

South Broward Hospital District

BOARD OF COMMISSIONERS

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Group: BUILDING COMMITTEE **Date:** July 20, 2021
Chairman: Brad Friedman **Time:** 4:00 p.m.
Vice-Chairman: Dr. Luis E. Orta
Location: 3111 Stirling Road – Executive Conference Room
In Attendance: Brad Friedman – Chair, Elizabeth Justen, Douglas Harrison, Aurelio M. Fernandez, Leah Carpenter, David Smith, Matthew Muhart, and Mark Greenspan. Attending via phone were: Dr. Luis E. Orta – Vice Chair, Doug Zaren, Denise DiCesare, and Rebecca Farmer

There being a quorum present, the meeting was called to order by Chairman Friedman.

1. **SUBJECT:** Public Meeting Notice Certification

Ms. Farmer provided the legal certification of compliance with Florida's Public Meeting Laws.

2. **SUBJECT:** Construction Progress Report

Mr. Greenspan provided an overview on the status of each of the projects.

3. **SUBJECT:** Projects in Planning Report

The Committee reviewed the report. There were no changes since last month's meeting.

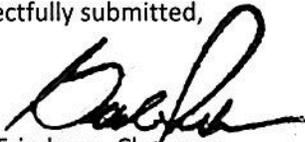
4. **SUBJECT:** Guaranteed Maximum Price (GMP) Memorial Cancer Institute

The Committee reviewed and discussed the \$86,165,924 Guaranteed Maximum Price (GMP) from the Board approved firm of DPR Construction, Inc., for the Memorial Cancer Institute Project at Memorial Hospital West. Mr. Greenspan noted that the GMP submitted was below the independent cost estimate of \$88,392,292. He informed the Committee of the process involved in obtaining the GMP. After review and discussion,

The Building Committee recommends to the Board of Commissioners acceptance of the Guaranteed Maximum Price from DPR Construction, Inc., in the amount of \$86,165,924 for the Memorial Cancer Institute Project at Memorial Hospital West.

There being no further business, the meeting adjourned at 4:25 p.m.

Respectfully submitted,



Brad Friedman, Chairman
Building Committee

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DiMAGGIO CHILDREN'S HOSPITAL • MEMORIAL HOSPITAL WEST
MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR • MEMORIAL HOME HEALTH SERVICES

3501 Johnson Street, Hollywood, FL 33021 • 954-987-2000 • MHS.net

South Broward Hospital District
Board Building Committee
Construction Progress Report
June 2021

<i>Active Projects</i>	<i>Contractor/Architect</i>	<i>Scheduled Completion Date</i>	<i>Current Status</i>	<i>Comments</i>
Memorial Regional Hospital				
MRI Expansion	Engel Construction/Saltz Michelson	May 2021	July 2021	Utility Conflict
Wind Retrofit	Turner Construction/Saltz Michelson	December 2021	February 2022	Structural
Labor & Delivery Renovation	Turner Construction/HKS	**March 2022	On Schedule	None
Lift Station/Force Main	Thornton Construction/Calvin Giordano	February 2022	On Schedule	None
*Cardiac Cath Lab	Engel Construction/Harvard Jolly	**November 2021	On Schedule	None
Joe DiMaggio Children's Hospital				
Bed Tower Expansion Floors 5-8	Robins & Morton/HKS Architects	November 2022	On Schedule	None
Memorial Regional Hospital South				
Pre-Op and PACU Remodel	Engel Construction/Saltz Michelson	November 2021	On Schedule	None
OR Electrical Upgrade	Engel Construction/Saltz Michelson	**August 2022	On Schedule	None
*Wind Retrofit	Thornton Construction/Saltz Michelson	December 2023	On Schedule	None
Memorial Hospital Pembroke				
Liquid Oxygen Tank Field	Gerrits Construction/Saltz Michelson	**September 2021	On Schedule	None
Pharmacy USP 800	Turner Construction/Harvard Jolly	August 2021	Complete	None
Memorial Hospital West				
Pharmacy USP 800 MCI	Gerrits Construction/Harvard Jolly	TBD	TBD	Hold
Pharmacy USP 800 Main	Gerrits Construction/Harvard Jolly	August 2021	On Schedule	None
BMT Renovation	Thornton Construction/HKS Architects	TBD	TBD	Hold
Family Birthplace	Thornton Construction/HKS Architects	TBD	TBD	Hold
Medical Office Building Renovation	ANF Group, Inc./Naya Architects	December 2021	October 2021	None
Cath Lab	Turner Construction/ACAI	October 2021	On Schedule	None
Linear Accelerator	Turner Construction/Naya Architects	November 2021	On Schedule	None
Cardiac Echo Lab Renovation	Engel Construction/Harvard Jolly	**December 2021	On Schedule	None
Colorectal Surgery Offices	ANF Group, Inc./Saltz Michelson	**January 2022	On Schedule	None
Campus Signage	Turner Construction/HKS	September 2021	On Schedule	None
Memorial Hospital Miramar				
Medical Office Building II	ANF Group, Inc./Harvard Jolly	March 2021	Complete	None
Memorial Healthcare System				
Hallandale Memorial Cancer Institute	ANF Group, Inc./Harvard Jolly	August 2021	On Schedule	None

*Denotes Item Added to Report

**Estimate Pending Permit

NOTE: TBD - To Be Determined



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South Broward Hospital District
 Board Building Committee
 Projects in Planning
 June 2021

<u>Memorial Regional Hospital</u>	Contractor	/ Architect
Labor & Delivery Renovation	TBD	HKS Architects
Emergency Department Renovation	TBD	Harvard Jolly
Interventional Radiology	TBD	TBD
Kitchen Wall & Hood Replacement	TBD	TBD
Trauma Bay Renovation	TBD	Harvard Jolly
<u>Joe DiMaggio Children's Hospital</u>		
Imaging Equipment Replacement	TBD	TBD
<u>Memorial Regional Hospital South</u>		
HVAC System	TBD	TBD
Main Electrical Feeders	TBD	TBD
<u>Memorial Hospital West</u>		
Memorial Cancer Institute Expansion	DPR Construction	HKS Architects
Central Sterile Processing	TBD	TBD
OR/Family Birthplace	TBD	TBD
CT Upgrade	TBD	ACAI Associates
<u>Memorial Hospital Pembroke</u>		
Fan Coil	TBD	TBD
<u>Memorial Hospital Miramar</u>		
Service Elevator	TBD	Saltz Michelson
<u>Memorial Healthcare System</u>		
Linear Accelerator Replacement	TBD	TBD
Memorial Hospital Miramar MOB 2 nd Floor	TBD	Harvard Jolly
Out Patient Psychiatry Relocation	TBD	Saltz Michelson
Pediatric GI Office	TBD	TBD



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TO: Aurelio Fernandez, President and Chief Executive Officer
FROM: David Schlemmer, Vice President
Construction & Property Management
SUBJECT: Guaranteed Maximum Price – Memorial Cancer Institute
DATE: July 13, 2021

DPR Construction, the Board approved Top Ranked Firm selected for construction of the Memorial Cancer Institute Project at Memorial Hospital West, submitted the attached Guaranteed Maximum Price (GMP) in the amount of \$86,165,924.

Vermeulens, our cost estimating firm, provided an estimated construction value of \$88,392,292 for the Memorial Cancer Institute Project.

DPR Construction issued competitive subcontractor bids based on construction documentation provided by the project architect, HKS Architects, Inc. Bids were received directly by the Memorial Healthcare System construction staff and opened in a controlled manner with oversight by myself, MHS Construction Services and MHS Office of the General Counsel. DPR Construction compiled the bids received and developed a schedule of values for the Healthcare System's review. Concurrently Memorial hired an independent construction estimator, Vermeulens, to provide assistance in validating the construction manager's costs. Subsequently construction services staff, I along with our architect, engineers and estimator met with DPR Construction in order to analyze the results of the bids and to compare those figures to the values produced by Vermeulens.

The Guaranteed Maximum Price (GMP) provided by DPR Construction is within the cost estimates of our independent cost estimator; recommendation for approval of the submitted \$86,165,924 GMP will be presented at the next regularly scheduled Board Building Committee meeting.

ATTACHMENTS



July 14, 2021

Memorial Healthcare System
3501 Johnson Street
Hollywood, FL 33021

Attention: David Schlemmer, VP - Construction & Property Management

Re: Memorial Regional Hospital - Cancer Center

Dear David,

Please find enclosed our independent cost estimate for the above project based on contract documents. Based on our analysis, the estimated cost of construction should not exceed:

\$88,392,292

This estimate includes all direct construction costs, general contractor's overhead and profit and contractor's contingencies.

Excluded from the estimate are: hazardous waste removal, loose furnishings and equipment, moving, administrative and financing costs.

This estimate is based on an analysis of comparable projects and adjustments for local market conditions.

If you have any questions or require further analysis please do not hesitate to contact us.

Yours very truly,

James Vermeulen, PQS
Managing Partner

July 13, 2021

David Schlemmer
Vice President, Construction and Property Management
Memorial Healthcare System
3501 Johnson Street
Hollywood, FL 33021

**RE: Memorial Hospital West
Memorial Cancer Institute Project**

Dear Mr. Schlemmer,

This letter shall serve as confirmation of our Guaranteed Maximum Price for the Memorial Hospital West – Memorial Cancer Institute Project in the amount of \$86,165,924.00 in accordance with the plans and specifications prepared by HKS Architects, Inc.

Ever Forward,





July 22, 2021

Mr. Douglas Harrison
 Chairman
 Board of Commissioners
 South Broward Hospital District

Dear Mr. Harrison:

The Executive Committees of the Medical Staff met on these dates:

- Memorial Regional Hospital (MRH) and Joe DiMaggio Children’s Hospital (JDCH) on July 21, 2021
- Memorial Hospital West (MHW) on July 12, 2021
- Memorial Hospital Pembroke (MHP) on July 8, 2021
- Memorial Hospital Miramar (MHM) on July 14, 2021

All committees made a recommendation to accept the report of the Credentials Committee as follows:

That the following applicants be approved for membership as indicated:

New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
Abdelhamid, Nouredin Mohamed, MD	Vascular Neurology	Active	Adult	X	X	X	X		2 years	
Allen, Samantha Britni, MD	Pediatric Otolaryngology/ Head & Neck Surgery	Active	Pediatrics	X	X		X	X	2 years	
Anderson, Janice Cora, PA	Emergency Medicine (Dr. Adam David Rubin)	Active	Adult	X					2 years	
Araujo, Tatiana L, MD	Obstetrics and Gynecology	Active	Adult	X			X		2 years	
Azoubel, Cynthia Lorraine, PA	Emergency Medicine (Dr. Adam David Rubin)	Active	Adult	X			On Staff		2 years	
Barr, Donald Campbell, MD	Neurology	Active	Adult	X	X	X	X		2 years	
Bojilova, Lora Danielova, MD	Pediatrics	Active	Pediatrics	X				X	2 years	

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New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
Brautbar, Ariel Shlomo, MD	Medical Genetics	Active	Adult & Pediatrics	X	X		X	X	2 years	
Camp, Erik Guilford, PA	Emergency Medicine (Dr. Adam David Rubin)	Active	Adult	X		On Staff			2 years	
Campos, Karilin, PA	Otolaryngology/ Head & Neck Surgery (Dr. Sina Joorabchi)	Allied	Adult & Pediatrics	X	X	X	X	X	2 years	
Cardona, Nicole Lianne, DO	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Castillo, Yiliam, MD	Internal Medicine	Active	Adult		X	X	X		2 years	
Castro, Miguel Angel, MD	Advanced Heart Failure and Transplant Cardiology	Active	Adult	X	X	X	X		2 years	
Chaudhuri, Jhuma, MD	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Cohen, Darren Jed, DO	Emergency Medicine	Active	Adult	On Staff		X			2 years	
Dauer, Ryan Michael, MD	Gastroenterology	Active	Adult	X	X				2 years	
Davidson, Laurence, MD	Pediatric Neurosurgery	Active	Pediatrics	X				X	2 years	
Delaney, Joshua, MD	Psychiatry	Active	Adult	X					2 years	
Delgado, Angelica Maria, MD	Anesthesiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	
Doerfel, John Titus, MD	Anesthesiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	

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New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
Facadio Antero, Maria, MD	OB/GYN / Endocrinology & Infertility	Active	Adult				X		2 years	
Feng, Christine Huiting, MD	Radiation Oncology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	
Figueroa Cabrera, Luis David, MD	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Gandur Martinez, Sussel, APRN	Infectious Disease (Drs. Carlos Bustamante Rivas; Simon Edelstein; Daniel Kaswan; Andres Rivero & Paola Solari)	Active	Adult	X					2 years	
German, Margeaux Lynn, APRN	Obstetrics and Gynecology (Dr. Shrusan Gray)	Allied	Adult	X	X				2 years	
Giraldo, Vanessa, APRN	Internal Medicine (Dr. Victor Totfalusi)	Allied	Adult	X	X	X	X		2 years	
Goldberg, Jessica Etkin, MD	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Goodrich, Andrew Swee, DO	Critical Care Medicine	Active	Adult	X					2 years	
Hall, Kelsey Lauren, APRN, CRNA	Nurse Anesthetist (Dr. Sandra Kaufmann)	Allied	Adult & Pediatrics	X	X	X	X	X	2 years	
Harb, Jennifer Lynn, MD	Otolaryngology/ Head and Neck Surgery	Active	Adult & Pediatrics				X		2 years	
Hatzis, Brenda Karina, APRN, CRNA	Nurse Anesthetist (Dr. Clint Christensen)	Allied	Adult & Pediatrics	X	X	X	X	X	2 years	
Huda, Faisal, MD	Anesthesiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	

