



COMMUNITY RELATIONS COMMITTEE



IMPACTING THE SOUTH BROWARD COMMUNITY



"ONE CITY AT A TIME"



ONE CITY AT A TIME





Free Health Fair for Hallandale Beach

You're invited! This health fair — a part of Memorial Healthcare System's "One City at a Time" program — features free care services in the Memorial mobile unit and activities for the whole family. Join the fun at the renovated PAL Foster Park Community Center.



Saturday, May 20, 2023 • 11 am-5 pm • PAL Foster Park Community Center 609 NW 6th Avenue, Hallandale Beach, FL 33009

Available Health Services for Kids and Adults

- Health Screenings
- · Primary Care
- Vaccinations
- Nutritional Counseling
- Medicaid Eligibility and Insurance Enrollment Information
- Links to Social Services
 Referrals to Specialists

M Memorial Manager Manager

Community Partners

- Hispanic Unity
- · Harmony Center
- United Way
- Children's Services Council
- Urban Health Partnerships
- Gulfstream Elementary and Middle Schools
- Additional vendors







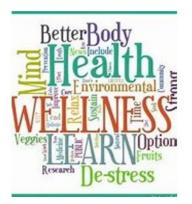


for first 100-150 families





Together we can help make Hallandale Beach a healthier city!



WHAT IS HIGH BLOOD PRESSURE





What is High Blood Pressure?

How can I tell I have it?

The only way to know if you have high blood pressure is to get it checked regularly.

For proper diagnosis of HBP, your health care professional will use an average based on two or more readings obtained on two or more visits.



What can I do about HBP?

- · Don't smoke and avoid secondhand smoke.
- Reach and maintain a healthu weight.
- Eat a healthy diet that is low in saturated and trans fats and rich in fruits, veg etables, whole grains and low-fat dairy products. Aim to consume less than 1,500 mg/day of sodium (salt). Even reducing your daily intake by 1,000 mg can help.
- Eat foods rich in potassium. Aim for 3,500 5,000 mg of dietory potassium per day.
- Limit alcohol to no more than one drink per day if you're a woman or two drinks a day if you're a man.
- Be more physically active. Aim for 150 minutes of moderate-intensity physical activity or at least 75 minutes of vigorous physical activity per week, or a combination of both, spread throughout the week. Add muscle-strengthening activity at least two days per week for more health benefits.
- Take medicine the way your health care professional tells you.
- Know what your blood pressure should be and work to keep it at that level.

HOW CAN I LEARN MORE?

- Call 1-800-AHA-USA1 (1-800-242-8721), or visit heart.org to learn more about heart disease and stroke.
- Sign up for our monthly Heart Insight e-news for heart patients and their families at HeartInsight.org.
- Connect with others sharing similar journeys with heart disease and stroke by joining our Support Network at heart.org/SupportNetwork.

Do you have questions for your doctor or nurse?

Take a few minutes to write down your questions for the next time you see your health care professional.

For example:

Will I always have to take medicine?

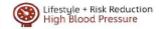
What should my blood pressure be?

MY QUESTIONS:

We have many other fact sheets to help you make healthier choices to reduce your risk for heart disease, manage your condition or care for a loved one. Visit heart.org/AnswersByHeart to learn more.



ANSWERS by heart



How Can I Reduce High Blood Pressure?

By treating high blood pressure, you can help reduce your risk for a stroke, heart attack, heart failure and kidney failure.

These are steps you can take now:

- Reach and maintain a healthy weight.
- Eat a heart-healthy diet that includes vegetables, fruits, whole grains, low-fat dairy products, poultry, fish, legumes, non-tropical vegetable oils and nuts. It should also limit sodium, sweets, saturated fats, sugar sweetened beverages and red meats.
- Be more physically active.
- Don't smoke and avoid secondhand smoke.
- Limit alcohol to no more than one drink per day for women or two drinks a day for men.
- · Take your medication as prescribed.
- Know what your blood pressure should be and work to keep it at that level.



How can I lose weight?

In order to lose weight, you need to use up more calories than you eat and drink every day. Talk with your health care professional about a healthy eating and physical activity plan that will help you reach your weight loss goals. When you lose weight, your blood pressure often goes down! An initial weight loss goal of at least 5% will help reduce your blood pressure.

How do I limit sodium?

Aim for an ideal limit of less than 1,500 milligrams (mg) per day of sodium. Even cutting back by 1,000 mg a day can help improve your blood pressure and heart health.

You can reduce your sodium intake by:

- Reading the Nutrition Facts label on foods so you know how much sodium is in food products. Foods with 140 mg or less sodium per serving are considered low in sodium.
- Avaiding prepackaged, processed and prepared foods, which tend to be higher in sodium.

