

SOUTH BROWARD HOSPITAL DISTRICT

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

February 22, 2023

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, February 22, 2023, at 5:37 p.m.

The following members were present:

Mr. Brad Friedman	Chairman	In person
Ms. Elizabeth Justen	Vice Chairman	In person
Mr. Steven Harvey	Secretary Treasurer	In person
Mr. Jose Basulto		In person
Mr. Douglas Harrison		In person
Dr. Luis Orta		In person
Ms. Laura Raybin Miller		In person

A registration sheet listing attendees in person is on file in the Executive Office.

1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a physical quorum present, the meeting was called to order by Mr. Friedman, who noted that public participation is welcome.

Mr. Frank Rainer, Senior Vice President and General Counsel, confirmed and provided his certification as General Counsel that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

2. PRESENTATIONS

a. Presentation to the Primeau Family, Honoring Mr. John G. Primeau, former Board Member; Mr. D. Harrison

Mr. Harrison informed everyone of the recent passing of Mr. Primeau, and welcomed members of the Primeau family, who were in attendance. Mr. Harrison spoke of Mr. Primeau's contribution to the South Broward community over the years, including his time serving on the South Broward Hospital District Board of Commissioners, and Memorial's Audit and Compliance Committee. Mr. Harrison then shared details of his own friendship with Mr. Primeau, which went back many years.

Mr. Primeau was also involved with the Florida Community Health Network (FCHN), and Mr. Paul Sallwasser, Chief Executive Officer of the FCHN, also remembered Mr. Primeau and his great service to the community.

Mr. Harrison read Mr. Primeau's obituary, which detailed his banking career, and his commitment to various civic and charitable organizations. These included serving as Mayor of Davie, President of the Davie-Cooper City Chamber of Commerce, and serving on numerous Boards, some of which he was still involved with at the time of his passing.

Mr. Primeau's daughter, Ms. Michele Taylor, thanked everyone for their kind words and spoke of how her father was thankful for the relationships he made with staff at Memorial. She appreciated the great care he received as a patient in our hospitals and that many people came to visit him.

Mr. Friedman reported that he had contacted Mr. John Benz, former President and CEO of Community Care Plan (CCP) and friend of Mr. Primeau. Mr. Benz was unable to attend the meeting, but sent a message stating that Mr. Primeau was one of the kindest people he had met and he was proud to be his friend.

An award was given to Mr. Primeau's family, to honor his service to Memorial Healthcare System, and an orchid, and photographs were taken.

b. Graduate Medical Education; Saima Chaudhry, M.D.

Dr. Chaudhry gave a presentation on the Graduate Medical Education (GME) Program's milestones of the past, present and future. She reported how the Program has grown rapidly, exceeding its original strategic goals by 65%, and currently has 15 Residency and Fellowship Programs, 55 Program Leaders and 273 Residents and Fellows.

Dr. Chaudhry was happy to report that Memorial has moved from "initial" to "continued" accreditation with the Accreditation Council for Graduate Medical Education (ACGME). Memorial also compares well against other healthcare systems in Florida and the US, in terms of number of Programs and participants. In addition, Memorial is working towards attaining Statutory Teaching Hospital Status.

Dr. Chaudhry noted that whilst many of Memorial's graduates are entering top fellowships nationwide, a number of graduates are staying to serve our community. Three recent graduates, Dr. Kerice Pinkney, Dr. Stanley Szybinski, and Dr. Erica Fernandez, spoke of their decision to remain in the South Broward community.

Mr. Friedman thanked Dr. Chaudhry for her work on the GME Program, and she then took questions from Board members.

c. MHS Legislative Priorities; Ms. L. Navarro

Ms. Lubby Navarro, Vice President, Government Affairs, gave a report on Memorial's legislative priorities.

Ms. Navarro began with the framework for the Freedom Budget for the fiscal year 2023-2024, which totals \$114.8 billion. She detailed the Governor's recommended budget for workforce and behavioral health provisions. She reported on the State Revenue projections for the fiscal year 2023-2024, and the Medicaid and Supplemental Hospital payments in Florida.

Ms. Navarro then gave details of Memorial's budget project priorities, where behavioral health is a focus. She thanked Tammy Tucker, PSYD, Vice President, Behavioral Health;

Ms. Christine Heft, Administrative Director, Grants Programs; Mr. Robert Alonso, Vice President, Strategic Planning, and the Grants team, for their dedicated work. She also thanked the Lobbyists for their work in supporting Memorial. Finally, she listed Memorial's legislative policy priorities.

Ms. Navarro reported on the Florida Hospital Association (FHA) Hospital Days, Broward Days, and Safety Net Hospital Alliance of Florida (SNHAF) events in March and April.