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New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
Iuchy, Aleksandra, PA	Neonatal Perinatal Medicine (Dr. Jonathan Kahn)	Allied	Pediatrics		X		X	X	2 years	
Jacques APRN, Jessica Anne	Oncology, Hematology & Surgical Oncology (Drs. Erica Bloomquist; Heather R Wright; Aeisha Rivers; Marcelo Blaya; Adriana Milillo Naraine; Aurelio Bartolome Castrellon; Delia Guaqueta Segura; Matthew Salzberg; Atif Mahmoud Hussein; Brian Hunis; Jennifer Zikria; Michel Vulfovich; Luis Estuardo Raez; Manuel Martinez; Anna Abraham; Pablo Ferraro; Gelenis Domingo; Robert Hirsch & Frederick Wittlin)	Allied	Adult	On Staff	On Staff	On Staff	X		2 years	
Jerry, Kristopher Paul, DPM	Podiatry	Active	Adult	X					2 years	
Latson, Larry Allen, MD	Pediatric Cardiology	Active	Pediatrics	X				X	2 years	
Lucien, Danielle, MD	Family Medicine	Active	Adult	X	X	X	X		2 years	
Maldonado Colon, Eduardo, MD	Physical Medicine and Rehabilitation	Active	Adult & Pediatrics	X	X	X	X		2 years	
Marshall, Odette M, APRN	Neurosurgery (Drs. Christopher DeMassi; Scott Raffa; Simon Buttrick; Dean Hertzler; Brandon	Allied	Adult & Pediatrics	X	X	X	X	X	2 years	

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New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
	Davis; Clinton Burkett; Daniel Aghion; Luis Romero & Daxa Patel)									
Melo, Eva Gabriela, APRN	Neonatal Perinatal Medicine (Dr. Cristian Pablin Esquer)	Allied	Pediatrics					X	2 years	
Navarro, Antonio Marat, MD	Anesthesiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	
Oni, Olorunleke Olumuyiwa, MD	Family Medicine	Active	Adult & Pediatrics	X	X	X	X		2 years	
Onori, Crystal Ann, APRN	Pediatric Surgery (Drs. Holly Leigh Neville, Jill Whitehouse, Carrie Laituri, Tamar Leah Levene, Oliver Lao & Noor Kassira)	Allied	Pediatrics	X			On Staff	On Staff	2 years	
Pevzner, Samuel J, MD	Diagnostic Radiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	
Puello, Karen, APRN	Surgery (Drs. Alberto Iglesias & Hector Pombo)	Active	Adult	X	X	X	X		2 years	
Riordan, Krysten Ann, PA	Emergency Medicine (Dr. Adam David Rubin)	Active	Adult	X		On Staff			2 years	
Rodriguez, Jennifer, MD	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Selman, Yamil, MD	Otolaryngology/ Head and Neck Surgery	Active	Adult & Pediatrics	X	X	X	X		2 years	
Singh, Dhiraj Pratap, MD	Pediatric Cardiology	Active	Pediatrics		X		X	X	2 years	
Smith, Tamara Lin, MD	Radiation Oncology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	
Tallman, Christopher Thomas, MD	Urology	Active	Adult				X		2 years	
Talluri, Giridhar Sayee, MD	Urology	Active	Adult	On Staff		X			2 years	

New Applicant Name	Specialty (Sponsor)	Status	Adult & Pediatrics	MRH	MHW	MHP	MHM	JDCH	Term	Notes
Tivoli, Yvette Arlene, DO	Dermatology	Active	Adult		X				2 years	
Tryzmel, Johnny, MD	Neonatal Perinatal Medicine	Active	Pediatrics					X	2 years	
Valdes, David Rodolfo, MD	Physical Medicine and Rehabilitation	Active	Adult	X	X	X	X		2 years	
Verrengia, Victoria J, PA	Surgical Assistant (Dr. Farid Assouad)	Allied	Adult & Pediatrics	X	X	X			2 years	
Viggiano, Vico Mark, DO	Internal Medicine	Active	Adult	X	X	X	X		2 years	
Walker, Janice Renee, MD	Family Medicine	Active	Adult	X	X	X	X		2 years	
Walker- Prendergast, Troy, PA	Surgical Assistant (Dr. Farid Assouad)	Allied	Adult & Pediatrics	X	X	X			2 years	
Weider, Ashley Elizabeth, APRN, CRNA	Nurse Anesthetist (Dr. Amy Pulido)	Allied	Adult & Pediatrics	X	X	X	X	X	2 years	
Zheng, Xiwen, MD	Anesthesiology	Active	Adult & Pediatrics	X	X	X	X	X	2 years	

That the following applicants for reappointment be approved as indicated:

Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Alam, Alireza, MD	Pediatric Urology	8/1/2021	Pediatrics					X	Denied	Denied continued membership and privileges due to lack of Board Certification.
Allen DPM, Amanda J	Podiatry	8/1/2021	Adult	Active	Active	Active	Active		2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Alvarez MD, Joan Adolfo	Obstetrics and Gynecology	8/1/2021	Adult	Active					2 years	
Antoine MD, Louis Bernard	Psychiatry	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Arango MD, Dillonelijah	Orthopedic Surgery	8/1/2021	Adult		Active		Active		2 years	
Arce MD, Orlando Xavier	Pediatric Cardiology	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Avery MD, Matthew	Orthopedic Surgery	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Askari MD, Karen Racedo	Endocrinology	8/1/2021	Adult	Active			Active		2 years	
Bassan MD, Eric Michael	Emergency Medicine	8/1/2021	Adult	Active					2 years	
Bataskov MD, Karrie L	Obstetrics and Gynecology	8/1/2021	Adult & Pediatrics	Active	Active		Active	Active (GYN only)	2 years	
Baylis MD, Robert Wells	Orthopedic Surgery	8/1/2021	Adult	Active					2 years	
Bengoa MD, Federico G	Vascular and Interventional Radiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Benjamin MD, Dwight Evon	Obstetrics and Gynecology	8/1/2021	Adult				Active		2 years	
Bilasano MD, Vivian Blanquisco	Internal Medicine	8/1/2021	Adult	Active	Active		Active		2 years	
Blyden, Gershwin Theophilus, MD	Oncology and Hematology	8/1/2021	Adult	X	X	X	X		1 year	Approved, one year reappointment and one year leave of absence

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
										of Dr. Gershwin Blyden. LOA effective July 2nd, 2021.
Bratter DO, Jonathan David	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Bridgewater MD, Richard L	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Bula DMD, Aurelio Antonio	Pediatric Dentist	8/1/2021	Pediatrics					Active	2 years	Two year reappointment. Discontinue invasive procedures pending completion of CRM course.
Bullock MD, James Montgomery	Orthopedic Surgery	8/1/2021	Adult		Active		Active		2 years	
Burdier APRN, Anyeli	Family Medicine (Dr. Scott English)	8/1/2021	Adult	Active					2 years	
Cabrera MD, Denise	Family Medicine	8/1/2021	Adult	Active					2 years	
Cabrerizo DMD, Ania	Pediatric Dentist	8/1/2021	Pediatrics					Active	2 years	
Cano MD, Roberto Antonio	Oncology and Hematology	8/1/2021	Adult	Active					2 years	
Cantor Varela MD, Manuel Enrique	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Chaize DO, Robin Lynn	Pediatric Hospitalist	8/1/2021	Pediatrics					Active	2 years	
Chiravuri MD, Ravikanth	Interventional Cardiology	8/1/2021	Adult	X	X	X	X		Denied	Denied continued membership and privileges for failing to meet patient encounter volume as defined in the Policies and Procedures.
Cogan MD, John	Electro-physiology	8/1/2021	Adult & Pediatrics	Active	Active	Active		Active	2 years	
Cordero APRN, CRNA, David	Nurse Anesthetist (Dr. Sandra Kaufmann)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	
Correa MD, Eloisa Margarita	Family Medicine	8/1/2021	Adult	Active					2 years	
Cristea MD, Emilian Alexandru	Nephrology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Dalal DO, Azhar Iqbal	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Davis MD, Richard Edmund	Otolaryngology/ Head and Neck Surgery & Plastic Surgery	8/1/2021	Adult & Pediatrics				Active		2 years	
Dawar MD, Richa	Oncology and Hematology	8/1/2021	Adult	Active					2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
De Los Santos Florian MD, Roosevelt Antonio	Pediatrics	8/1/2021	Pediatrics		Active		Active	Active	2 years	
De Los Santos MD, Pablo	Vascular Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Deutsch MD, Yehuda Ethan	Oncology and Hematology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Diaz MD, Diego Mauricio	Pediatric Gastroenterology	8/1/2021	Pediatrics	Active	Active		Active	Active	2 years	
Doherty DO, Maureen A	Anesthesiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Dolberg MD, Michael Eric	Colon and Rectal Surgery	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Dorvil-Bello MD, Monica Carolina	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		6 months	Six month reappointment pending Internal Medicine Board certification.
Dubrovsky MD, Tatyana	Pediatric Neurology	8/1/2021	Pediatrics	Active	Active		Active	Active	2 years	
Eichinger PA, Theresa Anne	Surgical Assistant (Dr. Farid Assouad)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied			2 years	
Estreicher MD, Michael Benjamin	Emergency Medicine	8/1/2021	Adult	Active		Active			2 years	
Fazekas MD, Matthew Laub	Pediatric Sports Medicine	8/1/2021	Pediatrics	Active	Active		Active	Active	2 years	
Fish, Asya, MD	Obstetrics and Gynecology	8/1/2021	Adult	X		X	X		3 months	Three month reappointment

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
										pending receipt of FL registered DEA.
Fortu MD, Jesusa Milalaine Terrado	Pediatric Emergency Medicine	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Fraser MD, Marika A	Otolaryngology/ Head and Neck Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Funes PSYD, Catherine Fernanda	Psychology	8/1/2021	Adult	Active					2 years	
Garazi MD, Esther Danielle	Anesthesiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Garcia APRN, Ana Beatriz	Palliative Medicine (Dr. Patrick Reynolds)	8/1/2021	Adult		Allied				2 years	
Garcia APRN, CRNA, Melanie Eleanor	Nurse Anesthetist (Dr. Amy Pulido)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	
Garcia APRN, Jennifer Lynn	Nurse Midwife (Dr. Laviniu Ion Anghel)	8/1/2021	Adult				Allied		2 years	
Gerenstein MD, Gustavo Marcelo	Anesthesiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Giardino APRN, CNM, Monica Frances	Nurse Midwife (Dr. Martha Garzon)	8/1/2021	Adult	Allied	Allied				2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Golding MD, Allan Colville	Endocrinology, Diabetes and Metabolism	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Gosain MD, Priyanka	Cardiovascular Disease	8/1/2021	Adult	Active	Active				2 years	
Gotthelf PHD, Cheryl Ann	Psychology	8/1/2021	Adult	Active					2 years	
Gresseau APRN, Shama R	Physical Medicine & Rehabilitation (Drs. Alan Novick; Jeremy Jacobs; James Salerno; Jackson Cohen; Janice Cohen; Ivor Nugent; Joanne Delgado- Lebron; Robert Klecz; Raul Rolon Torres; & Andrew Chang)	8/1/2021	Adult	Allied					2 years	
Grosman MD, Daren David	Oncology and Hematology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Hajje MD, Daher Roberto	Anatomic and Clinical Pathology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Hart-Unger MD, Sarah Rachel	Pediatric Endocrinology	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Henner MD, Benjamin Joseph	Anesthesiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Hernandez MD, Pedro	Nephrology	8/1/2021	Adult	Active	Active	Active	Active		2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Hesse MD, Sabine Vera	Otolaryngology/ Head and Neck Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Hoffman MD, Seth Asher-Kraines	Critical Care Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Hunter MD, Robert Lawrence	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Ialenti MD, Marc Nicholas	Orthopedic Surgery	8/1/2021	Adult	Active	Active		Active		2 years	
Jacques APRN, Jessica Anne	Oncology, Hematology & Surgical Oncology (Drs. Erica Bloomquist; Heather R Wright; Aeisha Rivers; Marcelo Blaya; Adriana Milillo Naraine; Aurelio Bartolome Castellon; Delia Guaqueta Segura; Matthew Salzberg; Atif Mahmoud Hussein; Brian Hunis; Jennifer Zikria; Michel Vulfovich; Luis Estuardo Raez;	9/1/2021	Adult	Allied	Allied	Allied			2 years	

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	Manuel Martinez; Anna Abraham; Pablo Ferraro; Gelenis Domingo; Robert Hirsch & Frederick Wittlin)									
Janney PA, Gabrielle	Pediatric Emergency Medicine (Dr. Deanna Soloway Simon)	8/1/2021	Pediatrics		Allied		Allied	Allied	2 years	
Jaramillo APRN, Ingrý Alexandra	Pediatric Surgery (Dr. Jill Whitehouse)	8/1/2021	Pediatrics	Allied				Allied	2 years	
Joorabchi DO, Sina A	Otolaryngology/ Head and Neck Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Kachappilly APRN, Preetha Liju	Internal Medicine and Nephrology (Drs. Sukhvinder Gulati & Manjit Gulati)	8/1/2021	Adult	Allied	Allied	Allied			2 years	
Kaner MD, Jeffrey Bruce	Gastroenterology	8/1/2021	Adult	Active	Active				2 years	
Klein MD, Robert	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Koerner APRN, CRNA, Theodore III	Nurse Anesthetist (Dr. Amy Pulido)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	
Kowalski DO, Ian Joseph	Internal Medicine	8/1/2021	Adult	Active					2 years	

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Kubal MD, Aarup Anant	Ophthalmology	8/1/2021	Adult & Pediatrics	Active	Active				2 years	
Kubiliun-Kotzen DO, Rosa	Pediatric Emergency Medicine	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Kurzer MD, Eliecer	Urology	8/1/2021	Adult		Active		Active		2 years	
Lane MD, Alan S	Ophthalmology	8/1/2021	Adult	Active					2 years	
Lanoué MD, Alix	Gastroenterology	8/1/2021	Adult	Active	Active				2 years	
Lao MD, Oliver Bennett	Pediatric Surgery	8/1/2021	Pediatrics	Active	Active		Active	Active	2 years	
Laratro PSYD, Marnie Dena	Psychology	8/1/2021	Adult & Pediatrics	Active				Active	2 years	
Levine MD, Sherry Leigh	Otolaryngology/Head and Neck Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Lewy-Alterbaum MD, Ana Lorena	Endocrinology, Diabetes and Metabolism	8/1/2021	Adult	Active					2 years	
Llaguna MD, Omar Hidalgo	Surgical Oncology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Lopez DPM, Raymond	Podiatry	8/1/2021	Adult	Active					Denied	Denied continued membership and privileges for

Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
										failing to meet patient encounter volume as defined in the Policies and Procedures.
Macklin PA, Joelle Lynne	Oncology & Hematology Services (Drs. Brian Hunis; Jennifer Zikria; Atif Hussein; Frederick Wittlin; Michel Vulfovich; Matthew Salzberg; Luis Raez; Manuel Martinez; Anna Ninny Abraham; Pablo Ferraro; Gelenis Domingo; Robert Hirsch; Delia Guaqueta Segura; Marcelo Blaya; Adriana Milillo Naraine; & Aurelio Castellon)	8/1/2021	Adult	Allied	Allied	Allied	Allied		2 years	
Maggs CCP, Georgina H	Perfusionist (Dr. Frank Scholl & Michael Cortelli)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	

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Markovich MD, Alexander	Nephrology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Marshall MD, David S	Anatomic and Clinical Pathology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Martin DO, Jose Angel	Surgery	8/1/2021	Adult				Active		2 years	
Martinez DO, Olga Milena	Family Medicine	8/1/2021	Adult		Active	Active	Active		2 years	
Martinez MD, Dario	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Matei DO, Emil M	Surgery	8/1/2021	Adult	Active	Active	Active	Active		2 years	
McCarthy MD, Kevin J	Orthopedic Surgery	8/1/2021	Adult	Active	Active	Active			2 years	
McClure MD, Shawn Andrew	Oral Maxillofacial Surgery	8/1/2021	Adult & Pediatrics	Active	Active			Active	2 years	
Mejia MD, Alexander	Obstetrics and Gynecology	8/1/2021	Adult				Active		2 years	
Minor PA, Gerard Jerome	Pediatric Gastroenterology (Dr. Mario Tano)	8/1/2021	Pediatrics	Allied	Allied		Allied	Allied	2 years	
Miranda MD, Lilliam Maria	Rheumatology	8/1/2021	Adult		Active				2 years	
Mishiev MD, Baaz	Gastroenterology	8/1/2021	Adult	Active	Active				2 years	
Mitchell DO, Blaine Parrish	Diagnostic Radiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Mohan DO, Karthik	Gastroenterology	8/1/2021	Adult		On Staff (3/24/2021)	Active	Active		2 years	

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Molina MD, Enrique G	Gastroenterology	8/1/2021	Adult	Active	Active				2 years	
Montero Hurtado MD, Alfredo	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Montes-Berrios MD, Veronica	Anesthesiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Morales, Jerrie De'Niece, APRN	Transplant Nephrology & Transplant Surgery (Drs. Heather LaGuardia; Kathryn W Shaw; Tjasa Hranjec & Juan D Arenas)	8/1/2021	Adult	X					2 years	Continued appointment beginning 5/26/2021.
Muttal MD, Saraswati A	Neuro-intraoperative Monitorist	8/1/2021	Adult & Pediatrics	Active	Active	Active		Active	2 years	
Neuwirth MD, Zev Joey	Internal Medicine	8/1/2021	Adult	Active					2 years	
Oramas DDS, Victor R	Pediatric Dentist	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Pascuzzo MD, Tara Lee	Internal Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Pavuluri MD, Vamsi Mohan	Cardiovascular Disease	8/1/2021	Adult	Active	Active	Active			2 years	
Payenson MD, Alon	Emergency Medicine	8/1/2021	Adult	Active	Active				2 years	
Paz Cruz APRN, CRNA, Monica	Nurse Anesthetist	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	

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	(Dr. Karim Abouelenin)									
Peshimam MD, Samir Ahmad	Critical Care Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Petrovani MD, Nicola Karen	Pediatric Emergency Medicine	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Piscetelli CNIM, Liam	Neuro-intraoperative Monitorist (Dr. Jason Soriano)	8/1/2021	Adult & Pediatrics	Allied	Allied			Allied	2 years	
Popp MD, Tarah Joy	Pediatric Cardiology	8/1/2021	Pediatrics	Active				Active	2 years	
Razi MD, Syed Shahzad	Thoracic Surgery	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Rejtman DO, Marcos	Palliative Medicine	8/1/2021	Adult	Active	Active				2 years	
Rivera APRN, CRNA, Eva F	Nurse Anesthetist (Dr. Karim Abouelenin)	8/1/2021	Adult & Pediatrics	Allied	Allied	Allied	Allied	Allied	2 years	Discontinue pediatric privileges pending current PALS certification.
Rivers MD, Aeisha Kekhia Stimage	Surgical Oncology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Roth DO, Esther Malka	Family Medicine	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Salas DPM, Yanira E	Podiatry	8/1/2021	Adult & Pediatrics		Active				2 years	

Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Salvatore PA, Anthony Carmine	Trauma Surgery (Drs. Andrew Rosenthal; Eddy Carrillo; Jill Whitehouse; Chauniqua Kiffin; Rafael Sanchez; Seong Lee; Tjasa Hranjec; Tamar Levene; Carrie Laituri; and Oliver Lao)	8/1/2021	Adult & Pediatrics	Allied				Allied	5 months	5 months pending current ATLS and PALS life cards
Sanchez Landazabal MD, Martha S	Pediatrics	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Saporta MD, Inbar	Cardiovascular Disease	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Schneider PHD, Barry Alan	Psychology	8/1/2021	Adult	Active					2 years	
Schnitt MD, Drew Evan	Plastic Surgery	8/1/2021	Adult & Pediatrics	Active	Active		Active	Active	1 month	1 month reappointment to allow for validation of Dr. Schnitt's surgical skill and service to the patients of JDCH
Segovia, Carlos	Surgical Assistant	8/1/2021	Adult & Pediatrics		Allied		Allied		2 years	
Semanoff MD, Theophila C	Physical Medicine and Rehabilitation	8/1/2021	Adult	Active	Active	Active	Active		2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Sered MD, Samuel M	Diagnostic Radiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Shapiro MD, Mia	General Surgery	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Shatkin MD, Blane Taylor	Plastic Surgery	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Shaw MD, Kathryn Weber	Transplant Surgery	8/1/2021	Adult & Pediatrics	Active	Active			Active	2 years	
Simon MD, Michael Ari	Urology	8/1/2021	Adult		Active		Active		2 years	
Singh APRN, Neeta L	Neonatal Perinatal Medicine (Drs. Lester McIntyre & Doron Kahn)	8/1/2021	Pediatrics		Allied		Allied	Allied	2 years	
Snow APRN, CRNA, Laurie Caryn Siegel	Nurse Anesthetist (Dr. Walter Diaz)	8/1/2021	Adult & Pediatrics	Allied	Allied			Allied	2 years	
Stengel MD, Joel Zachry	Gastroenterology	8/1/2021	Adult & Pediatrics	Active	Active			Active	2 years	
Sturm MD, Jerome	Obstetrics and Gynecology	8/1/2021	Adult	Active	Active	Active	Active		1 year	One year reappointment due to issues with responsiveness.
Sutton APRN, Tracy Lee	Internal Medicine (Dr. Victor Totfalusi)	8/1/2021	Adult	Allied	Allied	Allied	Allied		2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Swift MD, Deborah Lynn	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Sykes APRN, Andrea Mead	Critical Care Medicine (Dr. Alvaro Efrain Visbal-Ventura)	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Taylor MD, Kenneth Warren	Orthopedic Surgery	8/1/2021	Adult	Active	Active	Active			2 years	
Tharmarajah, Sashikumar, MD	Family Medicine	8/1/2021	Adult	X	X	X	X		1 year	One year reappointment, without concern, to continue compliance monitoring.
Torres MD, Miguel Angel	Obstetrics and Gynecology	8/1/2021	Adult & Pediatrics				Active		2 years	
Umlas Odzer MD, Shari-Lynn	Diagnostic Radiology	8/1/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	2 years	
Urban-Galvez DO, Stephanie Nhora	Pediatrics	8/1/2021	Pediatrics				Active		2 years	
Van-Horne MD, Simone Soyini	Internal Medicine	8/1/2021	Adult	Active	Active		Active		2 years	
Vara MD, Alexander	Orthopedic Surgery	8/1/2021	Adult		Active		Active		2 years	
Vargas APRN, Erika Vanessa	Internal Medicine - Employee Health (Dr. Barbara Coplowitz)	8/1/2021	Adult			Active			2 years	

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Reappointment Applicant Name	Specialty (Sponsor)	Date	Age Category	MRH	MHW	MHP	MHM	JDCH	Term	Action by Committee
Vijil MD, Julio Cesar Jr	Nephrology	8/1/2021	Adult	Active	Active	Active	Active		2 years	
Wang DO, Annie	Pediatrics	8/1/2021	Pediatrics		Active		Active	Active	2 years	
Weiss MD, Lindsay Michelle	Pediatric Hospitalist	8/1/2021	Pediatrics					Active	2 years	
Wilkinson, Curtis Erwin, DO	Family Medicine	8/1/2021	Adult	X	X	X	X		1 year	One year reappointment, without concern, to continue compliance monitoring.
Yarbrough MD, Cortney Michelle	Obstetrics and Gynecology	8/1/2021	Adult		Active		Active		2 years	
Zapata APRN, Alessandra	Physical Medicine and Rehabilitation (Drs. Alan K. Novick; Andrew Chang; Ian miller; Ivor A. Nugent; Janice M. Cohen; Jeremy A. Jacobs, James A. Salerno, Joanne Delgado-Lebron; Jackson G. Cohen, Raul Rolon Torres; & Robert Klecz)	8/1/2021	Adult	Active	Active				2 years	

That the following requests for changes, additions or relinquishment of privileges be approved:

Name	Specialty (Sponsor)	Request	Privilege	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Dieujuste, Merlande, APRN	Family Medicine & Internal Medicine (Drs. Oscar Salinas & Aretha Constance Nelson)	Additional	Prescribe/order controlled substances (DEA required).	Adult	X	X	X	X		Approved
Holtmann, Julia Katherina MD	Pediatric Neurology	Additional	Pediatric Neurology- Lumbar Puncture; Perform and interpret basic neurophysiology tests including EEG and evoked potential studies (auditory, visual and somatosensory).	Pediatrics	X				X	Approved

Please be advised that these applicants for appointment and reappointment were processed through the Board approved Credentialing Procedure that meets and exceeds the requirements of Florida Statute 395.011, and the standards of The Joint Commission.

That the following recommendations pending completion of CRM course by provider be approved

Practitioners Name	Specialty (Sponsor)	Appointment Date	CRM Expiration Date	MRH	MHW	MHP	MHM	JDCH	Comment
Arshad, Nazeem, APRN	Cardiac Services	12/17/2020	7/1/2021	X	X				Discontinue invasive procedures pending completion of CRM course.
Birman, Anna, PA	Obstetrics and Gynecology	12/17/2020	7/1/2021	X					Discontinue invasive procedures pending completion of CRM course.

Practitioners Name	Specialty (Sponsor)	Appointment Date	CRM Expiration Date	MRH	MHW	MHP	MHM	JDCH	Comment
Co, Jessica L, APRN	Surgery	12/17/2020	7/1/2021	X					Discontinue invasive procedures pending completion of CRM course.
Enriquez, Jorge Luis	Surgical Assistant	12/17/2020	7/1/2021				X		Discontinue invasive procedures pending completion of CRM course.
Perez, Chabely, APRN	Urology	12/17/2020	7/1/2021	X					Discontinue invasive procedures pending completion of CRM course.
Santiesteban, Ruben	Surgical Assistant	12/17/2020	7/1/2021				X		Discontinue invasive procedures pending completion of CRM course.
Upadhyaya, Prashant, MD	Critical Care Medicine	12/17/2020	7/1/2021	X	X	X	X		Discontinue invasive procedures pending completion of CRM course.

The Executive Committees also accepted the following recommendations for changes in staff status as indicated:

Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Ashby, Gem Maria, MD	Obstetrics and Gynecology	Resigned effective 6/15/2021.	Adult		Active		Active		Accepted resignation effective 6/15/2021.
Ayala, Crystal Lynn, APRN	Cardiac Services (Drs. Ioana Dumitru; Priyanka Gosain; Iani Patsias; & I-wen	Automatic termination of membership and privileges. No	Adult	Allied	Allied				Automatic termination of membership and privileges. No

Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
	Wang)	longer providing services in MHS effective immediately.							longer providing services in MHS effective immediately.
Ayers, Christopher Arthur, MD	Anesthesiology	Automatic termination of membership and privileges. No longer providing services in MHS effective 8/1/2021.	Adult & Pediatrics	Active	Active	Active	Active	Active	Automatic termination of membership and privileges. No longer providing services in MHS effective 8/1/2021.
Ayodele, Chestcy Griffith, APRN	Internal Medicine	Resigned effective 8/1/2021.	Adult			Active			Accepted resignation effective 8/1/2021.
Bataskov, Karrie L, MD	Obstetrics and Gynecology	Resigned at MHP only effective 8/1/2021.	Adult	On Staff	On Staff	Active	On Staff	On Staff	Accepted resignation at MHP only, effective 8/1/2021.
Chaves, Jorge	Surgical Assistant	Automatic termination of membership and privileges. No longer providing services in MHS through AP Health Services effective 1/30/2021.	Adult & Pediatrics	Allied	Allied				Resignation of membership and privileges. No longer providing services in MHS through AP Health Services effective 1/30/2021.
Collazo, Louis Manuel, MD	Obstetrics and Gynecology	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Adult	Active					Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.

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Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Eichinger, Theresa Anne, PA	Surgical Assistant (Dr. Farid Assouad)	Resigned effective only at JDCH 8/1/2021.	Adult & Pediatrics	On Staff	On Staff	On Staff		Allied	Accepted resignation at JDCH only effective 8/1/2021.
Elsen, Stephanie M, MD	Emergency Medicine	Resigned effective 5/21/2021.	Adult			Active			Accepted resignation effective 5/21/2021.
Greenberg, Barney, DPM	Podiatry	Resigned effective 7/31/2021. Request for Honorary Emeritus status.	Adult	Active	Active	Active			Accepted resignation effective 7/31/2021. Approved Honorary Emeritus status at MRH.
Hernandez-Robles, Jose Arturo MD	Obstetrics and Gynecology	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Adult	Active	Active		Active		Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021
Lagmay, Casey Marie, PA	Emergency Medicine (Dr. Adam Rubin)	Resigned effective 7/31/2021.	Adult	Allied					Accepted resignation effective 7/31/2021.
Lev, DMD, Robert J	Dentist	Request for Honorary status at MHW.	Adult		Inactive to Honorary				Approved Honorary status at MHW.

