

SOUTH BROWARD HOSPITAL DISTRICT

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

June 25, 2025

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, June 25, 2025, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Ms. Laura Raybin Miller		In person
Mr. Brad Friedman		In person

1. PUBLIC MEETING CERTIFICATION

Ms. Linda Epstein, Interim General Counsel of Memorial Healthcare System, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

2. CALL TO ORDER

There being a physical quorum present, Ms. Justen called the meeting to order at 5:30 p.m.

3. ROLL CALL

A roll call was taken. All Board members were present in person.

4. PLEDGE OF ALLEGIANCE

At the request of Ms. Justen, Mr. Friedman led the Pledge of Allegiance.

5. PUBLIC COMMENTS

Ms. Justen noted that public participation is welcome, and that this was the only opportunity for members of the public to come forward with any comments. There were no comments from the public.

6. **PRESENTATIONS**

a. **Request Board Approval of Resolution No. 514 Honoring Juan F. Villegas, M.D., Former Chief of the Medical Staff at Memorial Hospital Miramar**

Mr. Harvey read out Resolution No. 514 honoring Juan F. Villegas, M.D.

Mr. Friedman ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES RESOLUTION
NO. 514 HONORING JUAN F. VILLEGAS, M.D., FORMER CHIEF
OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR***

The Motion ***carried*** unanimously.

The Board presented Dr. Villegas with an award for his service, and flowers for Mrs. Villegas, and photographs were taken.

Dr. Villegas thanked the Board and gave details of his career at Memorial. He noted over the past four years that the Board has invested in the System and its patients. He thanked Memorial and TeamHealth for everything they have done for him. Ms. Justen asked Dr. Villegas to also thank his wife on their behalf. Board members thanked Dr. Villegas for his service.

7. **APPROVAL OF MINUTES**

a. **Request Board Approval of the Minutes of the Regular Board Meeting Held on May 27, 2025**

A copy of the Minutes is on file in the Executive Office.

Mr. Friedman ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE REGULAR BOARD MEETING HELD ON MAY 27, 2025***

The Motion ***carried*** unanimously.

b. **Board Workshop: Memorial Regional Hospital Surgical Tower, Held on June 16, 2025**

Mr. Mark Greenspan, Vice President, Construction and Property Management, reported that there had not been a quorum of the Board at the Workshop.

1) **Presentation on Memorial Regional Hospital Surgical Tower**

Mr. Shane Strum, Interim Chief Executive Officer of Memorial Healthcare System, thanked the Board for allowing staff to go ahead with the project, this being a culmination of hard work by all staff involved. Mr. Strum confirmed that the community will not be taxed for the expansion.

Mr. Greenspan then gave a presentation on the Surgical Tower.

The Board thanked Mr. Greenspan and his team, noting the work carried out to reduce the cost of the project. Mr. Greenspan responded to questions from the Board, confirming that the level of care to patients during the expansion will not be compromised, and that input has been received from staff at all levels, including caregivers. The Board thanked Mr. Aurelio Fernandez, Interim Chief Executive Officer, and Mr. Jonathan Pickett, Vice President of Operations, both of Memorial Regional Hospital, for their involvement. Mr. Irfan Mirza, Interim Chief Financial Officer of Memorial Healthcare System, then gave details of the project's costs, confirming that funding is available to carry out the project, due to a successful financial year.

(a) Guaranteed Maximum Price (GMP) Amendment in the Amount of \$524.3M

The following Motion was made:

Request Board Approval of the Guaranteed Maximum Price Proposal from Robins & Morton, in the Amount of \$524,297,701, for the Construction of the Memorial Regional Hospital Surgical Tower Project

Mr. Friedman ***moved, seconded*** by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
GUARANTEED MAXIMUM PRICE PROPOSAL FROM
ROBINS & MORTON, IN THE AMOUNT OF \$524,297,701,
FOR THE CONSTRUCTION OF THE MEMORIAL
REGIONAL HOSPITAL SURGICAL TOWER PROJECT***

The Motion ***carried*** unanimously.

