

**SOUTH BROWARD HOSPITAL DISTRICT  
REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT  
INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS  
August 25, 2010**

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A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at Memorial Regional Hospital, in Perry Auditorium, August 25, 2010, at 5:33 p.m.

The following members were present:

Mrs. Kathleen Durham	Chairman
Mrs. Sara E. Wolfer	Vice Chairman
Mr. Alfredo Avalos*	Secretary Treasurer
Mr. Kevin P. Tynan	
Mr. Albert C. Jones*	
Ms. Laura Raybin Miller*	

(\* Telephonic participation)

A registration sheet listing all attendees is on file in the Executive Office.

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**1. CALL TO ORDER**

There being a quorum present, the meeting was called to order by Mrs. Durham, Chairman.

**2. APPROVAL OF MINUTES**

**a. Regular Meeting Held July 28, 2010**

There being no additions or corrections to the Minutes,

Mrs. Wolfer ***moved, seconded*** by Mr. Tynan, that

***THE BOARD APPROVE THE MINUTES OF THE REGULAR MEETING  
HELD JULY 28, 2010***

The motion ***carried*** unanimously.

**3. REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

**a. Senior Services Committee; Mrs. K. Durham, Chairman  
Minutes of Meeting Held 8/13/10**

Mrs. Durham reviewed the Minutes of the Senior Services Committee meeting held August 13, 2010, a copy of which is on file in the Executive Office, and commended Memorial Manor on its receipt of the Gold Seal Award.

Mr. Jones ***moved, seconded*** by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE SENIOR SERVICES  
COMMITTEE MEETING HELD AUGUST 13, 2010**

The motion ***carried*** unanimously.

**b. Finance Committee; Mrs. K. Durham, Chairman**  
**Minutes of Meeting Held 8/13/10**

Mrs. Durham reviewed the Minutes of the Finance Committee meeting held August 13, 2010, a copy of which is on file in the Executive Office.

At the request of the Chair, Mr. Muhart provided an update regarding the US Agency market. Management requested that Jeffrey Slocum & Associates review the District's exposure to Fannie Mae and Freddie Mac, due to its sizable amount of investments in fixed income securities issued by Fannie and Freddie. Based upon Slocum's discussion with the District's operating fund managers, it is Slocum's recommendation that the District maintain its exposure to Fannie and Freddie and monitor their performance as we move closer to December 2012, the expiration date of the federal government's obligation to provide unlimited financial support to these agencies.

**(1) Request Board Acceptance of Recommendation to Terminate BlackRock Alpha Tilts Fund as the US Large Cap Equity Manager for the Pension Fund and Replace BlackRock with the Wells Fargo S&P 500 Index Fund**

Mr. Muhart advised that BlackRock, the District's US large cap equity manager for the Pension Fund, through its Alpha Tilts Fund, has utilized a quantitatively managed approach to their investment selections. During the past market cycle, this management style has been underperforming, and the BlackRock Alpha Tilts Fund was placed on Jeffrey Slocum & Associates' watch list.

Subsequent to meeting with BlackRock's management teams and the anticipation of another unfavorable market cycle, Slocum has recommended terminating the BlackRock Alpha Tilts Fund as the US large cap equity manager for the pension fund. As the Board will be reviewing and possibly changing the District's overall asset allocations as a result of its upcoming workshop, Slocum recommended temporarily placing these funds into the Wells Fargo S&P 500 Index Fund.

Mrs. Wolfer ***moved, seconded*** by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE TERMINATION OF  
THE BLACKROCK ALPHA TILTS FUND AS THE US LARGE CAP  
EQUITY MANAGER FOR THE PENSION FUND AND REPLACE  
BLACKROCK WITH THE WELLS FARGO S&P 500 INDEX FUND**

The motion ***carried*** unanimously.