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Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Lewis, Dominic Joseph, MD	Orthopedic Surgery	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Adult	Active					Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.
Mason-Hirner, Brittney, MD	Obstetrics and Gynecology	Resigned effective 6/21/2021.	Adult	Active	Active				Accepted resignation effective 6/21/2021.
Motley MD, Rohana	Obstetrics and Gynecology	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Adult & Pediatrics	Active				Active	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.
Roshy, Beverly, APRN	Cardiac Services (Drs. Carlos I Bustamante Rivas; Simon Miguel Edelstein; Daniel Kaswan; Andres Jose Rivero; & Paola Regina Solari)	Resigned effective 6/1/2021.	Adult	Allied					Accepted resignation effective 6/1/2021.
Russell, Ashley Noelle, RNFA	Surgical Assistant (Dr. Daniel Maurice Aghion)	Automatic termination of membership and privileges. No longer providing services in MHS effective 6/4/2021.	Adult & Pediatrics	Allied	Allied			Allied	Resignation of membership and privileges. No longer providing services in MHS through AP Health Services effective 6/4/2021.

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Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Semien, George Ashley, MD	Anesthesiology	Resigned effective 6/17/2021	Adult & Pediatrics	Active	Active	Active	Active	Active	Accepted resignation effective 6/17/2021.
Seminara, Lindsey Caroline, PA	Pediatric Neurosurgery (Drs. Dean Allen Hertzler II & Daxa Patel)	Resigned effective 5/21/2021.	Pediatrics	Allied	Allied			Allied	Accepted resignation effective 5/21/2021.
Shanu, Dixie O, APRN	Internal Medicine (Dr. Tanzeela Khan)	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Adult	Active	Active	Active			Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.
Torres, Miguel Angel, MD	Obstetrics and Gynecology	Resigned MHW & JDCH only, effective 8/1/2021.	Adult & Pediatrics		Active		On Staff	Active	Accepted resignation at MHW & JDCH only effective 8/1/2021.
Vazquez-Agosto, Samuel, MD	Pediatric Allergy and Immunology	Resigned effective 7/5/2021.	Pediatrics					Active	Accepted resignation effective 7/5/2021.
Via y Rada, Nestor Gerardo, PA	Surgery/Trauma Surgery (Drs. Antonio Reyes; Andrew Rosenthal; Narciso Gomez; Chauniqua Kiffin; Seong Lee; Rafael Sanchez & Eddy Carrillo)	Resigned at MRH only, effective 6/10/2021.	Adult & Pediatrics	Allied	On Staff	On Staff	On Staff	On Staff	Accepted resignation at MRH only, effective 6/10/2021.

Memorial Healthcare System Medical Executive Committees
 Board of Commissioners Report
 July 22, 2021
 Page 30 of 31

Name	Specialty (Sponsor)	Topic	Age Category	MRH	MHW	MHP	MHM	JDCH	Action by Committee
Waters, Susan W, MD	Pediatrics	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.	Pediatrics					Active	Automatic termination of membership and privileges for failing to request reappointment, effective 8/1/2021.
Weitzenfeld, Mark Bruce, MD	Urology	Request for Honorary status at MHW	Adult		Inactive to Honorary				Approved Honorary status at MHW.
Zelig, Ari Y , MD	Allergy and Immunology	Resigned effective 6/30/2021	Adult & Pediatrics	Active	Active				Accepted resignation effective 6/30/2021.

July 2021	MHS
New Physician Appointments	40
New AHP Appointments	14
Physician Reappointments	126
AHP Reappointments	28
Physician Resignations/Terminations	16
AHP Resignations/Terminations	9

Your approval of these recommendations is requested.

Sincerely,



Benjamin Jay Freedman, M.D.
President
Memorial Regional Hospital
Joe DiMaggio Children's Hospital



Juan Villegas, M.D.
Chief of Staff
Memorial Hospital Miramar



Douglas Frederick Smith, D.O.
Chief of Staff
Memorial Hospital West



Blane T. Shatkin, M.D.
Chief of Staff
Memorial Hospital Pembroke

Memorial Healthcare System

Executive Summary of recommended revisions to the Joint Bylaws of the Medical Staffs of Memorial Regional Hospital, Memorial Regional Hospital South, Joe DiMaggio Children's Hospital, Memorial Hospital, Pembroke, Memorial Hospital Miramar and Memorial Hospital West

July 2021

Executive Summary of Recommended Revisions

1. **Article 5.1** – Procedure for Appointment and Reappointment, Application for Appointment, Peer References for New Applicants:
 - increase number of total references from two to three; and
 - Eliminate requirement that peers cannot be associates. **(Page 23)**

Article 5.1 – Procedure for Appointment and Reappointment, Application for Appointment, Peer References for new applicants:

ARTICLE 5. PROCEDURE FOR APPOINTMENT AND REAPPOINTMENT

Sect. 5.1 Application for Appointment

- A. All applications for appointment to the Medical Staff must be submitted in writing or via electronic application, signed via handwritten or electronic signature by the applicant, and submitted on a form prescribed by the Board, after consultation with the Executive Committee, and applicable Advisory Council in the case of the Memorial Regional Hospital Division or Joe DiMaggio Children's Hospital Division. All practitioners will go through the same application process for appointment of clinical privileges. The application shall require detailed information concerning the applicant's professional qualifications and mental and health status; shall include a statement that no health problems exist that could affect his or her ability to perform the privileges requested; shall include the name of at least ~~two (2)~~ **three (3)** peer references in the same professional discipline ~~who are not associates and~~ who have personal knowledge of the applicant's relevant training, experience, current competence and any effects of health status on privileges being requested; and shall include information as to whether the applicant's membership status and/or clinical privileges have ever been revoked, suspended, reduced, not renewed, or voluntarily relinquished at any other hospital or healthcare facility; as to whether his or her membership in any local, state or national medical societies or his or her license to practice any profession in any jurisdiction has ever been suspended, terminated, limited, or voluntarily relinquished and whether there have been any disciplinary investigations or disciplinary actions taken regarding the practitioner's license, certification, or registration in any jurisdiction. The applicant shall provide to the Hospital all information regarding professional liability claims, judgments and settlements arising from or relating to professional acts or omissions of the applicant. The applicant shall provide the Hospital with all information relating to applicant's professional liability insurance, past and present, including without limitation, whether or not any policy has been canceled or not renewed by a carrier. The applicant shall provide any information regarding arrests, pending criminal cases, and criminal convictions (including misdemeanors, felonies, and pleas of guilty, no contest, *nolo contendere*, or adjudication withheld).

Memorial Healthcare System

Financial Reports for June 2021

July 28, 2021
Board Meeting





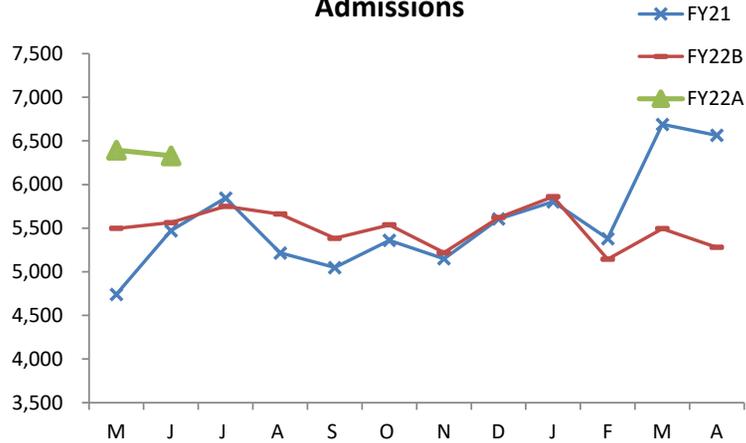
Memorial Healthcare System - Executive Summary - June 2021

- Inpatient Revenue was above budget due to 13.8% higher admissions, 6.9% higher patient days and 3.5% higher inpatient surgeries
- Outpatient Revenue was above budget due to 16.4% higher outpatient surgeries, 13.7% higher emergency department visits and 20.3% higher outpatient visits, partially offset by 13.9% fewer observation discharges
- Net Revenue of \$209.5M was above budget of \$188.8M, and Income from Operations of \$7.6M was above the budgeted Loss from Operations of (\$2.8M)
- Excess of Revenues Over Expenses was \$10.1M, including realized and unrealized gains of \$4.4M, compared with budgeted Deficit of Revenues Over Expenses of (\$2.2M)



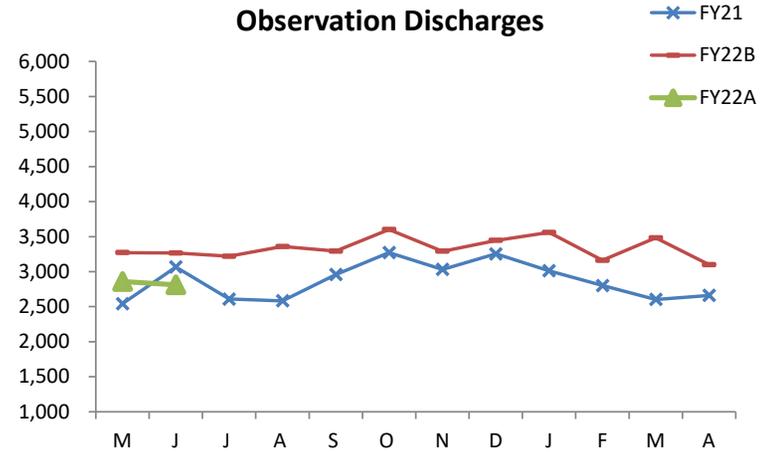
Memorial Healthcare System - Consolidated Volumes - June 2021

Admissions



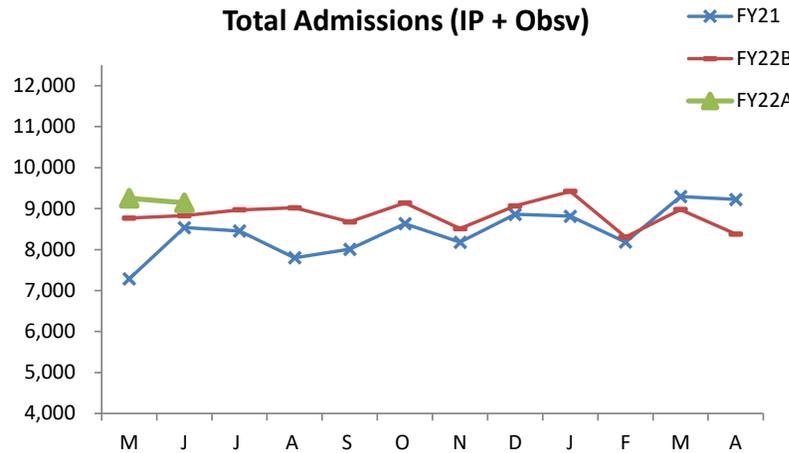
	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	6,330	5,563	5,471	13.8%	15.7%
YTD:	12,724	11,060	10,213	15.0%	24.6%

Observation Discharges



	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	2,812	3,266	3,066	-13.9%	-8.3%
YTD:	5,671	6,537	5,609	-13.2%	1.1%

Total Admissions (IP + Obsv)

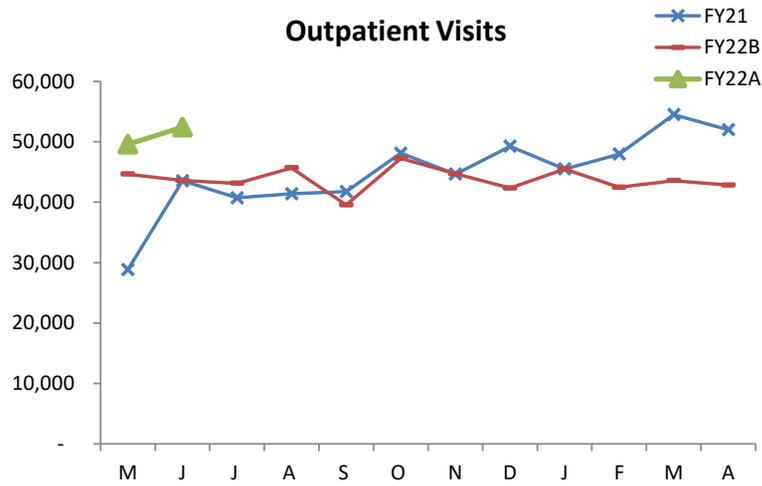


	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	9,142	8,829	8,537	3.5%	7.1%
YTD:	18,395	17,597	15,822	4.5%	16.3%



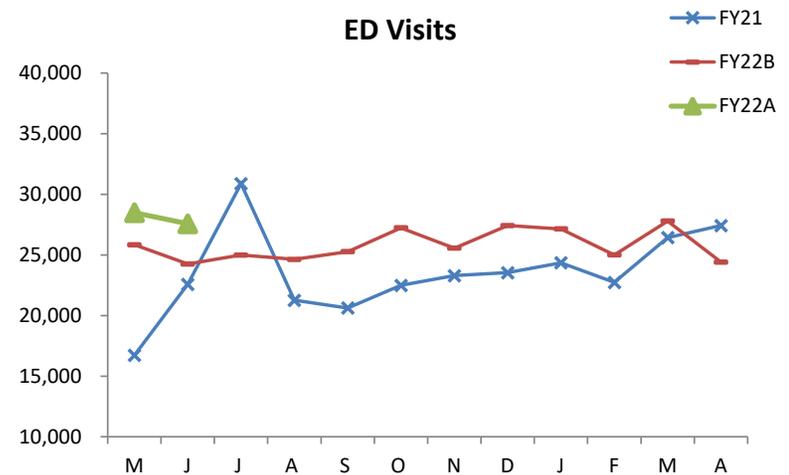
Memorial Healthcare System - Consolidated Volumes - June 2021

Outpatient Visits



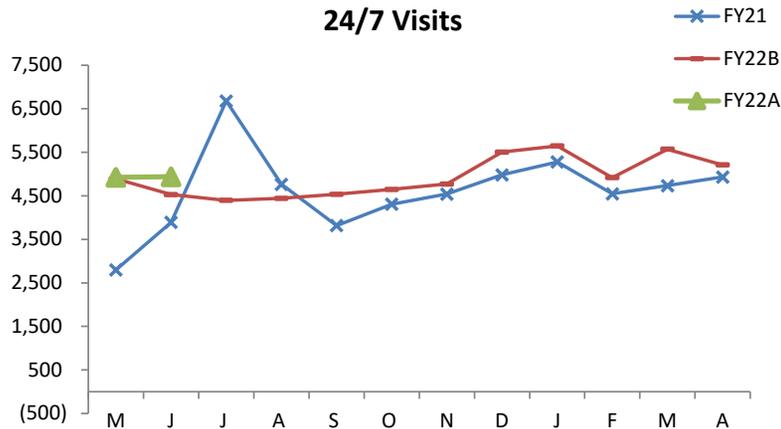
	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	52,428	43,596	43,545	20.3%	20.4%
YTD:	102,006	88,243	72,390	15.6%	40.9%