Mr. Mirza confirmed that this project will come back to the Board for approval each year, as it is a multi-year project.

2) Request Board Approval of the Minutes of the Board Workshop: Memorial Regional Hospital Surgical Tower, Held on June 16, 2025

A copy of the Minutes is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE BOARD WORKSHOP: MEMORIAL
REGIONAL HOSPITAL SURGICAL TOWER, HELD ON
JUNE 16, 2025***

The Motion ***carried*** unanimously.

With the Board's agreement, Mr. Greenspan then gave his report on the Building Committee Meeting held on June 16, 2025 (see under item 9(b)).

8. **BOARD REGULAR BUSINESS**

a. **Resolution No. 511 – Graduate Medical Education (GME) Statement of Commitment; Saima Chaudhry, M.D., Chief Academic Officer and Vice President of Academic Affairs**

1) ***Request Board Approval of Resolution No. 511, Graduate Medical Education (GME) Statement of Commitment***

Saima Chaudhry, M.D., presented Resolution No. 511, Graduate Medical Education (GME) Statement of Commitment, and explained that the Accreditation Council for Graduate Medical Education (ACGME) requires that Memorial recommits to the GME Program every five years. Dr. Chaudhry then gave a copy of the GME annual report to all Board members. She stated that it was an honor to teach the physicians, and thanked the Board for its support of the Program.

Mr. Harvey ***moved, seconded*** by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES
RESOLUTION NO. 511, GRADUATE MEDICAL EDUCATION
(GME) STATEMENT OF COMMITMENT**

The Motion ***carried*** unanimously.

b. **Report from the President of the Medical Staff, Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South; Nigel Spier, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Nigel Spier, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 18, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL REGIONAL
HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND
MEMORIAL REGIONAL HOSPITAL SOUTH**

The Motion ***carried*** unanimously.

c. **Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 9, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion ***carried*** unanimously.

d. **Report from the Chief of Staff, Memorial Hospital Miramar; Alvaro Visbal-Ventura, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Alvaro Visbal-Ventura, M.D., Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer of Memorial Healthcare System, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 11, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion ***carried*** unanimously.

e. **Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Narendra Upadhyaya, M.D., Brett Cohen, M.D., Chief Physician of Memorial Physician Group (MPG) General Surgery, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on June 12, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL
PEMBROKE**

The Motion **carried** unanimously.

f. Financial Report; Mr. Irfan Mirza, Interim Chief Financial Officer

1) *Request Board Acceptance of the Financial Reports for the Months of April and May 2025*

Mr. Mirza presented the financial reports for the months of April and May 2025, and took questions.

The report for May – the start of the new fiscal year – showed that net revenue was more than the budgeted figures by over \$6.5M, which was historic. Additionally, expenses were under by \$2M. Mr. Mirza thanked the finance team and stated he was proud to present these figures to the Board.

Mr. Harvey **moved, seconded** by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
FINANCIAL REPORTS FOR THE MONTHS OF APRIL AND
MAY 2025**

The Motion **carried** unanimously.

2) *Request Board Approval of Resolution No. 512, Amending Fiscal Year 2024-2025 Budgeted Operating Expenditures of the South Broward Hospital District*

At the request of the Board, Mr. Mirza read out Resolution No. 512, explaining the reason for the amendment, and how the savings were made.

Mr. Harrison **moved, seconded** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RESOLUTION NO. 512, AMENDING FISCAL YEAR
2024-2025 BUDGETED OPERATING EXPENDITURES
OF THE SOUTH BROWARD HOSPITAL DISTRICT**

The Motion **carried** unanimously.

g. Legal Report; Ms. Linda Epstein, Interim General Counsel, Memorial Healthcare System

Ms. Linda Epstein confirmed there was nothing to report this month.

9. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Contracts Committee Meeting Held on June 16, 2025; Mr. Steven Harvey, Chairman**

Mr. Harvey presented the Minutes of the Contracts Committee meeting held on June 16, 2025, a copy of which is on file in the Executive Office. Mr. Alan Whaley, Interim Chief Operating Officer of Memorial Healthcare System, then gave details of the one new contract, and reported that there were several renewal contracts for the Board's approval.