 Reducing salt in cooking and at the table. Learn to use herbs and salt-free spices instead.

How do I limit alcohol?

Ask your health care professional if you're allowed to drink alcohol, and if so, how much.

If you drink more than two drinks a day if you're male or more than one drink a day if you're female, it may add to high blood pressure. One drink is equal to 12 ounces of beer, 5 ounces of wine, 1.5 ounces of 80-proof distilled spirits or 1 ounce of 100-proof spirits.

If cutting back on alcohol is hard for you to do on your own, ask about groups that can help.

How can I be more active?

Regular physical activity helps to reduce blood pressure, control weight and reduce stress. It's best to start slowly

(continued)



Blood Pressure Categories



BLOOD PRESSURE CATEGORY	SYSTOLIC mm Hg (upper number)		DIASTOLIC mm Hg (lower number)			
NORMAL	LESS THAN 120	and	LESS THAN 80			
ELEVATED	120-129	and	LESS THAN 80			
HIGH BLOOD PRESSURE (HYPERTENSION) STAGE 1	130-139	or	80-89			
HIGH BLOOD PRESSURE (HYPERTENSION) STAGE 2	140 OR HIGHER	or	90 OR HIGHER			
HYPERTENSIVE CRISIS (consult your doctor immediately)	HIGHER THAN 180	and/or	HIGHER THAN 120			
heart.org/bpleve						



BLACK MATERNAL HEALTH









BLACK MATERNAL HEALTH





Join us for a **FREE** webinar and discussion on

The Social Determinants of Maternal Morbidity



As part of Black Maternal Health Week, join us for an engaging

You're invited to participate as we discuss what we can do to make

· Learn why Black women are three times more likely to die from pregnancy-

a meaningful impact on black maternal healthcare outcomes.

· Discuss how over 80% of pregnancy-related deaths are preventable.

· Understand how Social Determinants of Health prevent many from

minoritized racial and ethnic groups from achieving health equity.

inequities that contribute to maternal morbidity and mortality.

Strategize how we, as an institution and as individuals, can work to reduce

· Discuss why health disparities play a role in the causes of these

related causes than White and Hispanic women.

OBJECTIVES:

preventable deaths.

educational webinar with Dr. Terri-Ann Bennett, Memorial Healthcare's new Chief of Maternal-Fetal Medicine.

Monday
April 17, 2023

Noon - 1 pm

PRESENTER



Terri-Ann Bennett, MD Chief, Maternal-Fetal Medicine

PANEL PARTICIPANTS



Todra Anderson-Rhodes, MD Chief Medical Officer, Memorial Hospital Mirama



Timothy DeSantis, MD Chief, MPG Obstetrics & Gynecology Hospitalist, Memorial Regional Hospit



Melida Akiti Vice President, Ambulatory and Community Services

Webinar link: https://mhs.webex.com/mhs/j.php? MTID=m3163a96b59b4a6a12a7c 8898ee59ac88

Webinar number: 2315 397 3300 Webinar password: JuOJmHZb456

JuQJmHZb456 (58756492 from phones)

1-650-479-3207 US TOLL Access code: **231 539 73300**





JOIN US ONLINE

Scan code with your phone for webipar link

Memorial Primary Care







IN HONOR OF

Black Maternal Health Week

APRIL

WEDNESDAY

12

10AM - 12PM

2023

MEMORIAL REGIONAL HOSPITAL GARAGE CONFERENCE CENTER 3501 JOHNSON STREET HOLLYWOOD, FL 33026

JOIN US FOR A DAY OF EDUCATION AND EMPOWERMENT

Raffle prizes, snacks, and information will be provided.

PLEASE CALL TO RSVP: (954) 536-0886



MATERNAL HEALTH BABY SHOWER











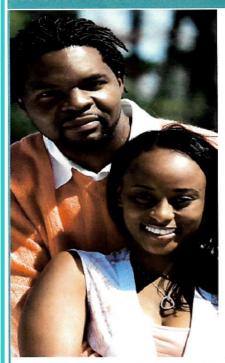




WHAT YOU SHOULD KNOW ABOUT SICKLE CELL DISEASE | Memorial Primary Care | Primary



What You Should Know About Sickle Cell Disease



What Is Sickle Cell Disease?

Sickle cell disease (SCD) is a group of inherited red blood cell disorders.