**(2) Request Board Acceptance of the 403/457 Plans Investment Performance Analysis for the Quarter Ending June 30, 2010, and the Flash Report for the Period Ending July 31, 2010**

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD OF COMMISSIONERS ACCEPT THE 403/457 PLANS INVESTMENT PERFORMANCE ANALYSIS FOR THE QUARTER ENDING JUNE 30, 2010, AND THE FLASH REPORT FOR THE PERIOD ENDING JULY 31, 2010**

The motion *carried* unanimously.

**(3) Request Board Acceptance of Recommendation to Replace Janus INTECH with Neuberger Berman Large Cap Disciplined Growth Strategy Fund in the 403(b) and 457(b) Defined Contribution Plans**

Mr. Muhart advised that Jeffrey Slocum & Associates had placed Janus INTECH on its watch list due to underperformance and mounting asset outflows. Although its performance had recently improved, Slocum recommends replacing Janus INTECH with the Neuberger Berman Large Cap Disciplined Growth Strategy Fund, with the idea that a fundamental active manager will outperform a quantitative manager in the upcoming investment cycle. Slocum believes that Neuberger Berman will provide the lowest volatility and still meet overall targeted benchmarks.

Mr. Sacco reminded the Board that this action relates to the employee 403(b) and 457(b) defined contribution plans and not the employee pension plan. There are a number of other investment options open to employees, in addition to the Neuberger Berman fund.

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD OF COMMISSIONERS APPROVE REPLACEMENT OF JANUS INTECH WITH NEUBERGER BERMAN LARGE CAP DISCIPLINED GROWTH STRATEGY FUND IN THE 403(B) AND 457(B) DEFINED CONTRIBUTION PLANS**

The motion *carried* unanimously.

**(4) Request Board Acceptance of Recommendation to Add the Vanguard Inflation-Protected Securities Fund as an Investment Alternative in the 403(b) and 457(b) Defined Contribution Plans**

Mr. Muhart advised that Jeffrey Slocum & Associates has recommended addition of the Vanguard Inflation-Protected Securities Fund as an investment alternative in the 403(b) and 457(b) defined contribution plans to offer employees the option of exposure to an asset class of purchasing power protection.

Mr. Avalos *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE THE ADDITION OF THE VANGUARD INFLATION-PROTECTED SECURITIES FUND AS AN INVESTMENT ALTERNATIVE IN THE 403(B) AND 457(B) DEFINED CONTRIBUTION PLANS**

The motion *carried* unanimously.

It was noted that a Board Workshop has been scheduled for October to review and discuss pension investment allocations.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD AUGUST 13, 2010**

The motion *carried* unanimously.

**c. Contracts Committee; Mr. A. Avalos, Chairman**  
**Minutes of Meeting Held 8/16/10**

Mr. Avalos presented the Minutes of the Contracts Committee meeting held August 16, 2010, a copy of which is on file in the Executive Office.

**(1) Request Board Approval of Renewal of Employment Agreements Between S.B.H.D. and Anna-Ninny Abraham, M.D., Carmen Calfa, M.D., Lyle Feinstein, M.D., Pablo Ferraro, M.D., Allen Greenberg, M.D., Daren Grosman, M.D., Atif Hussein, M.D., Aruna Mani, M.D., Raja Mudad, M.D., Alejandra Perez, M.D., and Michel Vulfovich, M.D. – Medical Oncology Physician Services**

Mr. Piriz provided an overview of the renewal employment agreements for the above physicians for the provision of medical oncology physician services.

Mr. Tynan *moved, seconded* by Mr. Jones, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL EMPLOYMENT AGREEMENTS WITH ANNA-NINNY ABRAHAM, M.D., CARMEN CALFA, M.D., LYLE FEINSTEIN, M.D., PABLO FERRARO, M.D., ALLEN GREENBERG, M.D., DAREN GROSMAN, M.D., ATIF HUSSEIN, M.D., ARUNA MANI, M.D., RAJA MUDAD, M.D., ALEJANDRA PEREZ, M.D., AND MICHEL VULFOVICH, M.D. FOR MEDICAL ONCOLOGY PHYSICIAN SERVICES**

On behalf of the team, Dr. Atif Hussein, Medical Director of the Memorial Comprehensive Cancer Institute, thanked the Board and administration for their support over the past nine years. He remarked on the excellence of his colleagues, stating it was an honor and privilege to work with them, and introduced those members of the team that were present.