- 1) ***Request Board Approval of the New Physician Employment Agreement between Atrac Kay, M.D., for Adult Neurology – Stroke Neurohospitalist, and South Broward Hospital District***

Ms. Justen ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE NEW
PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN ATRAC
KAY, M.D., FOR ADULT NEUROLOGY – STROKE
NEUROHOSPITALIST, AND SOUTH BROWARD HOSPITAL
DISTRICT**

The Motion ***carried*** unanimously.

- 2) ***Request Board Approval of the Renewal Physician Employment Agreement between Kak-Chen Chan, M.D., for Medical Director, Pediatric and Congenital Cardiology and Interventional Services Program, and South Broward Hospital District***

Ms. Justen ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT
BETWEEN KAK-CHEN CHAN, M.D., FOR MEDICAL
DIRECTOR, PEDIATRIC AND CONGENITAL CARDIOLOGY
AND INTERVENTIONAL SERVICES PROGRAM, AND SOUTH
BROWARD HOSPITAL DISTRICT**

The Motion ***carried*** unanimously.

- 3) ***Request Board Approval of the Renewal Physician Employment Agreement between Brian Boe, M.D., for Medical Director, Pediatric Cardiac Interventional Services, and South Broward Hospital District***

Ms. Justen ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT
BETWEEN BRIAN BOE, M.D., FOR MEDICAL DIRECTOR,
PEDIATRIC CARDIAC INTERVENTIONAL SERVICES, AND
SOUTH BROWARD HOSPITAL DISTRICT**

The Motion **carried** unanimously.

- 4) ***Request Board Approval of the Renewal Physician Employment Agreement between Brijesh Mehta, M.D., for Medical Director, Comprehensive Stroke Program, and Adult and Pediatric Neurointerventional Surgery, and South Broward Hospital District***

Ms. Justen **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BRIJESH MEHTA, M.D., FOR MEDICAL DIRECTOR, COMPREHENSIVE STROKE PROGRAM, AND ADULT AND PEDIATRIC NEUROINTERVENTIONAL SURGERY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried** unanimously.

- 5) ***Request Board Approval of the Renewal Physician Employment Agreement between Brandon Davis, M.D., for Neurosurgery - Neurointerventional Services, and South Broward Hospital District***

Ms. Justen **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BRANDON DAVIS, M.D., FOR NEUROSURGERY - NEUROINTERVENTIONAL SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried** unanimously.

Mr. Harrison voiced his appreciation for the work carried out by Dr. Davis.

- 6) ***Request Board Approval of the Renewal Physician Employment Agreement between Kenneth Poon, M.D., for Infectious Disease – Program Director, Memorial Healthcare System Infectious Disease Fellowship, and South Broward Hospital District***

Ms. Justen **moved, seconded** by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN KENNETH POON, M.D., FOR INFECTIOUS DISEASE – PROGRAM DIRECTOR, MEMORIAL HEALTHCARE SYSTEM INFECTIOUS DISEASE FELLOWSHIP, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion **carried** unanimously.

7) Request Board Approval of the Minutes of the Contracts Committee Meeting Held on June 16, 2025

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE CONTRACTS COMMITTEE MEETING
HELD ON JUNE 16, 2025**

The Motion *carried* unanimously.

b. Building Committee Meeting Held on June 16, 2025; Mr. Brad Friedman, Chairman

Mr. Friedman presented the Minutes of the Building Committee meeting held on June 16, 2025, a copy of which is on file in the Executive Office. Mr. Greenspan gave details of the items discussed at the meeting, and took questions.

1) Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$1,096,725.00, for the Memorial Hospital West MOB 603, Suite 250, Division of Urology Project, and Allocate a \$164,508 Contingency, to be Controlled by Memorial Healthcare System

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST
RESPONSIVE AND RESPONSIBLE BIDDER, LEE
CONSTRUCTION GROUP, INC., IN THE AMOUNT OF
\$1,096,725.00, FOR THE MEMORIAL HOSPITAL WEST
MOB 603, SUITE 250, DIVISION OF UROLOGY PROJECT,
AND ALLOCATE A \$164,508 CONTINGENCY, TO BE
CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM**

The Motion *carried* unanimously.

2) Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$1,595,265.00, for the Memorial Hospital West CT Scan Project, and Allocate a \$239,289 Contingency, to be Controlled by Memorial Healthcare System

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST
RESPONSIVE AND RESPONSIBLE BIDDER, LEE
CONSTRUCTION GROUP, INC., IN THE AMOUNT OF
\$1,595,265.00, FOR THE MEMORIAL HOSPITAL WEST
CT SCAN PROJECT, AND ALLOCATE A \$239,289
CONTINGENCY, TO BE CONTROLLED BY MEMORIAL
HEALTHCARE SYSTEM**

The Motion *carried* unanimously.

3) ***Request Board Approval of the Minutes of the Building Committee Meeting Held on June 16, 2025***

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE BUILDING COMMITTEE MEETING HELD
ON JUNE 16, 2025***

The Motion ***carried*** unanimously.

c. **Finance Committee Meeting Held on June 17, 2025; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee meeting held on June 17, 2025, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting, and took questions.

1) ***Request Board Approval of the Updated Investment Policy to Reflect the 30% Equity Allocation for the Operating Fund***

Mr. Harvey ***moved, seconded*** by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
UPDATED INVESTMENT POLICY TO REFLECT THE
30% EQUITY ALLOCATION FOR THE OPERATING FUND***

The Motion ***carried*** unanimously.

2) ***Request Board Approval of the Amended and Restated Trust Agreement for the Retirement Plan – Resolution No. 513***

Mr. Harvey ***moved, seconded*** by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
AMENDED AND RESTATED TRUST AGREEMENT FOR THE
RETIREMENT PLAN – RESOLUTION NO. 513***

The Motion ***carried*** unanimously.

3) ***Request Board Approval of the Appointment of Wellington Management as a Global Equity Growth Manager Replacing Walter Scott in the Retirement Plan – Resolution No. 515***

Mr. Harvey ***moved, seconded*** by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
APPOINTMENT OF WELLINGTON MANAGEMENT AS A
GLOBAL EQUITY GROWTH MANAGER REPLACING
WALTER SCOTT IN THE RETIREMENT PLAN
– RESOLUTION NO. 515***

The Motion ***carried*** unanimously.

Mr. Harrison praised Mr. Rampat and the staff team for their hard work.

4) *Request Board Approval of the Minutes of the Finance Committee Meeting Held on June 17, 2025*

Mr. Harvey ***moved, seconded*** by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE FINANCE COMMITTEE MEETING HELD
ON JUNE 17, 2025***

The Motion ***carried*** unanimously.

10. REPORT OF SPECIAL COMMITTEES

None.

11. ANNOUNCEMENTS

None.

12. UNFINISHED BUSINESS

None.

13. NEW BUSINESS

None.

14. PRESIDENT'S COMMENTS

Mr. Strum began by thanking Mr. Fernandez for his mentorship and the way he has led Memorial Regional Hospital as its Interim Chief Executive Officer, noting that Mr. Fernandez has reduced waiting times during his tenure. He confirmed that a new Chief Executive Officer of Memorial Regional Hospital will start on July 21, 2025.

Mr. Strum thanked Mr. Aleksander Barkov, Captain of the Florida Panthers ice hockey team, who has raised around \$500K for Joe DiMaggio Children's Hospital. He congratulated the Florida Panthers on winning the Stanley Cup.

Mr. Strum thanked Mr. Mirza and the finance department for the great financial report.

Mr. Strum then gave a presentation to the Board, highlighting successes and events over the last month.