- · Healthy red blood cells are round and they move through small blood vessels carrying oxygen to all parts of the body.
- . In SCD, the red blood cells become hard and sticky and look like a C-shaped farm tool called a "sickle".
- · Sickle cells die early, which causes a constant shortage of red blood
- Sickle cells can get stuck in small blood vessels and block the flow of blood and oxygen to organs in the body. These blockages cause repeated episodes of severe pain, organ damage, serious infections,

What Causes Sickle Cell Disease?

SCD is inherited in the same way that people get the color of their eyes,

- A person with SCD is born with it.
- People cannot catch SCD from being around a person who has it.

Who Is Affected By Sickle Cell Disease?

- It is estimated that SCD affects 90,000 to 100,000 people in the United States, mainly Blacks or African Americans.
- The disease occurs among about 1 of every 500 Black or African-American births and among about 1 out of every 36,000 Hispanic-
- SCD affects millions of people throughout the world and is particularly common among those whose ancestors come from sub-Saharan Africa; regions in the Western Hemisphere (South America, the Caribbean, and Central America); Saudi Arabia; India; and Mediterranean countries such as Turkey, Greece, and Italy.

What Health Problems Does Sickle Cell Disease Cause?

Following are some of the most common complications of SCD:

"Pain Episode" or "Crisis": Sickle cells don't move easily through small blood vessels and can get stuck and clog blood flow. This causes pain that can start suddenly, be mild to severe, and last for any length of time.

Infection: People with SCD, especially infants and children, are more likely to experience harmful infections such as flu, meningitis, and hepatitis.

Hand-Foot Syndrome: Swelling in the hands and feet, often along with a fever, is caused by the sickle cells getting stuck in the blood vessels and blocking the blood from flowing freely through the hands and feet.

Eye Disease: SCD can affect the blood vessels in the eye and lead to long term damage.

Acute Chest Syndrome (ACS): Blockage of the flow of blood to the lungs can cause acute chest syndrome. ACS is similar to pneumonia; symptoms include chest pain, coughing, difficulty breathing, and fever. It can be life threatening and should be treated in a hospital.

Stroke: Sickle cells can clog blood flow to the brain and cause a stroke. A stroke can result in lifelong disabilities and learning problems.

National Center on Birth Defects and Developmental Disorders

How Is Sickle Cell Disease Treated?

The goals of treating SCD are to relieve pain and to prevent infections, eye damage, and strokes.

- There is no single best treatment for all people with SCD. Treatment options are different for each person depending on the symptoms. Treatments can include receiving blood transfusions, maintaining a high fluid intake (drinking 8 to 10 glasses of water each day), receiving IV (intravenous) therapy (fluids given into a vein) and medications to help with pain.
- For severe SCD, a medicine call hydroxyurea might be recommended. Research suggests that hydroxyurea can reduce the number of painful episodes and the recurrence of ACS. It also can reduce hospital stays and the need for blood transfusions among adults who have SCD.

Is There A Cure For Sickle Cell Disease?

To date, the only cure for SCD is a bone marrow or stem cell transplant.

- A bone marrow or stem cell transplant is a procedure that takes healthy stem cells from a donor and puts them into someone whose bone marrow is not working properly. These healthy stem cells cause the bone marrow to make new healthy cells.
- Bone marrow or stem cell transplants are very risky, and can have serious side effects, including death. For the transplant to work, the bone marrow must be a close match.

For more information visit; www.cdc.gov/sicklecell





There's So Much to Learn About Health Disparities.

Memorial's Health Equity, Diversity and Inclusion (HEDI) Council is committed to addressing the health disparities that affect the communities we serve – by investing in educational campaigns on the key health issues that must be prevented to achieve equitable health outcomes.

Ready to learn more? Mark your calendar for this virtual program:

Let's Talk: Understanding Sickle Cell Wednesday, April 26, Noon-1 pm



Foluso Joy Ogunsile, MD Sickle Cell Medical Director



featuring Guest Speaker

Evelyn Gonzalez Director of Clinical Workforce Development

https://mhs.webex.com/mhs/j.php?MTID=m3d6bf3de9440b1cd2c5abd65bb70df60

Meeting number: 2314 420 3584 Password: iA2tHMgnt54 (42284646 via telephone)