ED Visits



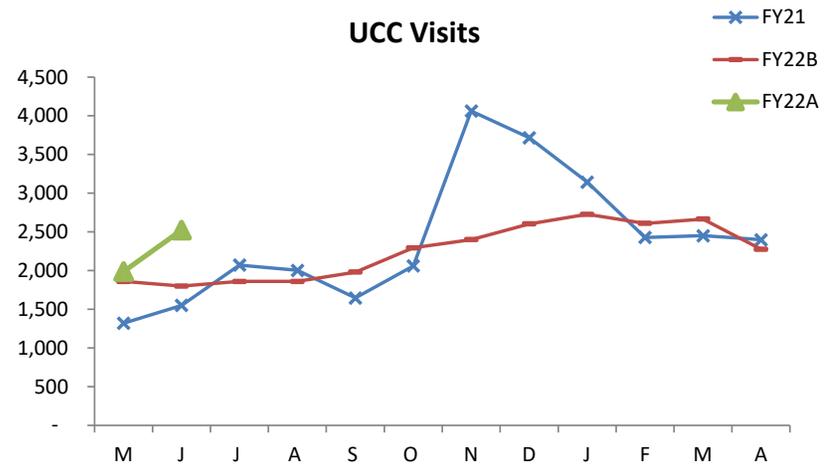
	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	27,573	24,251	22,578	13.7%	22.1%
YTD:	56,052	50,087	39,292	11.9%	42.7%

24/7 Visits



	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	4,940	4,529	3,890	9.1%	27.0%
YTD:	9,865	9,419	6,687	4.7%	47.5%

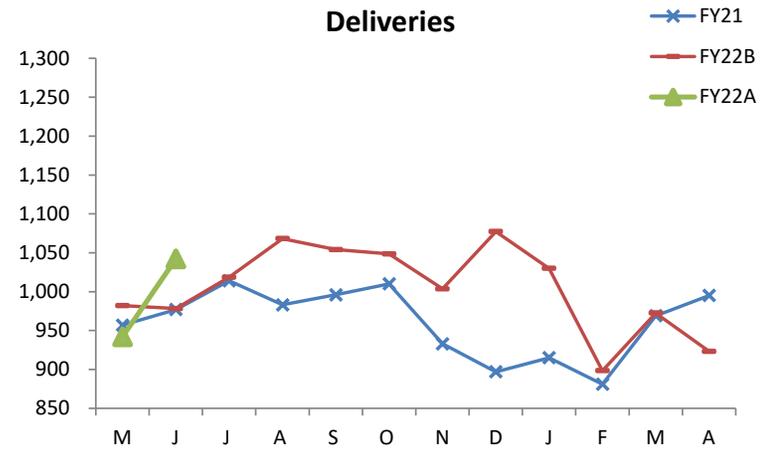
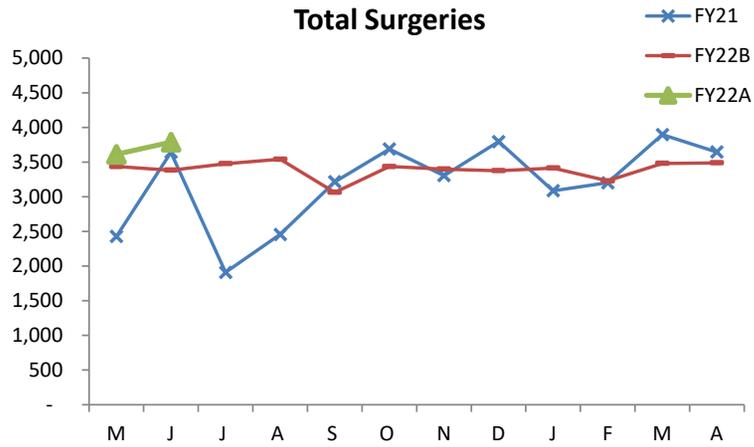
UCC Visits



	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	2,523	1,800	1,550	40.2%	62.8%
YTD:	4,510	3,660	2,870	23.2%	57.1%



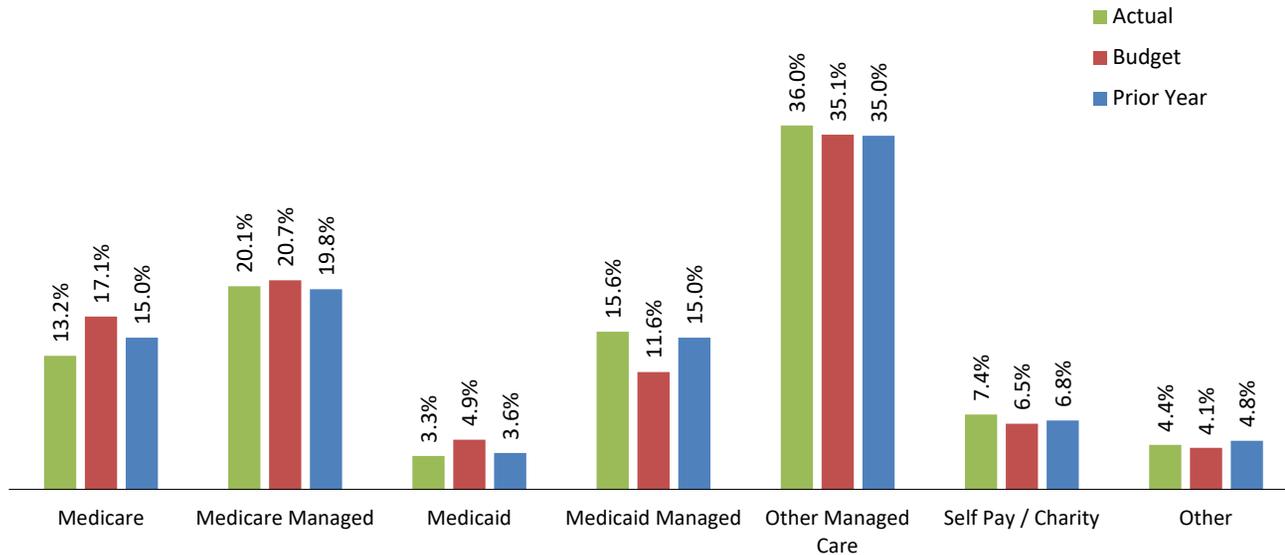
Memorial Healthcare System - Consolidated Volumes and Payor Mix - June 2021



	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	3,787	3,383	3,640	11.9%	4.0%
YTD:	7,399	6,819	6,066	8.5%	22.0%

	<u>FY22A</u>	<u>FY22B</u>	<u>FY21</u>	<u>vs FY22B</u>	<u>vs FY21</u>
MTD:	1,042	978	977	6.5%	6.7%
YTD:	1,984	1,960	1,934	1.2%	2.6%

Payor Mix (Gross Revenue) - YTD





Memorial Healthcare System - Operating Statement - June 2021

	Variance		Month to Date		
	vs PY	vs Budget	Prior Year	Budget	Actual
A	21.3%	7.9%	548,867	616,676	665,555
B	14.6%	13.0%	530,804	538,581	608,418
C	18.0%	10.3%	1,079,671	1,155,257	1,273,973
D	25.0%	15.8%	809,849	874,285	1,012,080
E	(45.2%)	(38.3%)	100,859	89,629	55,294
F	>100%	(14.0%)	6,257	18,791	16,155
G	18.2%	10.3%	916,966	982,704	1,083,530
H	17.0%	10.4%	162,705	172,553	190,443
I	(2.3%)	1.5%	4,402	4,238	4,301
J	32.3%	22.9%	11,129	11,983	14,728
K	22.5%	17.3%	15,531	16,221	19,029
L	17.5%	11.0%	178,236	188,774	209,472
M	17.1%	4.4%	84,737	95,014	99,228
N	(10.7%)	(11.1%)	15,423	15,499	13,779
O	43.6%	0.1%	3,411	4,894	4,897
P	12.7%	5.6%	38,701	41,312	43,634
Q	>100%	53.4%	9,782	13,212	20,270
R	(7.4%)	(17.6%)	6,719	7,544	6,219
S	(1.5%)	(2.1%)	7,185	7,228	7,075
T	(6.7%)	(1.4%)	7,293	6,904	6,807
V	16.5%	5.4%	173,251	191,607	201,909
W	51.7%	>100%	4,985	(2,833)	7,563
X	0.0%	0.0%	-	-	-
Y	3.1%	0.8%	(2,154)	(2,105)	(2,088)
Z	<100%	0.0%	5,173	-	(125)
AA	(85.7%)	76.7%	33,174	2,692	4,756
AB	(93.0%)	>100%	36,193	587	2,543
AC	(75.5%)	>100%	\$41,177	(\$2,246)	\$10,106
AD	(57.2%)	>100%	\$45,344	\$7,088	\$19,394

	\$ thousands			Year to Date		Variance	
	Actual	Budget	Prior Year	vs Budget	vs PY		
Inpatient Revenue	1,371,151	1,252,442	1,046,805	9.5%	31.0%		
Outpatient Revenue	1,175,821	1,089,224	942,922	8.0%	24.7%		
Total Patient Revenue	2,546,972	2,341,666	1,989,727	8.8%	28.0%		
Contractual Allowances	2,030,327	1,774,870	1,483,734	14.4%	36.8%		
Charity Care	100,572	181,625	173,928	(44.6%)	(42.2%)		
Provision for Bad Debt	36,590	38,034	35,159	(3.8%)	4.1%		
Total Deductions	2,167,490	1,994,529	1,692,821	8.7%	28.0%		
Net Patient Revenue	379,482	347,137	296,906	9.3%	27.8%		
Disproportionate Share Distributions	8,608	8,476	8,745	1.6%	(1.6%)		
Other Operating Revenue	27,384	24,006	22,566	14.1%	21.4%		
Total Other Operating Revenue	35,992	32,482	31,312	10.8%	14.9%		
Net Revenue	415,475	379,619	328,218	9.4%	26.6%		
Salaries & Wages	194,820	189,454	167,489	2.8%	16.3%		
Employee Benefits	27,377	31,172	26,947	(12.2%)	1.6%		
Professional Fees	9,440	9,775	7,617	(3.4%)	23.9%		
Supplies Expense	85,245	83,460	69,181	2.1%	23.2%		
Purchased Services	42,962	26,705	19,251	60.9%	>100%		
Facilities Expense	12,049	15,299	13,800	(21.2%)	(12.7%)		
Depreciation & Amortization	14,031	14,471	14,465	(3.0%)	(3.0%)		
Other Operating Expense	13,806	14,028	15,065	(1.6%)	(8.4%)		
Total Expenses	399,730	384,364	333,815	4.0%	19.7%		
Income (Loss) from Operations	15,745	(4,745)	(5,597)	>100%	>100%		
Tax Revenue	-	-	-	0.0%	0.0%		
Interest Expense	(4,173)	(4,211)	(4,213)	0.9%	0.9%		
Unrealized Gain/(Loss)	2,559	-	14,261	0.0%	(82.1%)		
Investment & Other	9,112	5,380	81,946	69.4%	(88.9%)		
Total Non Operating Revenue	7,498	1,169	91,994	>100%	(91.8%)		
Excess /(Deficiency) of Revenues over Expenses	\$23,242	(\$3,575)	\$86,397	>100%	(73.1%)		
EBITDA	\$38,888	\$15,107	\$90,814	>100%	(57.2%)		



Memorial Healthcare System - Operating Statement - MTD June 2021

\$ thousands	Month to Date		Variance	
	Actual	Budget	vs Budget	
A Inpatient Revenue	665,555	616,676	48,879	Higher admissions, patient days and acuity as well as higher inpatient surgeries
B Outpatient Revenue	608,418	538,581	69,837	Higher outpatient surgeries, emergency department visits and higher outpatient visits, partially offset by fewer observation discharges
C Total Patient Revenue	1,273,973	1,155,257	118,716	
D Total Deductions	1,083,530	982,704	100,826	
E Net Patient Revenue	190,443	172,553	17,890	Favorable result due to volume, favorable payor mix and acuity
F Total Other Operating Revenue	19,029	16,221	2,807	Higher specialty and retail pharmacy revenues due to volume and higher CMS Innovation incentive payments
G Net Revenue	209,472	188,774	20,697	
H Salaries & Wages	99,228	95,014	4,214	COVID-19 incentive pay, staffing to inpatient volume and acuity
I Employee Benefits	13,779	15,499	(1,719)	Lower pension expense, partially offset by higher FICA
J Professional Fees	4,897	4,894	3	
K Supplies Expense	43,634	41,312	2,322	Higher drug purchases due to higher specialty pharmacy volume and Remdesivir for COVID-19, higher medical supplies due to volume
L Purchased Services	20,270	13,212	7,058	Higher purchased outside labor due to nurse travelers support for census
M Facilities Expense	6,219	7,544	(1,325)	Lower repairs and maintenance due to clinical engineering cost savings
N Depreciation & Amortization	7,075	7,228	(153)	
O Other Operating Expense	6,807	6,904	(98)	
P Total Expenses	201,909	191,607	10,302	
Q Income (Loss) from Operations	7,562	(2,832)	10,395	
R Total Non Operating Revenue	2,543	587	1,956	Realized and unrealized investment gains
S Excess (Deficit) of Revenues Over Expenses	\$10,106	(\$2,246)	12,351	