Ms. Navarro confirmed that the Legislative Session begins on March 7 and took questions.

Mr. Rainer requested a vote be taken to approve to pursue the legislative agenda.

Mr. Basulto ***moved, seconded*** by Ms. Justen, that:

***THE BOARD OF COMMISSIONERS APPROVES AND AUTHORIZES
MS. LUBBY NAVARRO AND THE SOUTH BROWARD HOSPITAL
DISTRICT TO PURSUE THE LEGISLATIVE AGENDA, AS LAID OUT
IN THE REPORT***

Mr. Harrison led a discussion regarding securing appropriate accommodation for Ms. Navarro while she is working in Tallahassee. It was agreed that appropriate accommodation, plus membership to the Governor's Club, should be provided. Ms. Miller made a Motion to this effect, seconded by Mr. Harrison, which was carried unanimously.

The Motion to approve to pursue the legislative agenda ***carried*** unanimously.

3. APPROVAL OF MINUTES

a. Request Board Approval of the Minutes of the Regular Meeting Held on January 25, 2023

A copy of the Minutes is on file in the Executive Office.

Mr. Harvey ***moved, seconded*** by Ms. Justen, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE REGULAR MEETING HELD ON JANUARY 25, 2023***

The Motion ***carried*** unanimously.

4. BOARD REGULAR BUSINESS

a. Report from the Chief of Staff, Joe DiMaggio Children's Hospital; J. Martinez, M.D.

1) Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.

On behalf of Juan Martinez, M.D., Benjamin Freedman, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 15, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL
AND JOE DIMAGGIO CHILDREN'S HOSPITAL**

The Motion *carried* unanimously.

b. Report from the Chief of Staff, Memorial Hospital West; F. De La Cruz, M.D.

- 1) Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.**

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 13, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Basulto *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion *carried* unanimously.

c. Report from the Chief of Staff, Memorial Hospital Miramar; J. Villegas, M.D.

- 1) Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.**

On behalf of Juan Villegas, M.D., Marc Napp, M.D., Executive Vice President and Chief Medical Officer, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 8, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Basulto *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion *carried* unanimously.

d. Report from the Chief of Staff, Memorial Hospital Pembroke; B. Shatkin, M.D.

- 1) Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.**

On behalf of Blane Shatkin, M.D., Dr. Napp presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on

February 13, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL PEMBROKE**

The Motion *carried* unanimously.

e. Quarterly Reports; Ms. L. A. Carpenter, Executive Vice President and Chief Operating Officer

1) *Quarterly Statistical Reports for the Period Ending January 31, 2023*

Ms. Carpenter presented the reports for the quarterly period ending January 31, 2023, reporting that Memorial had a successful quarter statistically. Mr. Harrison thanked Ms. Carpenter and asked if she required support in her capacity as the Chief Operating Officer. Ms. Carpenter confirmed she had the support she needed.

The reports were for information only and no action was required by the Board.

At this time, Ms. Miller left the meeting.

f. Financial Report; Mr. D. Smith, Executive Vice President and Chief Financial Officer

1) *Request Board Acceptance of the Financial Report for the Month of January 2023*

Mr. David Smith presented the Financial Report for the month of January 2023, noting that Memorial is in the black due to recent strong volumes which aided revenue, and took questions.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
FINANCIAL REPORT FOR THE MONTH OF JANUARY 2023**

The Motion *carried* unanimously.

g. Legal Counsel; Mr. F. Rainer, Senior Vice President and General Counsel

Mr. Rainer had nothing to report.

Mr. Harrison thanked him for his work.

5. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Finance Committee Meeting Held on February 13, 2023; Ms. E. Justen, Chair**

Ms. Justen presented the Minutes of the Finance Committee Meeting held on February 13, 2023, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Treasurer, gave further details of the items discussed at the meeting.

1) ***Request Board Acceptance of the Quarterly Pension Plan Performance Report – Executive Summary for December 31, 2022***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY PENSION PLAN PERFORMANCE REPORT –
EXECUTIVE SUMMARY FOR DECEMBER 31, 2022**

The Motion *carried* unanimously.

2) ***Request Board Acceptance of the Quarterly Operating Fund Performance Report – Executive Summary for December 31, 2022***

Mr. Basulto *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY OPERATING FUND PERFORMANCE REPORT –
EXECUTIVE SUMMARY FOR DECEMBER 31, 2022**

The Motion *carried* unanimously.

3) ***Request Board Acceptance of the Quarterly 403/457/401(a) Plans Performance Report – Executive Summary for December 31, 2022***

Mr. Basulto *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY 403/457/401(a) PLANS PERFORMANCE
REPORT – EXECUTIVE SUMMARY FOR DECEMBER 31, 2022**

The Motion *carried* unanimously.