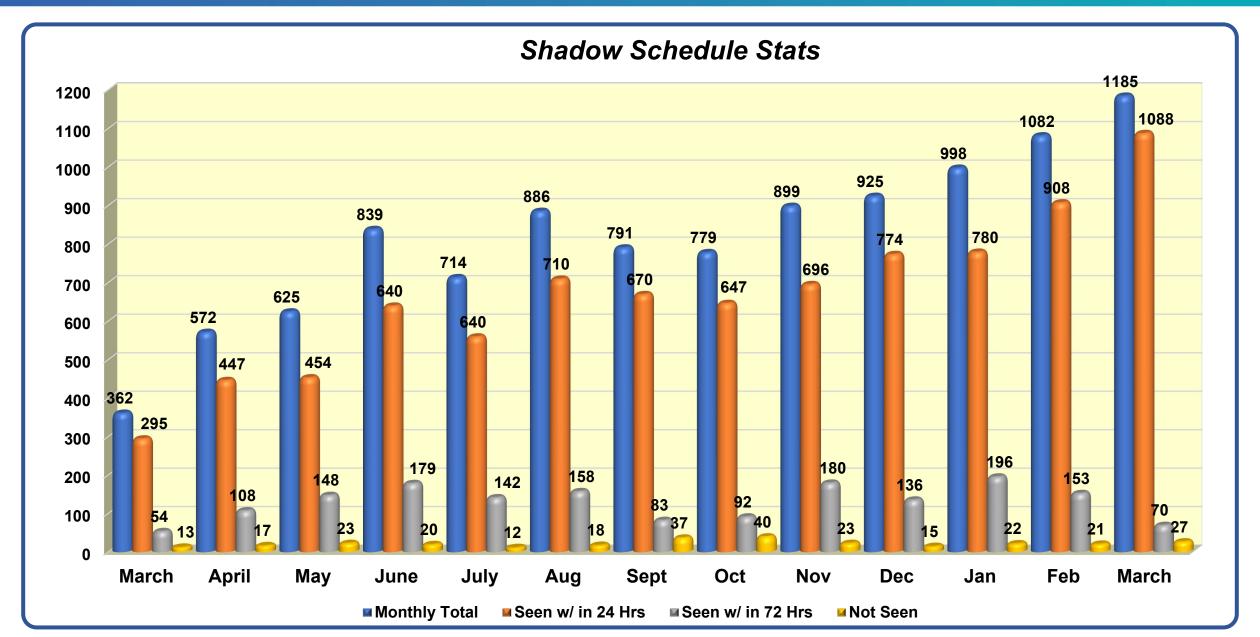


VALUE BASE



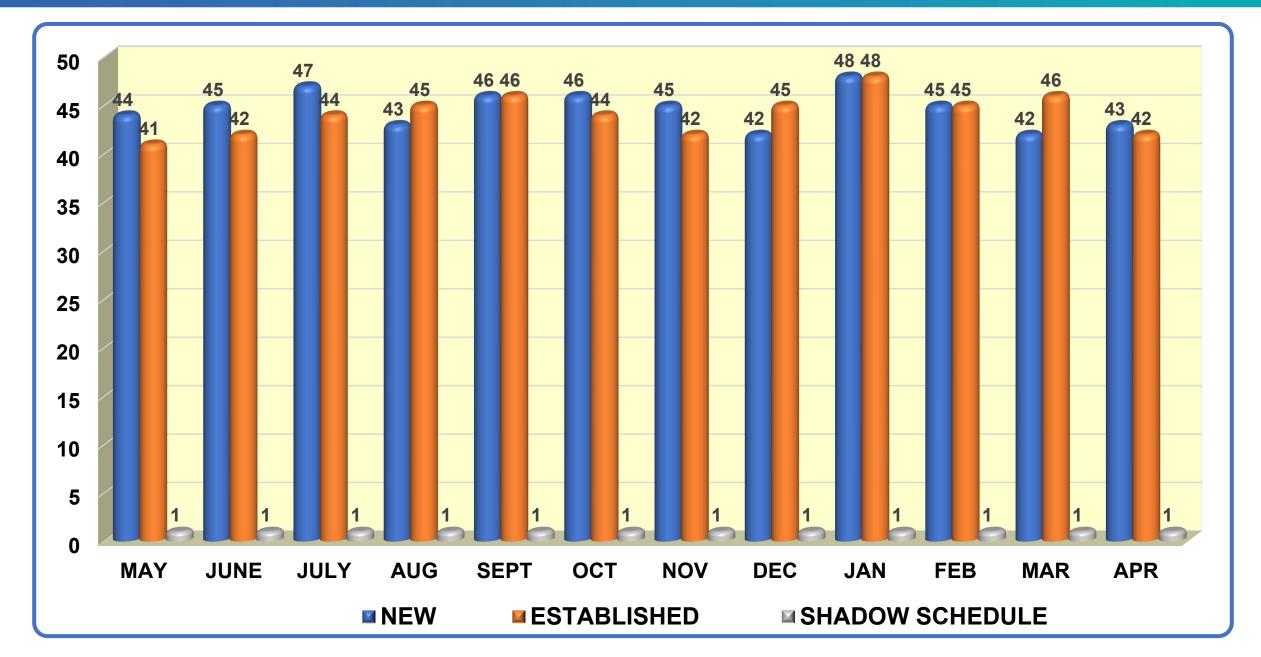
PATIENT EXPERIENCE





AVERAGE NEXT AVAILABLE APPOINTMENT DAYS – FY 2023







HOSPITAL CONTRIBUTION MARGIN

Reporting-	- FY2023	February	YTD
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	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023P
Insured Membership	11,545	16,443	22,702	25,975	28,161	31,147	29,108	35,177
Uninsured Membership	8,383	7,148	6,287	6,651	6,895	3,974	2,852	2,456

Loss from Practice Operations \$ (14,284,641) \$ (14,441,594) \$ (9,871,536) \$ (7,826,742) \$ (7,777,771) \$ (6,710,838) \$ (5,701,620) \$ (1,606,838)

Hospital Direct Margin - Insured	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023P
Inpatient	\$ 4,251,891	\$ 5,471,001	\$ 8,833,901	\$ 7,311,497	\$ 9,608,708	\$ 13,535,505	\$ 8,480,745	\$ 3,473,092
Observation	\$ 524,292	\$ 911,085	\$ 941,313	\$ 1,018,257	\$ 1,602,463	\$ 761,851	\$ 553,374	\$ 239,939
Emergency	\$ 1,198,741	\$ 1,216,462	\$ 1,352,789	\$ 1,282,956	\$ 1,325,720	\$ 1,050,308	\$ 1,183,416	\$ 991,861
Outpatient	\$ 4,440,310	\$ 3,137,644	\$ 3,808,900	\$ 4,799,372	\$ 7,693,231	\$ 10,852,364	\$ 8,345,577	\$ 6,126,131
Total Hospital Direct Margin · Insured	\$ 10,415,234	\$ 10,736,192	\$ 14,936,903	\$ 14,412,082	\$ 20,230,122	\$ 26,200,028	\$ 18,563,112	\$ 10,831,022

Hospital Direct Margin - Uninsured	FY 2016	FY 2017	FY 2018	FY 2019		FY 2020	FY 2021		FY 2022	FY 2023P
Inpatient	\$ (4,496,987)	\$ (4,596,377)	\$ (5,090,440)	\$ (5,339,946)	\$	(6,826,754)	\$ (5,358,471)	\$	(3,475,313)	\$ (3,123,497)
Observation	\$ (1,493,282)	\$ (1,357,191)	\$ (1,125,553)	\$ (1,805,106)	\$	(2,074,640)	\$ (1,065,354)	\$	(1,063,131)	\$ (1,210,877)