Memorial Healthcare System - Operating Statement - YTD June 2021

\$ thousands	Year to Date		Variance	
	Actual	Budget	vs Budget	
A Inpatient Revenue	1,371,151	1,252,442	118,709	Higher admissions, patient days and acuity as well as higher Inpatient surgeries
B Outpatient Revenue	1,175,821	1,089,224	86,597	Higher outpatient surgeries, emergency department visits and higher outpatient visits, partially offset by fewer observation discharges
C Total Patient Revenue	2,546,972	2,341,666	205,306	
D Total Deductions	2,167,490	1,994,529	172,961	
E Net Patient Revenue	379,482	347,137	32,345	Favorable result due to volume, favorable payor mix and acuity
F Total Other Operating Revenue	35,992	32,482	3,511	Higher specialty and retail pharmacy revenue due to volume and higher CMS Innovation incentive payments
G Net Revenue	415,475	379,619	35,855	
H Salaries & Wages	194,820	189,454	5,366	COVID-19 incentive pay, staffing to inpatient volume and acuity
I Employee Benefits	27,377	31,172	(3,795)	Lower pension expense, partially offset by higher FICA
J Professional Fees	9,440	9,775	(335)	Lower physician fees due to a one-time credit from prior year
K Supplies Expense	85,245	83,460	1,785	Higher drug purchases due to higher specialty pharmacy volume and Remdesivir for COVID-19, higher implants due to volume and higher organ acquisition for transplants
L Purchased Services	42,962	26,705	16,257	Higher purchased outside labor due to nurse travelers support for census
M Facilities Expense	12,049	15,299	(3,250)	Lower repairs and maintenance due to clinical engineering cost savings
N Depreciation & Amortization	14,031	14,471	(440)	
O Other Operating Expense	13,806	14,027	(221)	Lower advertising, educational supplies and lower general insurance expense partially offset by higher AHCA assessment due to higher revenue
P Total Expenses	399,730	384,364	15,366	
Q Income (Loss) from Operations	15,744	(4,745)	20,489	
R Total Non Operating Revenue	7,498	1,169	6,329	Realized and unrealized investment gains
S Excess of Revenues Over Expenses	\$23,242	(\$3,575)	26,818	



Memorial Healthcare System - Consolidated Balance Sheet and Key Indicators - June 2021

\$ thousands	06/30/2021	05/31/2021	4/30/2021
A CASH AND INVESTMENTS	\$ 2,563,871	\$ 2,548,698	\$ 2,548,449
B PATIENT ACCOUNTS RECEIVABLE (NET)	276,148	287,967	278,849
C RESTRICTED ASSETS AND ASSETS WHOSE USE IS LIMITED	1,506	1,506	26,692
D CAPITAL ASSETS (NET)	931,392	924,205	938,677
E OTHER ASSETS AND DEFERRED OUTFLOWS	350,298	340,178	313,452
F TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 4,123,215	\$ 4,102,554	\$ 4,106,119
G CURRENT LIABILITIES	\$ 490,292	\$ 484,300	\$ 452,699
H LONG TERM DEBT	650,897	651,039	663,042
I ESTIMATED CLAIMS LIABILITY	31,680	31,324	30,645
J OTHER NON-CURRENT LIABILITIES AND DEFERRED INFLOWS	239,683	235,333	272,312
K TOTAL LIABILITIES AND DEFERRED INFLOWS	1,412,552	1,401,996	1,418,698
L NET POSITION	2,710,663	2,700,558	2,687,421
M LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 4,123,215	\$ 4,102,554	\$ 4,106,119
N DAYS CASH ON HAND **	414.9	417.8	424.9
O CASH TO DEBT (%)	401.8	399.4	391.9
P NET DAYS IN AR	44.8	46.0	43.2
Q DEBT TO NET POSITION RATIO	0.24	0.24	0.24
R DEBT TO CAPITALIZATION	0.19	0.19	0.19
S DEBT TO CASH FLOW	2.22	2.00	1.86
T MADS* COVERAGE	7.11	7.82	8.52

* MAXIMUM ANNUAL DEBT SERVICE

** Excluding accelerated payments that will be refunded, Cash on hand would be 401.5, 403.2 and 408.4 respectively

REINSTATEMENT AND AMENDMENT TO
MASTER FUNDING AGREEMENT

THIS REINSTATEMENT AND AMENDMENT TO MASTER FUNDING AGREEMENT (this “Amendment”) is entered into effective as of _____, 2021, by and between SOUTH BROWARD HOSPITAL DISTRICT D/B/A MEMORIAL HEALTHCARE SYSTEM, an independent taxing district of the State of Florida (“District”) and MEMORIAL FOUNDATION, INC., a Florida not-for-profit corporation (“Foundation”).

WITNESSETH:

WHEREAS, District and Foundation entered into that certain Master Funding Agreement effective January 31, 2019 (the “Agreement);

WHEREAS, on January 23, 2019, the Board of Commissioners of the District allocated Twenty Five Million and No/100 Dollars (\$25,000,000) (“2019 Allocated Funds”) to the Foundation to further the goals of proposed initiatives contemplated by this Agreement; and

WHEREAS, to date, the District has funded only Fifteen Million and No/100 Dollars (\$15,000,000) of the 2019 Allocated Funds and desires to transfer the remaining Ten Million and No/100 Dollars (\$10,000,000) to the Foundation; and

WHEREAS, the Agreement expired on its terms as of January 30, 2021; however, the District and Foundation mutually desire to reinstate the Agreement for the purposes stated herein and amend its terms as provided below.

NOW, THEREFORE, for and in consideration of the mutual covenants herein contained, and other good and valuable consideration, the receipt, mutuality and sufficiency of which are hereby acknowledged, the District and Foundation agree as follows:

1. The above recitals are hereby incorporated into this Amendment as if fully set forth herein.
2. The District and Foundation hereby reinstate the Agreement, as amended hereby, and agree and confirm that the Agreement, as so amended, is and shall be in full force and effect and binding upon the parties and their respective successors and assigns in accordance with its terms.
3. The term of the Agreement is hereby extended until December 31, 2021.
4. Except as specifically provided above, all terms and conditions of the Agreement remain unchanged. Terms not otherwise defined herein shall have the same meaning set forth in the Agreement.

5. This Amendment may be executed in one or more counterparts, each of which shall be deemed to be an original, and all of which, taken together, shall be deemed to constitute one agreement. The parties have agreed to accept electronic signatures pursuant to the United States Electronic Signatures in Global and National Commerce Act and the Florida Uniform Electronic Transaction Act, and any document accepted, executed or agreed to in conformity with such law will be binding on both parties the same as if it were physically executed. The affixing of the parties of their actual signatures to this Amendment, and delivery then by facsimile or scanned copy attached to an email, shall constitute sufficient delivery, communication and record of the formation of this transaction.

IN WITNESS WHEREOF, the undersigned have caused this Amendment to be duly executed on their behalf, as of the date first written below.

FOUNDATION:

DISTRICT:

MEMORIAL FOUNDATION, INC.

SOUTH BROWARD HOSPITAL DISTRICT

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

Date: _____

Date: _____

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MASTER FUNDING AGREEMENT

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3. The term of the Agreement is hereby extended until December 31, 2021.
4. Except as specifically provided above, all terms and conditions of the Agreement remain unchanged. Terms not otherwise defined herein shall have the same meaning set forth in the Agreement.

5. This Amendment may be executed in one or more counterparts, each of which shall be deemed to be an original, and all of which, taken together, shall be deemed to constitute one agreement. The parties have agreed to accept electronic signatures pursuant to the United States Electronic Signatures in Global and National Commerce Act and the Florida Uniform Electronic Transaction Act, and any document accepted, executed or agreed to in conformity with such law will be binding on both parties the same as if it were physically executed. The affixing of the parties of their actual signatures to this Amendment, and delivery then by facsimile or scanned copy attached to an email, shall constitute sufficient delivery, communication and record of the formation of this transaction.

IN WITNESS WHEREOF, the undersigned have caused this Amendment to be duly executed on their behalf, as of the date first written below.

FOUNDATION:

DISTRICT:

MEMORIAL FOUNDATION, INC.

SOUTH BROWARD HOSPITAL DISTRICT

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

Date: _____

Date: _____

**MASTER FUNDING AGREEMENT BETWEEN
THE SOUTH BROWARD HOSPITAL DISTRICT
AND
MEMORIAL FOUNDATION, INC.**

THIS AGREEMENT is made as of January 31, 2019, between the South Broward Hospital District d/b/a Memorial Healthcare System (“the District”), an independent special tax district of the State of Florida, and the Memorial Foundation, Inc. (the “Foundation”), a Florida not for profit corporation.

WHEREAS, Chapter 2004-397, Laws of Florida, (the “Charter”) grants to the Board of Commissioners of the South Broward Hospital District (the “Board”) all powers not expressly prohibited by the State Constitution and provides that it is a public purpose and necessity for the preservation of the public health and for the welfare of the District and the residents thereof that the Board have the broadest possible power to provide and structure health facilities, equipment and services, or facilities, equipment and services related or incidental thereto in order to meet all types of health needs; and

WHEREAS, the Charter further provides that the Board shall have the broadest flexibility to involve public and private persons, for profit and not for profit, in the establishment, maintenance, and operation of such facilities and services so as to provide the Board with the greatest flexibility permitted by the State Constitution to establish, maintain, and operate, alone or in conjunction with other public and private persons, for profit and not for profit, such health facilities, equipment and services, or facilities, equipment and services related or incidental thereto, which in the sole judgment of the Board are responsive to the health needs of the District and are in the public interest; and

WHEREAS, the Charter grants the Board the power to establish and maintain, directly or indirectly, alone or in conjunction with other public or private persons, not for profit or for profit, any organization or system that provides, or arranges for the provision of, health care services or otherwise pays for or protect residents and nonresidents of the district against the costs of health care services; and

WHEREAS, in view of the continuous changes related to regulation, delivery and payment of and for health care, the Board has determined that, for legal and/or other reasons, the District will not own or operate certain businesses, including those related or incidental to health care facilities, equipment or services, that may be directly or indirectly responsive to the health needs of the District and are in the public interest; and



WHEREAS, the Foundation was formed in 1981 and is organized for the principal purpose of operating for the support and benefit of the District, and to carry out the charitable purposes of the District, including fostering cooperative partnerships with constituencies capable of private support for the District's programs and services in order to enhance its delivery of health care; and

WHEREAS, the Foundation, either on its own or through its subsidiary(ies) or single member entit(ies) (collectively "Subsidiaries") desires to develop, oversee, manage, support, operate and maintain business related or incidental to health care facilities, equipment, and services, which facilities, equipment and services the District cannot or will not provide.

NOW, THEREFORE, the District and the Foundation agree as follows:

1. **Contribution**. The District, through its Board of Commissioners may, from time to time, contribute funds ("Funds") to the Foundation for the purposes set forth in this Agreement.
2. **Designation of Purpose**. Funds shall be used to develop, oversee, manage, support, operate and/or maintain health care facilities, equipment, and services, which may include ambulatory surgery centers, outpatient imaging centers, healthcare and other consulting services, and other incidental services and activities which the District cannot or will not provide, which activities are directly or indirectly intended: a) to be responsive to the health needs of the residents and nonresidents of the District; and/or b) to reduce the tax burden on the residents of the District; and c) are otherwise in the public interest. The Funds shall only be used by the Foundation for purposes consistent with the provisions of this Agreement. The Foundation shall contribute all or a portion of the Funds to Florida Community Health Network in order to establish and maintain activities consistent with the purposes set forth in this paragraph. Upon the dissolution of any Subsidiaries of the Foundation, the net assets shall be returned to the Foundation for further use consistent with this Agreement, or returned to the District, unless otherwise precluded by state or federal law.
3. **Best Judgment**. The Foundation, through its Board of Directors, shall exercise its best judgment in the performance of this Agreement.
4. **Annual Reports**. The Foundation shall maintain complete and accurate records of its expenditure of Funds and shall deliver to the District annual financial statements of the Foundation and its Subsidiaries that have received contributions of Funds. All such



annual financial statements shall be audited by an independent certified public accountant(s) in accordance with generally accepted auditing standards.

5. **Term and Termination.** This Agreement shall be effective from the date it is signed by both parties ("Execution Date") and shall be valid for a period of two (2) years from the Execution Date. The District may terminate this Agreement with ninety (90) days' written notice to the Foundation.
6. **Assignment.** This contract may not be assigned by either party.
7. **Notices.** All notices and other communications required or permitted under this Agreement shall be deemed to have been duly given and made if in writing and if served, all delivery charges prepaid, (A) by personal delivery to the party for whom intended, or (B) by overnight delivery by a reputable national carrier, or (C) by being deposited certified or registered mail, return receipt requested, in the United States mail, in each case bearing the address shown in this Agreement for, or such other address as may be designated in writing hereafter by, such party:

If to the District:

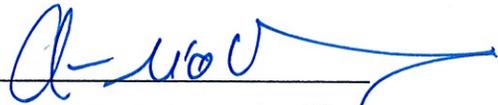
Memorial Healthcare System
3111 Stirling Road
Hollywood, FL 33312
Attention: General Counsel

If to the Foundation:

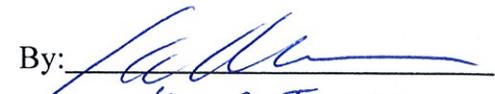
Memorial Foundation, Inc.
3329 Johnson Street
Hollywood, FL 33021
Attention: Senior Vice President &
Chief Development Officer

IN WITNESS WHEREOF, the District and the Foundation each execute this Agreement through its duly authorized officers effective as of January 31, 2019.

South Broward Hospital District

By: 
Name: Aurelio M. Fernandez, III
Title: President and CEO

Memorial Foundation, Inc.

By: 
Name: Kevin R. Jansen
Title: Senior Vice President & Chief Development Officer



South Broward Hospital District

BOARD OF COMMISSIONERS

Douglas A. Harrison, *Chairman* • Dr. Luis E. Orta *Vice Chairman* • Elizabeth Justen, *Secretary Treasurer*

Jose Basulto • Brad Friedman • Steven Harvey • Laura Raybin Miller

Aurelio M. Fernandez, III, *President and Chief Executive Officer* • Frank P. Rainer, *Senior Vice President and General Counsel*

FROM: David Smith, Executive Vice President and Chief Financial Officer, MHS

TO: Aurelio M. Fernandez III, President and Chief Executive Officer, MHS

CC: Frank P. Rainer, Senior Vice President and General Counsel, MHS

DATE: July 21, 2021

SUBJECT: SOUTH BROWARD HOSPITAL DISTRICT PROPOSED TAX MILLAGE RATE FOR FISCAL YEAR 2022

We have received the 2021 Broward County Property Appraiser's Certification of Taxable Value, totaling \$67,646,385,246 for property in the South Broward Hospital District (District). Compared with last year's assessed valuation of \$64,523,430,587 this year's valuation is an increase of \$3,122,954,659 or 4.8%. This change amounts to an increase of \$2,586,383,339 or 4.0% related to previously existing property and an increase of \$536,571,320 or 0.8% related to new construction.