The motion *carried* unanimously.

**(2) Request Board Approval of Renewal Agreement Between S.B.H.D. and University of Miami, School of Medicine – Surgical Services**

Mr. Piriz provided an overview of the renewal agreement between S.B.H.D. and the University of Miami, School of Medicine for Surgical Services.

Mr. Tynan *moved, seconded* by Ms. Miller, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL AGREEMENT WITH THE UNIVERSITY OF MIAMI, SCHOOL OF MEDICINE FOR SURGICAL SERVICES**

Eddy Carrillo, M.D., Chief of Trauma Services at Memorial Regional Hospital (MRH), addressed the Board and introduced Andrew Rosenthal, M.D., Associate Director of Trauma at Memorial Regional Hospital, and Nick Namias, M.D., Professor of Surgery at the University of Miami and Director of the Jackson Memorial Hospital Burn Center. Dr. Carillo outlined the goals of the affiliation agreement and thanked the Board for its support.

Dr. Namias thanked the Board for continuation of the program and looks forward to expanding the educational interaction between the University and Memorial Healthcare System to provide the best trauma care to all of South Florida.

The motion *carried* unanimously.

**(3) Request Board Approval of Renewal of Employment Agreement Between S.B.H.D. and Phyllis Neimark, M.D. – Breast Surgical Oncology Physician Services**

Mr. Piriz provided an overview of the renewal employment agreement between S.B.H.D. and Phyllis Neimark, M.D. for breast surgical oncology physician services.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL EMPLOYMENT AGREEMENT WITH PHYLLIS NEIMARK, M.D. – BREAST SURGICAL ONCOLOGY PHYSICIAN SERVICES**

The motion *carried* unanimously.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD AUGUST 16, 2010**

The motion *carried* unanimously.

**d. Building Committee; Mr. K. Tynan, Chairman**  
**Minutes of the Meeting Held 8/16/10**

Mr. Tynan reviewed the Minutes of the Building Committee meeting held August 16, 2010, a copy of which is on file in the Executive Office.

**(1) Request Board Approval of Acceptance of the Lowest Bidder, ANF Group, Inc., in the Amount of \$278,986 for the Breast Surgical Oncology Office Project in the Medical Office Centre at Memorial Regional Hospital and Allocate a \$25,000 Contingency Amount to be Controlled by the Memorial Healthcare System**

Mrs. Wolfer *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER, ANF GROUP, INC., IN THE AMOUNT OF \$278,986 FOR THE BREAST SURGICAL ONCOLOGY OFFICE PROJECT IN THE MEDICAL OFFICE CENTRE AT MEMORIAL REGIONAL HOSPITAL AND ALLOCATE A \$25,000 CONTINGENCY AMOUNT TO BE CONTROLLED BY THE MEMORIAL HEALTHCARE SYSTEM**

Mr. Al Fernandez, President of ANF Group, Inc., thanked the Board for placing its confidence in his firm and expressed his commitment to have the job done on time.

The motion *carried* unanimously.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD AUGUST 16, 2010**

The motion *carried* unanimously.

**e. Planning Committee; Mrs. S. Wolfer, Chairman**  
**Minutes of Meeting Held 8/17/10**

Mrs. Wolfer reviewed the Minutes of the Planning Committee meeting held August 17, 2010, a copy of which is on file in the Executive Office.

At the request of Mrs. Wolfer, Mr. John Benz came forward and advised that over the past two months, all of the major elements of healthcare reform legislation have been researched and a task force has been established to address identified issues. Action plans will be developed and the results submitted to the MHS Executive Staff for review, with subsequent presentation to the Board Planning Committee and to the full Board. A communication plan will be developed to keep the Board up to date on key healthcare reform issues.