4) ***Request Board Approval of the Minutes of the Finance Committee Meeting Held on February 13, 2023***

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON
FEBRUARY 13, 2023**

The Motion *carried* unanimously.

b. Contracts Committee Meeting Held on February 13, 2023; Dr. L. Orta, Chair

Dr. Orta introduced the item and presented the Minutes of the Contracts Committee meeting held on February 13, 2023, a copy of which is on file in the Executive Office. Ms. Nina Beauchesne, Executive Vice President and Chief Transformation Officer, gave further details of the individual contracts and took questions.

1) *Request Board Approval of the New Physician Employment Agreement between South Broward Hospital District and David Smolar, M.D., for Neurosurgery*

Mr. Friedman *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SOUTH BROWARD HOSPITAL DISTRICT AND DAVID SMOLAR, M.D., FOR NEUROSURGERY

The Motion *carried* unanimously.

2) *Request Board Approval of the New Physician Employment Agreement between South Broward Hospital District and Jorge Ruiz, M.D., for Medical Director, Geriatric Medicine*

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SOUTH BROWARD HOSPITAL DISTRICT AND JORGE RUIZ, M.D., FOR MEDICAL DIRECTOR, GERIATRIC MEDICINE

The Motion *carried* unanimously.

3) *Request Board Approval of the Renewal Physician Employment Agreement between South Broward Hospital District and Andrew Migliaccio, M.D., for Medical Director, Psychiatry Outpatient Program*

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SOUTH BROWARD HOSPITAL DISTRICT AND ANDREW MIGLIACCIO, M.D., FOR MEDICAL DIRECTOR, PSYCHIATRY OUTPATIENT PROGRAM

The Motion *carried* unanimously.

4) *Request Board Approval of the Renewal Physician Employment Agreement between South Broward Hospital District and Roman Yusupov, M.D., for Pediatric Genetics, and Medical Director, Craniofacial Program*

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SOUTH BROWARD HOSPITAL DISTRICT AND ROMAN YUSUPOV, M.D., FOR PEDIATRIC GENETICS, AND MEDICAL DIRECTOR, CRANIOFACIAL PROGRAM

The Motion *carried* unanimously.

- 5) ***Request Board Approval of the Renewal Physician Employment Agreement between South Broward Hospital District and Maike Blaya, M.D., for Adult Neurology, and Medical Director, Headache Services***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SOUTH BROWARD HOSPITAL DISTRICT AND MAIKE BLAYA, M.D., FOR ADULT NEUROLOGY, AND MEDICAL DIRECTOR, HEADACHE SERVICES

The Motion *carried* unanimously.

Ms. Beauchesne reported on additional contracts, two of which are Residents. These contracts were presented for information only.

- 6) ***Request Board Approval of the Minutes of the Contracts Committee Meeting Held on February 13, 2023***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON FEBRUARY 13, 2023

The Motion *carried* unanimously.

c. Community Relations Committee Meeting Held on February 13, 2023; Dr. L. Orta, Chair

Dr. Orta introduced the item and presented the Minutes of the Community Relations Committee Meeting held on February 13, 2023, a copy of which is on file in the Executive Office.

Mr. Tim Curtin, Executive Director, Community Youth Services, gave an update on the Community Health Needs Assessment for 2021-2024, which focuses on access to care, preventative care, community health education and quality of care.

Ms. Melida Akiti, Vice President, Ambulatory and Community Services, presented her Primary Care report "One City at a Time", which targets cities with a high indicator of need.

Ms. Milin Espino, Administrative Director, Community Relations, then gave her report on Community Relations.

1) ***Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on February 13, 2023***

Mr. Harrison ***moved, seconded*** by Mr. Friedman, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE COMMUNITY RELATIONS COMMITTEE
MEETING HELD ON FEBRUARY 13, 2023***

Mr. Harrison noted the community events on the Board calendar and thanked Mr. Curtin, Ms. Akiti and Ms. Espino for their great work.

The Motion ***carried*** unanimously.

6. **REPORT OF SPECIAL COMMITTEES**

None.

7. **ANNOUNCEMENTS**

None.

8. **UNFINISHED BUSINESS**

None.

9. **NEW BUSINESS**

Mr. Friedman reminded everyone of the Joint South Broward Hospital District and North Broward Hospital District Board meeting at Broward Health on April 12.

10. **PRESIDENT'S COMMENTS**

Mr. Wester reported the following:

Two recent ribbon cuttings have taken place; the first for the new Outpatient Behavioral Health Center on January 26, and the Sickle Cell Medical Home on February 16. He acknowledged that this could not have been done without the Board members' involvement and support.