At the July 28 Board Meeting, the District Board of Commissioners (Board) will adopt a "Proposed Millage Rate" based on these new, assessed values. The Board also shall establish the date, time and place of the first required public hearing of the tentative tax budget. Such a hearing is required to be held between September 3 and September 18 and is not to conflict with the County Commission or School Board public hearing dates. The School Board meetings are scheduled for August 3 and September 14, while the County Commission meetings are scheduled for September 9 and 21. The District's final public hearing is required to be held within 15 days of the first public hearing.

When establishing millage rates for the current fiscal year, the Board must take into consideration previously enacted tax relief legislation. Key to the various calculations continues to be the Rolled-Back Rate (RBR), which is the millage rate that would raise the same amount of revenue as last year when applied to the current year's assessed value, less the value of any new construction and the dedicated increment values of the Community Redevelopment Agencies (CRAs).

MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO CHILDREN'S HOSPITAL • MEMORIAL HOSPITAL WEST

MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR • MEMORIAL HOME HEALTH SERVICES

3501 Johnson Street, Hollywood, FL 33021 • 954-987-2000 • MHS.net

SBHD Proposed Tax Millage Rate for Fiscal Year 2022

July 28, 2021

Page 2 of 2

The following is a summary of the voting requirements and the millage rates per requirement:

- Simple Majority vote: 0.0000 to 2.2041 mils

The maximum millage rate allowed by a Simple Majority vote of the Board is equal to the rate that would raise the same amount of revenue as last year's simple majority rate (excluding new construction and CRA dedicated increment values), adjusted by the change in per capita Florida personal income.

- Two-Thirds vote: 2.2042 to 2.4245 mils (110% of the maximum millage rate allowed by Simple Majority vote)
- Unanimous vote or Referendum of the voters: 2.4246 to 2.5000 mils (statutory maximum millage)

The millage rate proposed at the July board meeting can be reduced at the Preliminary Tax Hearing, but any increase would be extremely difficult to accomplish, due to notice requirements. After the Preliminary Hearing, a reduction can be made but there can be no increase.

In order to assist in the determination of a Proposed Millage Rate, I have enclosed a schedule showing several alternative millage rates for the current year, including the Rolled-Back Rate. Also attached is the proposed September calendar, which is in compliance with the Statutory Timetable.

Should you have any questions regarding these matters, please contact me at your convenience.

**SOUTH BROWARD HOSPITAL DISTRICT
TAX FUND BUDGET - SENSITIVITY ANALYSIS
FY 2022**

		PRIOR YEAR'S RATE	BREAK EVEN RATE	ROLLED-BACK RATE (RBR)	ZERO MILLAGE RATE	BUDGET BOOK	
		FY2022	FY2022	FY2022	FY2022	FY2022	FY2021
		A	B	C	D		
		NO CHANGE	4.6% DECREASE	3.8% DECREASE	100.0% DECREASE	PROJECTED BUDGET	ACTUAL
ROLLED-BACK RATE IS 0.1154							
1	ASSESSED VALUATIONS (In thousands)	\$ 67,646,385	\$ 67,646,385	\$ 67,646,385	\$ 67,646,385	\$ 67,674,742	\$ 64,523,431
2	MILLAGE RATE	0.1199	0.1144	0.1154	0.0000	0.1182	0.1199
3	% Change from Rolled-Back Rate	3.90%	-0.87%	0.00%	-100.00%	2.43%	0.00%
4	% Change from Prior Year Rate	0.00%	-4.62%	-3.75%	-100.00%	-1.44%	-0.99%
5	GROSS TAXES LEVIED	\$ 8,111,000	\$ 7,736,000	\$ 7,806,000	\$ -	\$ 7,997,000	\$ 7,736,000
a	Difference from Prior Year Actual	\$ 375,000	\$ -	\$ 70,000	\$ (7,736,000)	\$ 261,000	\$ (16,000)
b	Variance from Prior Year Actual	4.85%	0.00%	0.90%	-100.00%	3.37%	-0.19%
TAX FUND REVENUE							
5	Gross Taxes Levied	\$ 8,111,000	\$ 7,736,000	\$ 7,806,000	\$ -	\$ 7,997,000	\$ 7,736,000
6	Less:						
a	Discounts on Taxes	149,000	142,000	144,000	-	210,000	142,417
b	Uncollectible Taxes	1,000	1,000	1,000	-	1,000	1,000
7	TAXES PAID BY DISTRICT RESIDENTS	\$ 7,961,000	\$ 7,593,000	\$ 7,661,000	\$ -	\$ 7,786,000	\$ 7,592,583
a	Difference from Prior Year Actual	\$ 368,417	\$ 417	\$ 68,417	\$ (7,592,583)	\$ 193,417	\$ 44,760
b	Variance from Prior Year Actual	4.85%	0.01%	0.90%	-100.00%	2.55%	0.59%
8	Revenue Collection Fees	159,000	152,000	153,000	-	156,000	152,000
9	DISTRICT TAX RECEIPTS	\$ 7,802,000	\$ 7,441,000	\$ 7,508,000	\$ -	\$ 7,630,000	\$ 7,440,583
a	Difference from Prior Year Actual	\$ 361,417	\$ 417	\$ 67,417	\$ (7,440,583)	\$ 189,417	\$ 43,760
b	Variance from Prior Year Actual	4.86%	0.01%	0.91%	-100.00%	2.55%	0.59%
Other Deductions from Tax Revenue:							
10	Property Appraiser's Fee	50,000	50,000	50,000	* 50,000	56,000	50,174
11	Community Redevelopment Agencies	353,000	346,000	347,000	-	350,000	345,409
12	Medicaid Match	7,045,000	7,045,000	7,045,000	7,045,000	7,224,000	7,045,000
Total Other Deductions from Tax Revenue		\$ 7,448,000	\$ 7,441,000	\$ 7,442,000	\$ 7,095,000	\$ 7,630,000	\$ 7,440,583
13	NET TAX REVENUE/(EXPENSE)	\$ 354,000	\$ -	\$ 66,000	\$ (7,095,000)	\$ -	\$ -
14	TAX RECEIPTS FROM PRIOR TAX YEARS AND OTHER ADJUSTMENTS	-	-	-	-	-	-
15	TOTAL NET TAX REVENUE/(EXPENSE)	\$ 354,000	\$ -	\$ 66,000	\$ (7,095,000)	\$ -	\$ -
a	Difference from Prior Year Actual	\$ 354,000	\$ -	\$ 66,000	\$ (7,095,000)	\$ -	\$ -
TAX FUND PATIENT CARE EXPENDITURES							
16	Memorial Primary Care	354,000	-	66,000	-	-	-
17	Other SBHD Charity Care	-	-	-	-	-	-
18	Other SBHD Operating Fund Flow**	-	-	-	(7,095,000)	-	-
TOTAL TAX FUND PATIENT CARE EXPENDITURES		\$ 354,000	\$ -	\$ 66,000	\$ (7,095,000)	\$ -	\$ -

* If zero millage is adopted, Property Appraiser fee would still be applicable for FY2022 as it is paid in arrears.

** Negative amount indicates that operations had to cover some or all of the Tax Fund obligations.

DESCRIPTION OF TAX FUND COMPONENTS

- 1 ASSESSED VALUATIONS (IN THOUSANDS)**

These values (illustrated in thousands) are provided by Broward County on the Certification of Taxable Value (form DR-420).
- 2 MILLAGE RATE**

The millage rate is multiplied by the Assessed Valuation (In Thousands) to derive the gross taxes levied. Per statutory guidelines, the District's maximum allowed millage rate is 2.5000.
- 3 % CHANGE FROM ROLLED-BACK RATE**

The percentage change in the millage rate from the year's rolled-back rate. The rolled-back rate is the rate that would generate the same tax revenues as the prior year, less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations and deletions.
- 4 % CHANGE FROM PRIOR YEAR RATE**

The percentage change in the millage rate from the prior year millage rate.
- 5 GROSS TAXES LEVIED**

Total taxes levied on the assessed valuations per the given millage rate.

 - a Difference from Prior Year Actual**

The dollar difference in gross taxes levied per the given millage rate versus those levied in the prior year.
 - b Variance from Prior Year Actual**

The percentage change in gross taxes levied per the given millage rate versus those levied in the prior year.
- 6 LESS:**
 - a Discounts on Taxes**

The discounts that taxpayers receive by paying their property taxes prior to the due date.
 - b Uncollectible Taxes**

The taxes that are not collected from taxpayers (bad debt).
- 7 TAXES PAID BY DISTRICT RESIDENTS**

Total amount of ad valorem taxes paid to the District for the given year.

 - a Difference from Prior Year Actual**

The dollar difference in taxes paid by District residents versus those paid in the prior year.
 - b Variance from Prior Year Actual**

The percentage change in taxes paid by District residents versus those paid in the prior year.
- 8 REVENUE COLLECTION FEES**

Represents collection fees charged by the Broward County Tax Collector.
This is 2.0% of collected funds (i.e., 2.0% of taxes paid).
- 9 DISTRICT TAX RECEIPTS**

Total amount of tax revenue actually received by the District for the given year.

 - a Difference from Prior Year Actual**

The dollar difference in tax revenue received by the District versus that received in the prior year.
 - b Variance from Prior Year Actual**

The percentage change in tax revenue received by the District versus that received in the prior year.

- 10** **PROPERTY APPRAISER'S FEE**
Fees charged by Broward County Property Appraiser's Office.
- 11** **COMMUNITY REDEVELOPMENT AGENCIES**
The portion of taxes that must be remitted to the cities of Hollywood, Hallandale Beach and Davie for their community redevelopment agency programs.
- 12** **MEDICAID MATCH**
The State of Florida has determined an amount due from each county. That amount is allocated to all counties based on a blend of each county's total Medicaid expenditures and number of Medicaid eligible enrollees per county. The District's share is 27.4% of the amount allocated to Broward County, based on historical hospital inpatient utilization.
- 13** **NET TAX REVENUE/(EXPENSE)**
Total net tax revenue for the given year available for patient care; i.e., gross taxes levied less discounts on taxes, uncollectable taxes, revenue collection fees, Property Appraiser's fee, community redevelopment agency assessments, and Medicaid match.
- 14** **TAX RECEIPTS FROM PRIOR TAX YEARS AND OTHER ADJUSTMENTS**
Collections and adjustments related to prior tax years.
- 15** **TOTAL NET TAX REVENUE/(EXPENSE)**
Total net tax revenue (for all years), received in the given year, available for patient care.
 - a** **Difference from Prior Year Actual**
The dollar difference in total net tax revenue per the given millage rate versus those in the prior year.
- 16** **MEMORIAL PRIMARY CARE**
Funding for the clinics and programs offered by Memorial Primary Care.
- 17** **OTHER SBHD CHARITY CARE**
Tax funds allocated to offset charges for services rendered at District hospitals to patients qualifying as "indigent" under the District's indigent care policy guidelines. The annual income test currently used by the District corresponds to 200% of the Federal Poverty Guidelines.
- 18** **OTHER SBHD OPERATING FUND FLOW**
Non-tax, District operating funds needed to cover expenditures not otherwise provided by the Tax Fund.

Prior Year's Rate

Sources & Uses of Tax Funds Based on Millage Rate of 0.1199

<u>Sources of Funds</u>	<u>Funds</u>	<u>Millage Breakout</u>	<u>% Breakout</u>
Gross Taxes Levied by SBHD	\$ 8,111,000	0.1199	100.0%
Total Sources	\$ 8,111,000	0.1199	100.0%

<u>Uses of Funds</u>			
Medicaid Match	\$ 7,045,000	0.1041	86.9%
Community Redevelopment Agencies	\$ 353,000	0.0052	4.4%
Hallandale Beach	200,000		
Hollywood Downtown	89,000		
Davie	57,000		
Uncollected Taxes	\$ 150,000	0.0022	1.8%
Discounts on Taxes	149,000		
Uncollectible Taxes	1,000		
Broward County Revenue Collector's Fees	\$ 159,000	0.0024	2.0%
Property Appraiser's Fee	\$ 50,000	0.0007	0.6%
Memorial Primary Care	\$ 354,000	0.0052	4.4%
Total Uses	\$ 8,111,000	0.1199	100.0%

Proposed MHS FY2021-2022 Tax Budget Hearing Calendar

September

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

Key Dates and Deadlines

September

6-8	Labor Day 9/6 and Rosh Hashanah 9/6 - 9/8
9	Broward County Commission First Public Hearing
14	School Board Second Public Hearing
13	First (Tentative) Tax Hearing (meetings must be held between Sept 3 to 18)
15-16	Yom Kippur
21	Broward County Commission Second Public Hearing
22	Final Tax Hearing & Board Meeting (must be held within 15 days of First Tax Hearing)
24	Deadline for Property Appraiser to receive final resolutions of adopted millage (3 days after final tax hearing)



GRID OF OPTIONS FOR MOTIONS TO ADOPT A MILLAGE RATE

<u>MOTION #1</u>	A	B	C	D
PROPOSED MILLAGE RATE	0.1199	0.1144	0.1154	0.0000
% DIFFERENCE VS ROLLED-BACK	3.90%	-0.87%	0.00%	-100.00%
ROLLED-BACK MILLAGE RATE	0.1154	0.1154	0.1154	0.1154

**NOTE:
ONLY DECREASES TO SELECTED RATE CAN BE ACHIEVED AT SUBSEQUENT HEARINGS.**

MOTION #2

TAX HEARING DATES:

FIRST Monday, September 13, 2021 at 5:30 PM

FINAL Wednesday, September 22, 2021 at 5:30 PM



MEMORIAL REGIONAL HOSPITAL | MEMORIAL REGIONAL HOSPITAL SOUTH | JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST | MEMORIAL HOSPITAL MIRAMAR | MEMORIAL HOSPITAL PEMBROKE

LEGAL DEPARTMENT M E M O R A N D U M

TO: South Broward Hospital District Board of Commissioners & Aurelio Fernandez,
President and Chief Executive Officer, MHS

FROM: Frank P. Rainer, Senior Vice President and General Counsel

SUBJECT: Exempt Public Records & List of Closed Meetings – 2nd Quarter, 2021

DATE: July 14, 2021

Section 395.3035, Florida Statutes creates certain exemptions from the public records laws, including but not limited to exemptions for trade secrets, managed care, and strategic planning. Section (9)(a) of the Statute requires the Hospital District to report to the governing board on those confidential records that have been requested but withheld or redacted in the preceding quarter. The attached PDF contains all the requests for public records received for the period covering April 1, 2021 through June 30, 2021. There were no requests for this quarter for which documents were withheld or redacted pursuant to Section 395.3035, Florida Statutes.