Emergency	\$ (846,380)	\$ (859,452)	\$ (877,222)	\$ (951,863)	\$	(1,237,914)	\$ (833,020)	\$	(783,191)	\$ (596,240)
Outpatient	\$ (5,824,125)	\$ (5,297,844)	\$ (5,178,465)	\$ (5,585,948)	\$	(5,591,794)	\$ (4,537,504)	\$	(3,671,916)	\$ (3,326,180)
Total Hospital Direct Margin · Uninsured	\$ (12,660,774)	\$ (12,110,864)	\$ (12,271,680)	\$ (13,682,863)	\$ ((15,731,102)	\$ (11,794,349)	5	(8,993,551)	\$ (8,256,794)
Net of Insured vs. Uninsured	\$ (2,245,540)	\$ (1,374,672)	\$ 2,665,223	\$ 729,219	\$	4,499,020	\$ 14,405,679	\$	9,569,561	\$ 2,574,228

Our Locations



Aventura

20803 Biscayne Boulevard, Suite 201 Aventura, Florida 33180 954-276-5552

Dania Beach

140-A South Federal Highway Dania Beach, FL 33004 954-922-7606

Hallandale Beach

1750 E. Hallandale Beach Blvd Hallandale Beach, FL 33009 **954-276-9700**

East Hollywood

3700 Johnson Street Hollywood, FL 33021 **954-265-2550**

Hollywood

4105 Pembroke Road Hollywood, FL 33021 **954-265-8100**

Miramar Medical Office Building

1951 SW 172 Avenue, Suite 210 Miramar, FL 33029 **954-538-5670**

Miramar

6730 Miramar Parkway Miramar, FL 33023 **954-276-6600**

Monarch Lakes

12781 Miramar Parkway, Suite 1-202 Miramar, FL 33027 **954-276-1330**

West Miramar

10910 Pembroke Road Miramar, FL 33025 **954-276-1300**

Pembroke Pines

2217 N. University Drive Pembroke Pines, FL 33024 **954-883-8140**

Silver Lakes

17786 SW 2 Street Pembroke Pines, FL 33029 **954-276-1252**

COMING SOON

*PLANTATION

1000 S. PINES ISLAND RD/STE A-180, PLANTATION
*MIAMI GARDENS/COUNTRY CLUB
8665 AND 8649 NW 186 STREET, HIALEAH
*WESTON

17130 ROYAL PALM BLVD/STE 1&2, WESTON

ACCEPTING NEW PATIENTS!