Of particular note was the Memorial Cancer Institute's (MCI) new campaign, "Hope Lives Here". Mr. Strum showed a video of the MCI's "Hope Lives Here" advertisement, which is being shown on television. Luis Ruez, M.D., Medical Director of the MCI, reported that Memorial had received \$4.7M for cancer research, including \$4.2M from the Florida First Lady Casey DeSantis Program. It was also noted that in addition to the television advertisement, the "Hope Lives Here" campaign is featured in digital media and the Miami Herald newspaper.

Mr. Strum shared various figures for the System, including over 6.5K imaging visits at Memorial Hospital Miramar, the highest monthly figure ever, and a recent visit to Joe DiMaggio Children's Hospital by singer Ms. Taylor Swift, which was covered by over 550 outlets, despite the visit not being advertised.

Mr. Strum recognized various staff and physicians, and showed a video introducing Anna, who has joined Memorial Hospital Pembroke as the newest member of the Animal Assisted Therapy Program.

Mr. Strum gave details of finance and growth, which showed an increase in outpatient revenue of 8.5% over the prior year for the System.

Mr. Strum then presented a check for \$20K to the Board for the Memorial Foundation, received from the Perlman Family Foundation.

Lastly, upon request from the Board, Mr. Strum confirmed that the funding for the Memorial Regional Hospital Surgical Tower would not come from taxpayers' money.

15. CHAIRWOMAN'S COMMENTS

Ms. Justen allowed the other Board members to give their comments first.

She thanked Dr. Villegas for his tenure as Chief of the Medical Staff at Memorial Hospital Miramar. She also thanked the IT team for their work in ensuring the smooth running of tonight's meeting, and passed on her condolences to one of the team on the passing of a family member.

She confirmed that the next Regular Board Meeting (the Annual Meeting) will be held at 3111 Stirling Road in the Perry Board Room on Wednesday, July 23, 2025.

She thanked Ms. Ivonne Diaz, Ms. Cheryl Yeo, and Ms. Gracie Lopez, Senior Executive Assistants in the Executive Suite, for their work in preparing for tonight's meeting.

She informed everyone that Memorial is in a great place. She looked forward to the future and opined that Memorial will have a great year.

16. COMMISSIONERS' COMMENTS

Mr. Friedman reported that he had attended the "One City at a Time" event in Pembroke Pines, where he met Ms. Christine Heft, Senior Director, and Ms. Lisa Yalkut, Director, both from Memorial's Grants Programs Department. Ms. Heft and Ms. Yalkut informed him of the work they carry out, and that they have secured \$28M in grants. He further reported that he visited Memorial's Outpatient Behavioral Health Center, where he was informed by staff that they are already full and need more space. He praised Mr. Strum and the team for moving things along quickly, and noted the approval of the Motion by the Board to move forward with the construction of the Memorial Regional Hospital Surgical Tower, and the financial report for the start of the new fiscal year, both of which are historic. He was humbled to be a part of this and to be on the Board. He encouraged staff to keep the momentum going.

Ms. Miller thanked staff for a fantastic month and stated she was looking forward to the future.

Mr. Harrison thanked Mr. Strum for getting Memorial back to doing what it does best. He thanked Mr. Fernandez and Mr. Pickett for their involvement with the Memorial Regional Hospital Surgical Tower project. He thanked various physicians and staff for their leadership and helping to move Memorial forward. Lastly, he thanked Ms. Justen and Mr. Harvey for their leadership as Officers of the Board.


Mr. Harvey stated that he joined the Board five years ago. He opined that tonight's meeting felt different to other Board meetings; it was very celebratory and fun. He thanked Mr. Strum for keeping the Memorial Regional Hospital Surgical Tower project at the forefront, and for reducing the costs by \$80M, without impacting the quality of care. He thanked Mr. Fernandez and Mr. Pickett for their involvement in the project. He praised the great financial report and thanked everyone for their hard work, stating that the Memorial culture will help everyone adapt to the changes. He looked forward to celebrating all the wins to come.

17. ADJOURNMENT

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:43 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT


BY: _____
Elizabeth Justen, Chairwoman


ATTEST: _____
Douglas Harrison, Secretary Treasurer