

**SOUTH BROWARD HOSPITAL DISTRICT  
REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT  
INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS  
October 27, 2010**

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A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at Memorial Regional Hospital, in Perry Auditorium, October 27, 2010, at 5:33 p.m.

The following members were present:

Mrs. Sara E. Wolfer	Vice Chairman
Mr. Alfredo Avalos	Secretary Treasurer
Mr. Albert C. Jones	
Mr. Kevin P. Tynan	

The following members were absent:

Mrs. Kathleen Durham	Chairman
Ms. Laura Raybin Miller	

A registration sheet listing all attendees is on file in the Executive Office.

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**1. CALL TO ORDER**

There being a quorum present, the meeting was called to order by Mrs. Wolfer, Vice Chairman.

**2. PRESENTATION TO SHERIFF AL LAMBERTI AND CHIEF JOHN BUKATA FROM BSO**

Mrs. Wolfer invited Sheriff Lamberti and Chief Bukata to the podium. Mr. Sacco recognized and thanked the Sheriff and Chief for their service and support of the 2010 Tour de Broward which raised approximately \$250,000 for the Joe DiMaggio Children's Hospital Capital Campaign. He praised the Broward Sheriff's Office for doing an outstanding job, noting the event would not have been possible without their support. Sheriff Lamberti and Chief Bukata were each presented with a token of appreciation.

The Sheriff and Chief thanked the Board and pledged BSO's support of next year's Tour de Broward.

**3. APPROVAL OF MINUTES**

**a. Special Meeting Held September 22, 2010**

There being no additions or corrections to the Minutes,

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE MINUTES OF THE SPECIAL MEETING  
HELD SEPTEMBER 22, 2010**

The motion *carried* unanimously.

**b. Regular Meeting Held September 22, 2010**

There being no additions or corrections to the Minutes,

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE MINUTES OF THE REGULAR MEETING  
HELD SEPTEMBER 22, 2010**

The motion *carried* unanimously.

**4. REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

**a. Audit and Compliance Committee; Mr. A Avalos, Chairman  
Minutes of Meeting Held 10/18/10**

Mr. Avalos presented the Minutes of the Audit and Compliance Committee meeting held October 18, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MINUTES OF THE AUDIT AND  
COMPLIANCE COMMITTEE MEETING HELD OCTOBER 18, 2010**

The motion *carried* unanimously.

**b. Contracts Committee; Mr. A. Avalos, Chairman  
Minutes of Meeting Held 10/18/10**

Mr. Avalos presented the Minutes of the Contracts Committee meeting held October 18, 2010, a copy of which is on file in the Executive Office.

**(1) Request Board Approval of Renewal of Employment Agreement Between  
S.B.H.D. and Esperanza Vargas-Posada, M.D., Pediatric Psychiatrist Services**

Mr. Piriz provided an overview of the renewal employment agreement between S.B.H.D. and Esperanza Vargas-Posada, M.D. for pediatric psychiatrist physician services.

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL  
EMPLOYMENT AGREEMENT WITH ESPERANZA VARGAS-POSADA,  
M.D., FOR PEDIATRIC PSYCHIATRIST SERVICES**

Dr. Vargas-Posada stated she was proud that the Children's Hospital provides these services, which are a continuation of care for patients that have undergone traumatic injury. She commented on the development of an extensive outpatient program, and is pleased and excited to be part of the Children's Hospital.

Dr. Long noted how fortunate the Children's Hospital was to have this program and how grateful they were to have an inpatient unit. The program provides services that are very unusual and unavailable anywhere else in Broward County and contributes to outcomes that could not be achieved without the assistance of Dr. Vargas-Posada.

The motion **carried** unanimously.

**(2) Request Board Approval of Renewal of Employment Agreement Between S.B.H.D. and Ivy Boydston, M.D., Pediatric Nephrology Physician Services**

Mr. Piriz provided an overview of the renewal employment agreement between S.B.H.D. and Ivy Boydston, M.D. for pediatric nephrology physician services.

Mr. Tynan **moved, seconded** by Mr. Jones, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL EMPLOYMENT AGREEMENT WITH IVY BOYDSTUN, M.D., FOR PEDIATRIC NEPHROLOGY PHYSICIAN SERVICES**

Dr. Boydston thanked the Board for its support and commented on the outstanding collaborative and collegial support she has received from other physicians, as well as nurses and other allied health professionals. Dr. Boydston expressed excitement regarding the growth of her Division and the hospital's support of a state of the art ambulatory blood monitoring program which will benefit not only their patients, but also the cardiac service and other colleagues.

The motion **carried** unanimously.

