multiple sites. Mr. Ed Peterson, Vice President of Laboratory Services, gave further details and confirmed he is looking to implement this across the whole system.

Mr. Strum thanked the Board for approving the 3%, 4% and 5% merit scale for staff.

He thanked Paul Entler, D.O., Vice President and Chief Quality and Patient Safety Officer, for the 77% improvement in Emergency Department holdover hours at Memorial Regional Hospital.

He thanked Ms. Jennifer Smith, Interim Vice President of Marketing and Corporate Communications, for putting together the videos for his Board presentations. He then showed a video, which told the story of a ten year old girl who was diagnosed as an infant with congenital cytomegalovirus (cCMV), the leading cause of non-generic hearing loss in children. Thanks to the team at Joe DiMaggio Children's Hospital, she has now been fitted with bilateral cochlear implants, and can hear for the first time in both ears. He thanked Samuel Ostrower, M.D., Chief Physician of Pediatric Otolaryngology, for his hard work on this.

He introduced Mr. Paul Gaden, who has joined Memorial as the Chief Executive Officer of Memorial Regional Hospital. Mr. Gaden further introduced himself and stated he was looking forward to meeting everyone. Mr. Strum thanked Mr. Aurelio Fernandez for doing a phenomenal job as Interim Chief Executive Officer of the hospital, having previously assisted Mr. Strum at Broward Health, following his retirement from Memorial.

He thanked a number of staff and physicians across the system for their various accomplishments, including Luis Raez, M.D., Chief Physician of the Memorial Cancer Institute, who was recognized at the Nation's largest ASCO (American Society of Clinical Oncology) event.

He gave details of finance and growth, including an increase in outpatient revenue of 17.4% over the prior year.

He ended by acknowledging that this was another successful month, and thanked everyone for their hard work.

15. CHAIRWOMAN'S COMMENTS

After allowing the other Board members to give their comments first, Ms. Justen welcomed Mr. Gaden to Memorial and stated the Board members were looking forward to working with him. She thanked Mr. Aurelio Fernandez for how much he has achieved in his Interim role, and voiced her appreciation for him stepping up when he was needed.

She confirmed that the next Regular Board Meeting will be held on Thursday, August 28, 2025, at 3111 Stirling Road, in the Perry Board Room.

She thanked the Board members and felt they were moving forward as a unit with great momentum. She invited staff to contact the Board members if they ever need anything or have any questions.

16. COMMISSIONERS' COMMENTS

Mr. Friedman reported that it has been an amazing journey since he joined the Board five years ago, although he noted the last couple of years have been less so, and it became clear what needed to be done. He congratulated the Officers on their re-election, and thanked Mr. Strum, Mr. Whaley and Ms. Epstein for their direction and inspiration, which is helping Memorial become even more incredible. He voiced his approval for the millage rate, and thanked various physicians for their service and support. Finally, he thanked the Board members, and confirmed he was on board and excited for the future.

Ms. Miller congratulated the Officers on their re-election, and opined that they will continue to lead with strength and integrity. She noted that the evaluations of the Chief Compliance and Internal Audit Officer, and the Interim Chief Executive Officer of Memorial, were due in the fall.

Mr. Harrison thanked the Board members for the re-election of the Officers. He noted that in the last year, Memorial has returned to where it should be, and is moving forward with projects. He thanked the physicians for working with Mr. Strum, who is the right person to be leading Memorial.


Mr. Harvey thanked Ms. Justen for her leadership and energy. He thanked the Board members for the re-election of the Officers. He thanked Mr. Strum, Mr. Whaley and Ms. Epstein for the work they are doing for free. He was happy to see physicians and clinicians in attendance at tonight's meeting, and confirmed that the Board supports them. He hoped that more physicians and clinicians would attend future Board meetings.

17. ADJOURNMENT

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:17 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT


BY: _____
Elizabeth Justen, Chairwoman


ATTEST: _____
Douglas Harrison, Secretary Treasurer