To schedule an appointment call 954-276-5552



Community Services FY 23 – 4th Quarter

- HEROs Healthcare Employees Reaching Out
- ▶ HITS Health Intervention with Targeted Services
- Senior and Family Services
- Community Youth Services



MEMORIAL HEROs

Healthcare Employees Reaching Out



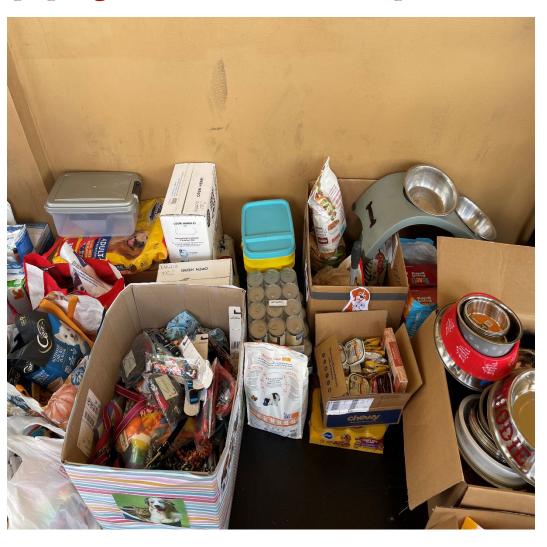
HERO Helping Local Flood Victims





HERO Pet Supply Drive in April









Health Intervention with Targeted Services

958 Persons Registered

- 172 Medicaid approved
- 154 Medicaid pending
- 108 MPC primary care approved
- 186 MPC primary care pending
- 257 SNAP approved
- 263 SNAP pending







	<u>Program</u>	# Quarter	Total
•	ALLIES Program	39	476
•	CARES Program	16	472
•	Senior Partners	49	5,119
	Total	104	6,067

Prevention Education with Memorial nurses



Dr. Orta visits Senior Partners



Seniors stay in good shape



Community Youth Services



Community Youth Services

CYS Participant Breakdown

Afterschool/Summer camps 4

Behavioral Health	9,872
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Family Strengthening 2,990	Family Strengthening	2,996
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➤ Maternal Child Health 6,6	79
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Total FY 23

20,041

Program Highlight BREAK - Behavioral Respite and Engagement for At-Risk Kids







BREAK Cultural Arts







BREAK in the Community







BREAK Field Trips

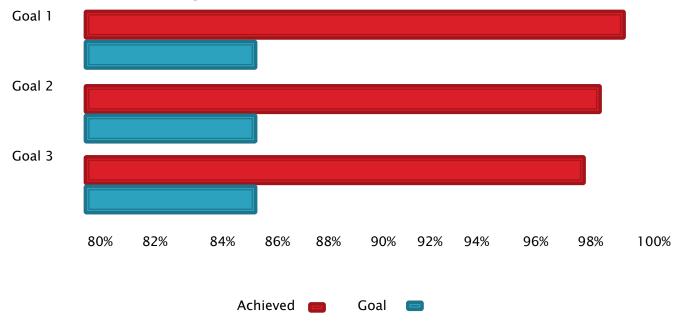






Performance Outcomes

- 1. % of children who are satisfied with respite services
- 2. % of caregivers who experienced improved family relationship
- 3. % of caregivers who experienced reduced stress



Healthy Youth Transitions Unsung HERO











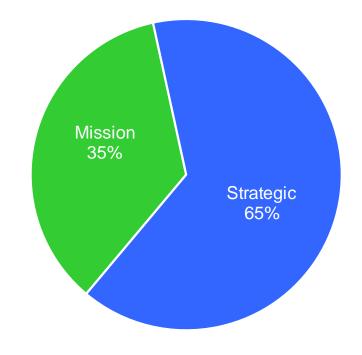


MEMORIAL Health Forward>>>



Community Relations

	Activities	Attendees
 Sponsorships & Events: Strategic and Mission Service line booths, health 	140	207,821*
 Corporate Wellness: Employee prevention, health health education, lectures & lectures & screenings 	13	781
 Speakers Bureau Engagements: Community-based & civic organizations 	19	1,000
TOTAL FY23 Q4	172	209,602