**(3) Request Board Approval of Renewal of Employment Agreement Between S.B.H.D. and Alexandru Constantinescu, M.D., Pediatric Nephrology Physician Services**

Mr. Piriz provided an overview of the renewal employment agreement between S.B.H.D. and Alexandru Constantinescu, M.D. for pediatric nephrology physician services.

Mr. Jones **moved, seconded** by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL EMPLOYMENT AGREEMENT WITH ALEXANDRU CONSTANTINESCU, M.D., FOR PEDIATRIC NEPHROLOGY PHYSICIAN SERVICES**

Dr. Constantinescu thanked the Board for its support, as well as those acknowledged by Dr. Boydston, which has allowed them to manage a comprehensive program from the diagnosis of complex renal diseases to provision of dialysis and preparation of patients for transplantation. He noted that a successful kidney transplant had been performed on one of their patients at Shands that day and looks forward to many more successes in the future.

Dr. Long stated that Drs. Boydston and Constantinescu are doing phenomenal work, which is not being performed anywhere else in Broward County.

The motion *carried* unanimously.

**(4) Request Board Approval of Renewal Agreement Between S.B.H.D. and Pathology Consultants of South Broward, LLP**

Mr. Piriz provided an overview of the renewal agreement between S.B.H.D. and Pathology Consultants of South Broward, LLP for the exclusive provision of medical administrative services and anatomical and clinical pathologist services. Mr. Piriz highlighted the many achievements attained under the leadership of Dr. Paul Malek, Chief of Pathology Services, and also noted the upcoming addition of a full time Board Certified pediatric pathologist for the Joe DiMaggio Children's Hospital.

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL AGREEMENT WITH PATHOLOGY CONSULTANTS OF SOUTH BROWARD, LLP FOR MEDICAL ADMINISTRATIVE SERVICES AND ANATOMICAL AND CLINICAL PATHOLOGIST SERVICES**

On behalf of the Department, Dr. Malek expressed appreciation to the Board for approval of another three year term to serve the District and foresees many exciting opportunities for the future. He credited the Department's many achievements to the team as a whole and the collaborative working environment.

Mr. Sacco stated that Dr. Malek and the current Pathology group represent the finest Chief and Pathology Department he has seen in his career with Memorial Healthcare System. He thanked Dr. Malek for the leadership he has provided to the Department and for recruitment of some of the best pathologists in the country to the System.

The motion *carried* unanimously.

**(5) Request Board Approval of Employment Agreement Between S.B.H.D. and Tejal Patel, M.D., Breast Oncology Physician Services**

Mr. Piriz provided an overview of the employment agreement between S.B.H.D. and Tejal Patel, M.D. for breast medical oncology physician services.

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE EMPLOYMENT AGREEMENT WITH TEJAL PATEL, M.D., FOR BREAST MEDICAL ONCOLOGY PHYSICIAN SERVICES**

Dr. Patel and Dr. Alejandra Perez, Director of Memorial's Breast Cancer Centers, addressed the Board.

Dr. Patel thanked the Board for this opportunity, stating she was very impressed with the System, and especially the Breast Cancer Center. She and her family are happy to become part of the Memorial Healthcare System family, and she is looking forward to joining the breast medical team and continuing the great work they are already doing.

Dr. Perez thanked the Board and Administration for its support. She noted that the first Breast Cancer Center opened five years ago, and they have now treated 4,000 women in the community. The program continues to grow and is now comprised of five medical breast oncologists, and Dr. Perez is very pleased to have Dr. Patel as part of the team.

The motion **carried** unanimously.

Mr. Tynan **moved, seconded** by Mr. Jones, that

**THE BOARD APPROVE THE MINUTES OF THE CONTRACTS  
COMMITTEE MEETING HELD OCTOBER 18, 2010**

The motion **carried** unanimously.

**c. Home Health Agency Committee; Ms. S. Wolfer, Chairman**  
**Minutes of the Meeting Held 10/19/10**

Mrs. Wolfer reviewed the Minutes of the Home Health Agency Committee meeting held October 19, 2010, a copy of which is on file in the Executive Office.

At Mrs. Wolfer's request, Mr. Piriz provided an overview of the discussion that took place relative to the declining volume of Medicare referrals. It was requested that an analysis be conducted and presented at the next meeting to examine the number of Medicare patients who are discharged with a home health referral that were already enrolled in a home health agency at the time of the acute care admission. In addition, a business plan will be developed to define key opportunities for growth and program development.

Mr. Piriz also noted that lengthy discussion was held regarding the significant decline in patient satisfaction for the period May 1 through September 30, 2010, resulting in identification of initiatives to facilitate improvement.

It was noted that Memorial's Home Health Agency is in competition with 260 home health providers, with Memorial being the only home health agency in south Broward County to provide care to Medicaid and uninsured patients.