Further, Section 395.3035(9)(b), Florida Statutes, requires the Hospital District to report to the governing board on meetings or portions of a meeting that were closed under the provisions of this section. There was one Closed Meeting for Strategic Planning on April 19, 2021 during this reporting period of April 1, 2021 through June 30, 2021.

If you have any questions, please do not hesitate to contact me.



MEMORIAL REGIONAL HOSPITAL | MEMORIAL REGIONAL HOSPITAL SOUTH | JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST | MEMORIAL HOSPITAL MIRAMAR | MEMORIAL HOSPITAL PEMBROKE

July ____, 2021

Governor Ron DeSantis
State of Florida, Office of the Governor
The Capitol
400 S. Monroe St.
Tallahassee, FL 32399-0001

RE: South Broward Hospital District d/b/a Memorial Healthcare System
Reporting of Denied Public Records Requests & Closed Meetings

Dear Governor DeSantis:

Please accept this letter for the purpose of the South Broward Hospital District d/b/a Memorial Healthcare System's reporting obligation, pursuant to Section 395.3035(9)(a) Fla. Stat. for the period April 1, 2021 through June 30, 2021. Memorial reports the following:

1. Public Records – Florida Statute Section 395.3035 creates certain exemptions from the public records laws, including exemptions for trade secrets and strategic planning. Please note that there were no public records requests which resulted in redacted or withheld documents pursuant to this section.

2. Closed Meetings – Pursuant to Florida Statute Section 395.3035(9)(b), attached is a list of meetings or portions of meetings that were closed under the provisions of Section 395.3035(4)(a), Florida Statutes.

If you have any questions, please do not hesitate to contact me.

Sincerely,

Frank P. Rainer
Senior Vice President & General Counsel

Encl. as stated

3111 Stirling Road / Fort Lauderdale, FL 33312 / 954-265-5933 / MHS.net

South Broward Hospital District

TyMetrix Matter#	Date of PRR	Received Date	Individual Name	Vendor Name	Items Requested	STATUS	Response Date	Objections/Redactions
4070	6/14/2021	6/14/2021	Lawrence Metsch	Metschlaw, PA	Ms. Dolisca request that the SBHD produce and permit the inspection and copying by this law firm of all paper and electronic records in the possession, custody or control of MHS which pertain, directly or indirectly, to the involuntary termination of Ms.Dolisca's employment at Memorial Manor.	OPEN	6/16/2021 - Phone call and email sent to Mr. Metsch	
4060	5/25/2021	5/25/2021	Cheray Scott	Broward Health	Request a copy of the contract with Stericycle for IWSS Integrated Waste Stream Solution.	OPEN	5/25/2021- Acknowledgement email sent to requestor	
4054	5/23/2021	5/24/2021	Mark Santamaria	Global Reach Medical, LLC	RFQ-17-0-2021/HF - Air Transportation for Organ Procurement. We are requesting a copy of all documents submitted by vendors interested in this RFQ; correspondence (including emails) to/from Memorial Healthcare System and each vendor; and a copy of the final executed contract with the selected vendor.	OPEN	5/24/2021- Acknowledgement email sent to requestor	
4050	5/17/2021	5/17/2021	Michael Smiles	Arjo Inc	Contracts and contract end dates for the following: -Vascular Compression -Patient Beds, Mattresses and Therapeutic Surfaces (Rentals) -Patient Beds, Mattresses and Therapeutics Surfaces (Capital) -Reprocessing	OPEN	5/18/2021- Acknowledgement email sent to requestor	

4034	4/7/2021	4/7/2021	Cheray Scott	Broward Health	Contracts and RFP for: 1. Nurse Call System 2. Disaster Recovery Services 3. Maintenance & Repair of Uninterrupted Power Supply Systems 4. Histology Equipment Maintenance 5. Moving/Relocation Services 6. Grease Trap Cleaning 7. Advertising Agency Services	OPEN	4/7/2021- Acknowledgement email sent to requestor 4/20/2021 - Cost estimate response sent to requestor.	
4086	6/25/2021	6/25/2021	Mary	N/A	Request a copy of Community Health Needs Assessment (CHNA).	CLOSED	6/25/2021- Response sent to requestor	N/A
4068	6/11/2021	6/11/2021	Nancy Rogers	Construction Journal	Request for bid tabulation, name of the awarded contractor and the award amount for MRH Cath Lab#8 Project.	CLOSED	6/15/2021 - Response sent to requestor with responsive documents.	N/A
4059	5/25/2021	5/25/2021	Cheray Scott	Broward Health	Request a copy of the Meketa Investment Group contract.	CLOSED	5/25/2021- Acknowledgement email sent to requestor 5/27/2021- Response sent to requestor.	N/A

4052	5/18/2021	5/19/2021	Jennie Smith	Acme Research	Project Directories, construction notice to Proceed, GMP, daily filed reports, contractor reporting forms, work orders or other forms that specify subcontractors along with additional project information at the following facilities: MHP, MRH, MHW, MRHS.	CLOSED	5/19/2021 - Acknowledgement email sent to requestor 6/2/2021 - Cost estimate response sent to requestor.	N/A
4049	5/14/2021	5/14/2021	Sam Boyd	Southern Poverty Law Center	For each minor received for examination by MRH under the authority of the Florida Mental Health Act in the last four years, the following de-identified information: (see list)	CLOSED	5/17/2021- Acknowledgement email sent to requestor 6/7/2021 - Email sent to requestor-for requested is exempt from disclosure under Chapter 119 request. See, Sections 394.463(2)(e) & 394.4615, Florida Statutes	Chapter 119 request. See, Sections 394.463(2)(e) & 394.4615, Florida Statutes

4040	4/26/2021	4/26/2021	Frank Gluck	USA Today-Florida	Any and all information your organization has about the # of employees who have been infected by COVID-19 since the start of the pandemic in March 2020. the number quarantined for such infections, the number hospitalized and the number who have died. Please state if your organization specifically tracks this information and, if not, why. Please also provide the number of all employees who you have determined became infected at work and those who you believe were infected outside the workplace. In either case, how were you all able to determine the source of the infection? Was it through internal contact tracing or was it done by your county's Department of Health?	CLOSED	5/13/2021 - Partial response sent to requestor with cost estimate	N/A
4041	4/26/2021	4/26/2021	Josefina Corcho Diaz	OHL Building	Audio recording of DPR's presentation for MCI Expansion	CLOSED	5/11/2021 - Response sent to requestor.	Sections 815.045 and 812.081 (c)(1).
4033	4/7/2021	4/7/2021	Sophia Chery-Dorval	S. Davis & Associates, PA	Requeset for the current contract (Financial Statement Audit & Single Contract) for audit services, public record.	CLOSED	4/7/2021- Acknowledgement email sent to requestor 4/13/2021 - Response sent to requestor	N/A

SBHD/MHS Closed Meetings Log 4/1/21-6/30/21 for reporting to SBHD Board Governor

Date of Meeting	Date of Notice	Approximate length of time meeting was closed	General Description of Subject of Meeting	Description of Format of Meeting	Titles of Meeting Participants
4/19/2021	4/10/2021	6:00 p.m. - 8:34 p.m.	Strategic Planning	Memorial Healthcare System, Perry Board Room, 3111 Stirling Road, Hollywood, FL 33312 - Telephonic Meeting - Strategic Planning Committee Meeting	DOUG HARRISON, Chairman LUIS ORTA, Vice Chairman JOSE BASULTO, Commissioner ELIZABETH JUSTEN, Commissioner LAURA RAYBIN MILLER, Commissioner BRAD FRIEDMAN, Commissioner STEVEN HARVEY, Commissioner MHS President & CEO MHS CFO Executive VP of East Operations Director of Strategic Planning Executive VP CAO MHS CMO General Counsel & SVP Executive VP of West Operations VP of Strategic Planning VP Population Health Director of Finance Ancillary Services

RESOLUTION NO. 450

A RESOLUTION OF THE BOARD OF COMMISSIONERS (“BOARD”) OF SOUTH BROWARD HOSPITAL DISTRICT D/B/A MEMORIAL HEALTHCARE SYSTEM (“DISTRICT”) DELEGATING TO THE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THE DISTRICT, OR HIS DESIGNEE, CERTAIN EMERGENCY EXPENDITURES POWERS RELATED TO COVID-19.

WHEREAS, on January 31, 2020 a Public Health Emergency was declared by the Federal Government, through the determination made by the Secretary of the Department of Health and Human Services as to the disease Novel Coronavirus i.e. COVID-19; the determination and declaration was pursuant to the Secretary’s authority under section 319 of the Public Health Service Act;

WHEREAS, on March 1, 2020, the Florida State Surgeon General and State Health Officer declared a Public Health Emergency exists in the State of Florida as a result of COVID-19;

WHEREAS, pursuant to his authority under Article IV, Section (1)(a) of the Florida Constitution and Chapter 252, Florida Statutes, the Governor, on March 9, 2020, declared a Public Health Emergency in Executive Order Number 20-52 (“Order”);

WHEREAS, Section 252.38(3)(a)(1), Florida Statutes, provides that during a declared state of emergency, the District has additional powers to appropriate and expend funds; make contracts; obtain and distribute equipment, materials, and supplies for emergency management purposes; provide for the health and safety of persons and property, including emergency assistance to the victims of any emergency; and direct and coordinate the development of emergency management plans and programs in accordance with the policies and plans set by the federal and state emergency management agencies;

WHEREAS, the District is required to make various operational and capital expenditures in order to prepare for the tremendous medical demands that will be placed on its resources as a result of the COVID-19 pandemic;

WHEREAS, the Board policy titled President and Chief Executive Officer’s Authority to Approve Expenditures (“Expenditure Policy”) authorizes the President and Chief Executive Officer (“CEO”) to approve budgeted operational and/or capital expenditures without any additional Board approval, in addition to any expenditures up to \$300,000 and all other unbudgeted operational and capital expenditures in excess of \$300,000 require prior Board approval;

RESOLUTION NO. 450

WHEREAS, the District is seeking the temporary suspension of the Expenditure Policy until July 30, 2020 and seeks to grant the CEO and/or his designee, the power and authority to expend and incur, without prior Board approval, any and all necessary operational and capital expenditures related to COVID-19 in amounts not to exceed \$5,000,000.00 per transaction; and

WHEREAS, it is further advised by CEO of the District that the following Motion be suggested for vote by the Board of the District to secure the necessary resources during this Public Health Emergency.

NOW THEREFORE, the following resolutions after being duly advanced and seconded by members of the Board were presented for discussion and vote:

1. As to the Expenditure Policy and in furtherance of the emergency powers granted to the District pursuant to Section 252.38(3)(a)(1), Florida Statutes, the Board has determined that it is in the best interest of the District, to temporarily suspend the applicability of the Expenditure Policy for COVID-19 related expenditures until July 30, 2020 and hereby authorizes the CEO or his designee to incur, without prior Board approval, any and all requisite operational and capital expenditures, related to COVID-19 or its attendant consequences on the operations of the healthcare system, in amounts not to exceed \$5,000,000.00 per transaction. For any of these COVID-19 related unbudgeted capital or operational expenditures, the CEO shall notify the Chairman and Treasurer of the Board each time it incurs such emergency expenditures and shall thereafter, report it to the Board at the next regularly scheduled finance and regular Board meetings.

2. The Board further authorizes the CEO to take any and all necessary administrative and budgetary actions to preserve the health and welfare of the District's employees and patients during the State of Emergency.

3. Further, the normal procedures and formalities regarding the following activities are waived and the CEO or its designee is delegated the authority to perform pursuant to Section 252.38(3)(a)(1), Florida Statutes, the following activities:

- a. Make contracts;
- b. Obtain and distribute equipment, materials, and supplies for emergency management purposes;
- c. Provide for the health and safety of persons and property, including emergency assistance to the victims of any emergency;
- d. Direct and coordinate the development of emergency management plans and programs in accordance with the policies and plans set by the federal and state emergency management agencies; and

RESOLUTION NO. 450

e. Exercise any other power of the Board that is not inconsistent with applicable law or ordinance or the Charter of the District or the Order with the advice and consent of the Chairman of the Board.

4. That if any clause, section or other part of this Resolution shall be held invalid or unconstitutional by any court of competent jurisdiction, the remainder of this Resolution shall not be affected thereby, but shall remain in full force and effect.

5. This resolution shall expire on July 30, 2020, unless sooner terminated by the Board.

Passed and adopted by the South Broward Hospital District Board of Commissioners, Hollywood, Florida, this 15th day of April, 2020.

Attest:



Chairman

Attest:



Secretary

SOUTH BROWARD HOSPITAL DISTRICT BOARD OF COMMISSIONERS

POLICY STATEMENT

DATE: October 1, 1980

TITLE: President and Chief Executive Officer's Authority to Approve Expenditures

POLICY: The Board of Commissioners of the South Broward Hospital District authorizes the President and Chief Executive Officer to approve budgeted operational and/or capital expenditures without any additional Board approval, in addition to any expenditures up to \$300,000.

———Unbudgeted operational and capital expenditures over \$300,000 will require prior Board approval. Notwithstanding the foregoing, upon the declaration and pendency of an emergency under applicable State or Federal laws, this policy shall be temporarily suspended for expenditures in amounts up to \$10,000,000 per transaction; provided, however, the President and Chief Executive Officer shall notify the Chairman and Treasurer of the Board of Commissioners each time it incurs such emergency expenditures and shall thereafter, report it to the Board at the next regularly scheduled finance committee and regular Board meetings.

RATIONALE: To ensure timely acquisition of equipment, services, and other goods, the Board of Commissioners delegates this responsibility to the President and Chief Executive Officer.

DATE REVISED:

May 28, 1986
July 22, 1992
July 16, 1996
August 25, 1999
June 27, 2007
June 23, 2010
July, 2021