The Gumbo Challenge between himself and Chef Pierre Flerismond, Executive Chef for Memorial Regional Hospital, has raised over \$64K for the Memorial Employee Relief Fund.

Ms. Lotta Siegel, Director of Nursing at Memorial Hospital West, has won The Donor Champion of the Year for 2022, for working with the Life Alliance Organ Recovery Agency (LAORA) to help six donor families last year. Her efforts resulted in 20 organs being recovered for transplant, which impacted 17 patients and saved lives.

Mr. Vedner Guerrier, Chief Executive Officer of Memorial Hospital West, is an Honoree of the ICABA Black America's Best Executives and Professionals in South Florida for 2023.

Memorial's Neuroscience Institute is the first in South Florida to offer an advanced method of Deep Brain Stimulation (DBS) for patients with Parkinson's Disease.

Joe DiMaggio Children's Hospital's NICU unit has risen to level 4, with the NICU units at Memorial Hospital Miramar and Memorial Hospital West rising to level 3. This means that Memorial receives more support for these facilities.

Memorial has finalized an agreement with Broward Health and Broward College, which focuses on workforce development. The relationship with Broward College also incorporates Nova Southeastern University (NSU), Florida Atlantic University (FAU) and Florida International University (FIU).

Memorial is the major sponsor for Tee Ball with the Marlins.

The Florida Panthers' goalkeeper Spencer Knight has asked the patients at Joe DiMaggio Children's Hospital to create a design for his goalkeeper's helmet. It is anticipated that he will auction off the helmet to benefit Memorial.

11. CHAIR'S COMMENTS

Mr. Friedman wished to recognize the following members of Memorial's IT team; Mr. Robert Menendez, Voice/Video Engineer; Mr. Michael Rodriguez del Rey, Voice/Video Associate; Mr. Sergo Louis, Manager, Client Technology; Mr. George Thomas, Supervisor, Client Technology; Mr. Jose Vasquez, Client Technology Analyst, and Mr. Donald Lowe, Senior Client Technology Analyst.

Mr. Friedman and the Board members offered heartfelt thanks in recognition of their dedication and commitment, for providing customer-focused, technical support and outstanding service in facilitating the South Broward Hospital District Board meetings over the years.

Board members also recognized Mr. Anthony Hamedl, Director, Technology, and Mr. Jeff Sturman, Senior Vice President and Chief Digital Officer, for leading the team.

Certificates of appreciation were given to the team members and photographs were taken.

12. COMMISSIONERS' COMMENTS

Ms. Justen was impressed with everything Memorial is doing and appreciated the monthly updates from staff. She looked forward to a great year.

Mr. Basulto congratulated Mr. Smith on a good financial report. He was extremely proud of the achievements of Memorial's staff, noting as an example how staff from Memorial Regional Hospital stepped in and saved the lives of nursing home residents during Hurricane Irma. He attended the Outpatient Behavioral Health Center ribbon cutting, and enjoyed the event.

Mr. Harrison noted that February is Black History Month. He stated that the United States is a great country and that acts of kindness and friendliness make a difference. He cited the welcome he received from Mr. John Primeau when he first met him, and their subsequent friendship, which has led to him leading the Board in honoring Mr. Primeau this evening. He congratulated Ms. Akiti and Ms. Carpenter on their work with the Sickle Cell Medical Home, remembering how the patients had attended a previous Board meeting to advocate for their condition and their need for proper treatment. He was proud of the way Memorial's staff stepped up to address the issue, which has resulted in the Sickle Cell Medical Home. He was grateful for Dr. Tammy Tucker's work with the Behavioral Health department, and will always support this. He noted to Mr. Wester

that there is an energy of confidence and optimism he is feeling with the leadership team, which he appreciated. Finally, he congratulated Mr. Smith and his team for doing a great job during difficult times. Mr. Friedman thanked Mr. Harrison for bringing Mr. Primeau's family to the meeting, to honor him.

Dr. Orta commended everyone for doing a great job and encouraged staff to keep moving forward.

Mr. Harvey echoed Dr. Orta's comments, and noted Ms. Akiti's smile as indicative of Memorial's culture and what we do as an organization.

Mr. Friedman reported that Dr. Napp is leaving Memorial. He thanked him for his leadership over the last couple of years and stated that he will be missed. Dr. Napp thanked Mr. Friedman and said that it had been great working with everyone.

Mr. Friedman asked for a Motion to end the meeting. A Motion was made by Dr. Orta and seconded by Mr. Harvey.

13. ADJOURNMENT

There being no further business to come before the Board, Mr. Friedman declared the meeting adjourned at 7:57 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____

Brad Friedman, Chairman



ATTEST: _____

Steven Harvey, Secretary Treasurer