Mr. Jones **moved, seconded** by Mr. Tynan, that

**THE BOARD APPROVE THE MINUTES OF THE HOME HEALTH  
AGENCY COMMITTEE MEETING HELD OCTOBER 19, 2010**

The motion **carried** unanimously.

d. **Building Committee: Mr. K. Tynan, Chairman**  
**Minutes of Meeting Held 10/20/10**

Mr. Tynan presented the Minutes of the Building Committee meeting held October 20, 2010, a copy of which is on file in the Executive Office.

**(1) Request Board Acceptance of the Lowest Bidder, Thornton Construction Company, Inc., in the Amount of \$574,971 for the Operating Room Air Handler Unit Project at Memorial Regional Hospital and Allocate a \$50,000 Contingency Amount to be Controlled by the Memorial Healthcare System**

Mr. Avalos ***moved, seconded*** by Mr. Jones, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER, THORNTON CONSTRUCTION COMPANY, INC., IN THE AMOUNT OF \$574,971 FOR THE OPERATING ROOM AIR HANDLER UNIT PROJECT AT MEMORIAL REGIONAL HOSPITAL AND ALLOCATE A \$50,000 CONTINGENCY AMOUNT TO BE CONTROLLED BY THE MEMORIAL HEALTHCARE SYSTEM**

Mr. Thomas Thornton, President of Thornton Construction Company, Inc., thanked the Board and staff for allowing Thornton Construction the opportunity to continue working for the System.

The motion ***carried*** unanimously.

Mr. Jones ***moved, seconded*** by Mr. Tynan, that

**THE BOARD APPROVE THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD OCTOBER 20, 2010**

The motion ***carried*** unanimously.

5. **REPORT OF SPECIAL COMMITTEES**

None

6. **ANNOUNCEMENTS**

None

**CORRESPONDENCE**

None

7. **UNFINISHED BUSINESS**

None

**8. BOARD REGULAR BUSINESS**

**a. Report from Chief of Staff, Memorial Regional Hospital; L. Shulruff, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Shulruff presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated October 19, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT MEMORIAL REGIONAL HOSPITAL**

The motion *carried* unanimously.

**(2) Request Board Approval of Amendments to the Rules and Regulations and Bylaws of the Medical Staff of Memorial Regional Hospital As Submitted**

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD APPROVE THE AMENDMENTS TO THE RULES AND  
REGULATIONS AND BYLAWS OF THE MEDICAL STAFF OF  
MEMORIAL REGIONAL HOSPITAL AS SUBMITTED**

The motion *carried* unanimously.

**b. Report from Chief of Staff, Joe DiMaggio Children's Hospital; J. Long, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Long presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated October 5, 2010, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT  
JOE DIMAGGIO CHILDREN'S HOSPITAL**

The motion *carried* unanimously.

**(2) Request Board Approval of Amendments to the Rules and Regulations and Bylaws of the Medical Staff of Joe DiMaggio Children's Hospital As Submitted**

Mr. Jones *moved, seconded* by Mr. Avalos, that

**THE BOARD APPROVE THE AMENDMENTS TO THE RULES AND REGULATIONS AND BYLAWS OF THE MEDICAL STAFF OF JOE DIMAGGIO CHILDREN'S HOSPITAL AS SUBMITTED**

The motion *carried* unanimously.

**c. Report from Chief of Staff, Memorial Hospital West; D. Weiss, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Weiss presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated October 12, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The motion *carried* unanimously.

**(2) Request Board Approval of Amendments to the Rules and Regulations and Bylaws of the Medical Staff of Memorial Hospital West As Submitted**

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD APPROVE THE AMENDMENTS TO THE RULES AND REGULATIONS AND BYLAWS OF THE MEDICAL STAFF OF MEMORIAL HOSPITAL WEST AS SUBMITTED**

The motion *carried* unanimously.

**d. Report from Chief of Staff, Memorial Hospital Miramar; H. Pombo, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Pombo presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated October 15, 2010, a copy of which is on file in the Executive Office.

Mr. Avalos *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL  
HOSPITAL MIRAMAR**

The motion *carried* unanimously.

**(2) Request Board Approval of Amendments to the Rules and Regulations and  
Bylaws of the Medical Staff of Memorial Hospital Miramar As Submitted**

Mr. Avalos *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE AMENDMENTS TO THE RULES AND  
REGULATIONS AND BYLAWS OF THE MEDICAL STAFF OF  
MEMORIAL HOSPITAL MIRAMAR AS SUBMITTED**

The motion *carried* unanimously.