- 61 SDoH & DEI activities
- 111 Service Line & Sponsor Events

- Family Fun Day, Visit Ft. Lauderdale Food and Wine Festival: 10,000 attendees in North Broward
- Palm Beach Green Markets: 3 events with 15,000 attendees each event in Palm Beach
- Winterfest Foundation, Student Art Contest :48,000 attendees in North Broward
- All American Jamboree Nativity Catholic Church and School: 15,000 attendees in South Broward

Community Relations







American Heart Association Broward Heart Walk

- Teams throughout the system
 joined together to have the largest
 presence at the event, above all
 other systems.
- MHS had 628 walkers and exceeded the fundraising goal to raise \$62,000
- Lenny, MCVI patient, reunited with his Memorial team that cared for him when he had sudden cardiac arrest



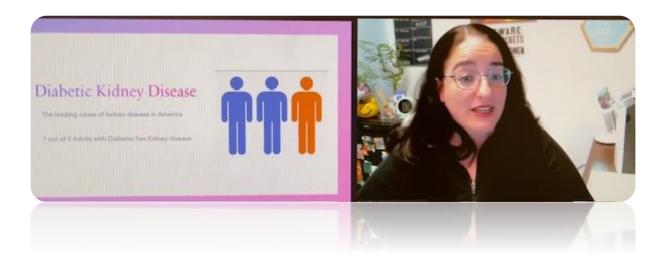


Ft. Lauderdale Chamber of Commerce **Women's Panel Discussion**

- "Restoring Health" was the key message
- Drs. Kamal, Adewale and Walker had a robust discussion with 65 women business owners/leaders
- Panel stressed the importance of prioritizing your health by scheduling annual appointments as all things connect and hormones change over time







CORPORATE WELLNESS

Bank United Diabetes & Kidney Health

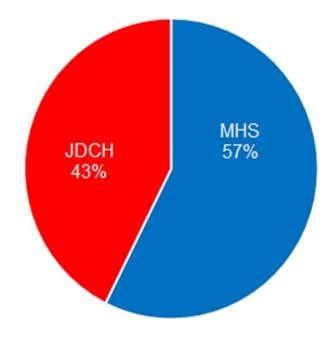
- Diabetes and kidney disease are closely linked, with diabetes being the leading cause of kidney disease worldwide.
- Bank United has the main office in Miami Lakes, while servicing the S. Florida region.

Memorial Sickle Cell Day Center Opening



Mission: SDoH and DEI Activity

SDoH CATEGORIES	
Economic Stability	10
 Education, Access & Quality 	17
 Health Care Access & Quality 	7
 Neighborhood & Built Community 	8
 Social & Community Context 	19
DEI CATEGORIES	
• Ethnicity	3
• Gender	12
 Disabilities 	4
 Religious 	3
 Vulnerable Community 	39



The Dangers of Fentanyl Town Hall

- Dr. Tammy Tucker, VP of Behavioral Health joined a team of our community partners to take on the mission of combating the Fentanyl crisis.
 - MHS
 - Broward County School Board
 - Broward Sheriff's Office
 - United Way
 - FL Department of Health
 - Lily: parent, teacher and advocate who lost her son to illicit OTC drug laced with fentanyl



MISSION-DRIVEN PARTNERHSIPS

Boys and Girls Club: 26th Annual Ranch Roam



The Boys & Girls Club's mission is to enable all young people, specially those with barriers, to reach their full potential as a productive, caring and responsible citizen.

The Boys & Girls Clubs of Broward County serves thousands of youth between the ages of 6 - 18 each year with various programs.



MISSION-DRIVEN PARTNERSHIPS Broward 211 Non-Profits Awards Luncheon

Broward 211 is a crisis response organization. As the hub for all non-profit social services organizations, Broward 211 links callers to services.

Memorial is a long-time partner of this crisis response organization. Referrals to MHS services, behavioral health and Community Services.

As a sponsor, MHS presents the Non-Profit Organization of the Year award. Scott Singer presented it to the winner, South Florida Wildlife Center.



COMMUNITY PARTNERHSIPS

Leadership Broward Serving up Leadership Luncheon

Memorial Healthcare System President and CEO, **Scott Wester**, shared his leadership journey and provided valuable insight to future community leaders.