**e. Report from Chief of Staff, Memorial Hospital Pembroke; E. Bolton, D.O.**

**(1) Executive Committee Report Re Recommendations for Appointments,  
Advancements, etc.**

Dr. Bolton presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated October 15, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL  
HOSPITAL PEMBROKE**

The motion *carried* unanimously.

**(2) Request Board Approval of Amendments to the Rules and Regulations and  
Bylaws of the Medical Staff of Memorial Hospital Pembroke As Submitted**

Mr. Avalos *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE AMENDMENTS TO THE RULES AND  
REGULATIONS AND BYLAWS OF THE MEDICAL STAFF OF  
MEMORIAL HOSPITAL PEMBROKE AS SUBMITTED**

The motion *carried* unanimously.

**f. Administrative Staff**

**(1) Request Board Approval of Special Capital Appropriations; Mr. F. V. Sacco, President and Chief Executive Officer**

Mr. Sacco advised the Board that as of November 1, 2010, there will be insufficient contingency funds to finance several unplanned capital projects. He presented a summary of each project and discussed its necessity and profitability to the District, as outlined in Mr. Muhart's memorandum dated October 18, 2010, a copy of which is on file in the Executive Office.

Mr. Sacco requested Board approval of special capital appropriations totaling \$6,916,600, indicating that the funds would be taken from the District's capital reserves. As the District has outperformed budget this year, management believes it is advantageous to pursue these projects at this time. Mr. Sacco advised that \$4.3 million remains in the contingency fund for use over the last six months of the fiscal year.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE SPECIAL CAPITAL APPROPRIATIONS  
REQUEST IN THE AMOUNT OF \$6,916,600, AS PRESENTED**

The motion *carried* unanimously.

**g. Financial Report; Mr. M. Muhart, Senior Vice President and Chief Financial Officer**

**(1) Financial Report for the Month of September 2010**

Mr. Muhart reviewed the Financial Report for the month of September 2010, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE FINANCIAL REPORT FOR THE MONTH  
OF SEPTEMBER 2010**

The motion *carried* unanimously.

**h. Legal Counsel; Mr. G. Barber, Senior Vice President and General Counsel**

**(1) Request Board Ratification of the Motion Made at the October 4, 2010, Annual Meeting of Memorial Health System of Broward, Inc. Regarding the Election of a Director**

Mr. Barber advised that Memorial Health System of Broward, Inc., is a Florida non-profit organization formed to assist the Hospital District in achieving its healthcare goals. At the October 4, 2010, annual meeting, Greg Zorman, M.D., was elected to

the Board of Directors. As stipulated in the corporation's Bylaws, his election is subject to ratification by the South Broward Hospital District Board of Commissioners.

Mr. Tynan *moved, seconded* by Mr. Jones, that

***THE BOARD OF COMMISSIONERS RATIFY AND APPROVE THE ELECTION OF GREG ZORMAN, M.D. FOR A FOUR (4) YEAR TERM TO THE BOARD OF DIRECTORS OF MEMORIAL HEALTH SYSTEM OF BROWARD, INC.***

The motion *carried* unanimously.

For informational purposes, Mr. Sacco noted that Kathy Durham, as Chairman of the S.B.H.D. Board of Commissioners, has replaced Kevin Tynan on the Board of Directors of Memorial Health System of Broward, Inc.

***(2) Request Board Approval of Resolution No. 344 Delegating Authority to the President and Chief Executive Officer to Approve Medical Staff Executive Committee Reports Until Further Meeting of the Board of Commissioners***

Mr. Barber presented the proposed resolution to grant authority to Mr. Sacco, President and CEO, to approve medical staff Executive Committee reports until further meetings of the Board.

Mr. Tynan *moved, seconded* by Mr. Jones, that

***THE BOARD APPROVE RESOLUTION NO. 344 DELEGATING AUTHORITY TO THE PRESIDENT AND CHIEF EXECUTIVE OFFICER TO APPROVE MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS UNTIL FURTHER MEETING OF THE BOARD OF COMMISSIONERS***

The motion *carried* unanimously.

**9. NEW BUSINESS**

**a. Board Meetings – November and December**

Mr. Sacco advised that due to the upcoming holidays, the Board of Commissioners has agreed to consolidate the November and December Board meetings into one meeting to be held on December 8, 2010.

**10. COMMISSIONERS' COMMENTS**

None.

**11. ADJOURNMENT**

There being no further business to come before the Board, Mrs. Wolfer declared the meeting adjourned at 6:31 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH  
BROWARD HOSPITAL DISTRICT**

**BY: \_\_\_\_\_  
Sara E. Wolfer, Vice Chairman**

**ATTEST: \_\_\_\_\_  
Alfredo Avalos, Secretary Treasurer**