Memorial partners with LB to help develop the community and business leaders of tomorrow. Up and coming Memorial leaders attend. Many of our executives attended LB during development phase,





Community Relations



No Key Upcoming Activity

Organization	Event	Description	Date/Time
United Way of Broward	Behavioral Health Conf.	C. Justin and Tim Curtin on conference committee	May 9 and 10 9:00 AM – 5:00 PM Signature Grand
Child Net	Care for Kids Cocktail Reception	Melida Akiti, BoardMelida Akiti being recognizedMHS Presenting Sponsor	Thurs, May 11 @ 6:000 PM Fort Lauderdale Yacht Club
Jason Taylor Foundation	Community Hall of Fame	 Jeff Conine being recognized for his work with the Club House Dinner 	Sat, May 13 @ 7PM Seminole Hard Rock Hotel/Casino
Broward League of Cities	Annual Membership Meeting	 Legislative Wrap Up and Florida League Home rule Heroes being honored 	Thurs, May 18 @ 5:30 PM Renaissance Fort Lauderdale WEST
211 Broward	211 Awards Luncheon	Celebrating the 211 Award NomineesScott Singer, Board	Fri, May 19 @ 11:30 AC Hotel Marriott, Dania Point
Great For Lauderdale Alliance	Mid-Year Meeting/Luncheon	* Matt Muhart on Board	Fri, May 19 @ 11:30 AM Seminole Hard Rock Hotel/Casino



Organization	Event	Description	Date/Time
Broward Health Foundation	Broward Health Gal	• NBHD	Sat, May 20 @ 6:30 PM Seminole Hard Rock Hotel
Art and culture Center/Hollywood	Cuisine for Art	Tim will be a waiterCash tips encouraged for fundraiserTim on the Board	Thurs, June 1 @ 5:000 PM Seminole Hard Rock Hotel
211 Broward	Making Real Connections Breakfast	 Honor orgs/individuals that contribute to the community and help 211 provide services Scott Singer on the Board 	June 1 @ 7:30 AM Global Grille at the First Baptist Church
Broward League of Cities	Annual Gala	 Coalition of all Broward county city officials 	Sat, June 17 @ 6:30 PM Margaritaville Beach Resort Cocktail attire

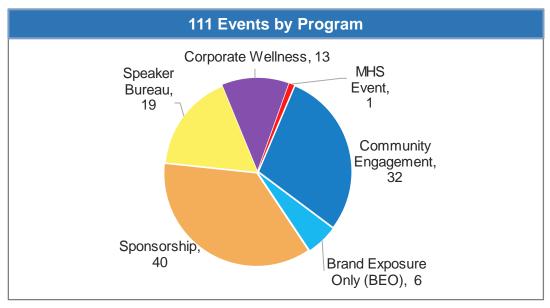
Please RSVP via email ONLY to CommunityRelations@mhs.net

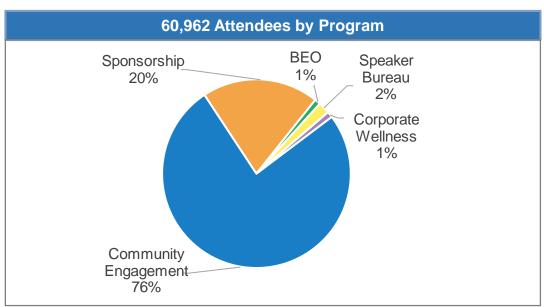


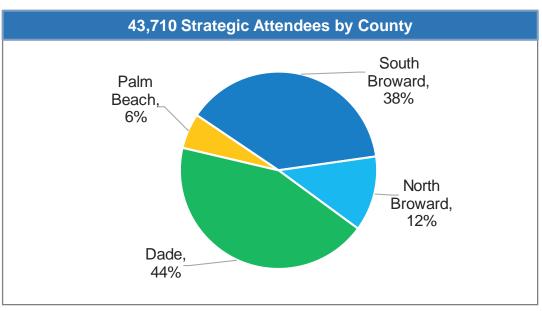
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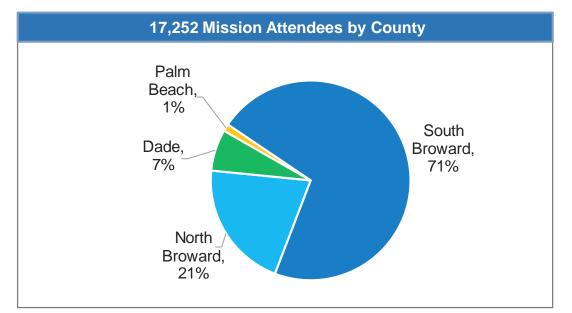
Appendix

Adult Services Community Engagement – FY23 Q4









JDCH Community Engagement – FY23 Q4