- (1) Request Board Approval of Resolution No. 339 Affirming That The South Broward Hospital District is Committed to the Expansion of Its Services Both Inside and Outside Its Geographic Boundaries so as to Better Serve Its Patients and to Ease the Tax Burden on the Residents of the Hospital District and the Board of Commissioners Hereby Directs Management to Explore All Aspects of an Expansion Program to Extend Its Services Inside and Outside of the Hospital District's Boundaries**

Mr. Gary Barber, Senior V.P. and General Counsel, read Resolution 339 in its entirety.

Mr. Avalos *moved, seconded* by Mr. Tynan, that

**THE BOARD OF COMMISSIONERS APPROVE RESOLUTION NO. 339 AFFIRMING THAT THE SOUTH BROWARD HOSPITAL DISTRICT IS COMMITTED TO THE EXPANSION OF ITS SERVICES BOTH INSIDE AND OUTSIDE ITS GEOGRAPHIC BOUNDARIES SO AS TO BETTER SERVE ITS PATIENTS AND TO EASE THE TAX BURDEN ON THE RESIDENTS OF THE HOSPITAL DISTRICT AND THE BOARD OF COMMISSIONERS HEREBY DIRECTS MANAGEMENT TO EXPLORE ALL ASPECTS OF AN EXPANSION PROGRAM TO EXTEND ITS SERVICES INSIDE AND OUTSIDE OF THE HOSPITAL DISTRICT'S BOUNDARIES**

Mr. Sacco questioned the references to "tertiary services" within the resolution and whether it would be self-limiting. Mr. Barber stated that the final resolve does not place limitations on expansion, and the resolution does not require amendment.

The motion *carried* unanimously.

- (2) Request Board Approval of this Project in Concept and Authorize Staff to Proceed with the Design and Development Phase of the Outpatient, Pre-op, PACU, and GI Departments of Memorial Hospital Pembroke**

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD OF COMMISSIONERS APPROVE THIS PROJECT IN CONCEPT AND AUTHORIZE STAFF TO PROCEED WITH THE DESIGN AND DEVELOPMENT PHASE OF THE OUTPATIENT, PRE-OP, PACU, AND GI DEPARTMENTS OF MEMORIAL HOSPITAL PEMBROKE**

The motion *carried* unanimously.

- (3) Request Board Approval of this Project in Concept and Authorize Staff to Proceed with the Purchase of a 64-Slice Low Dose Radiation CT Scanner and the Design and Development Phase Necessary to House the Second CT Scanner at Memorial Hospital Pembroke**

Mr. Tynan *moved, seconded* by Ms. Miller, that

**THE BOARD OF COMMISSIONERS APPROVE THIS PROJECT IN CONCEPT AND AUTHORIZE STAFF TO PROCEED WITH THE PURCHASE OF A 64-SLICE LOW DOSE RADIATION CT SCANNER AND THE DESIGN AND DEVELOPMENT PHASE NECESSARY TO HOUSE THE SECOND CT SCANNER AT MEMORIAL HOSPITAL PEMBROKE**

The motion *carried* unanimously.

- (4) Request Board Approval of this Project in Concept and Authorize Staff to Proceed with the Construction Phase Necessary to Build Vestibules at the Entrances of the Emergency Department and the Outpatient Department at Memorial Hospital Pembroke**

Mr. Tynan *moved, seconded* by Ms. Miller, that

**THE BOARD OF COMMISSIONERS APPROVE THIS PROJECT IN CONCEPT AND AUTHORIZE STAFF TO PROCEED WITH THE CONSTRUCTION PHASE NECESSARY TO BUILD VESTIBULES AT THE ENTRANCES OF THE EMERGENCY DEPARTMENT AND THE OUTPATIENT DEPARTMENT AT MEMORIAL HOSPITAL PEMBROKE**

The motion *carried* unanimously.

- (5) Request Board Approval of this Project and Authorize Staff to proceed with the Replacement of the Three Operating Room Air Handler Units at Memorial Hospital Pembroke**

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS APPROVE THIS PROJECT AND AUTHORIZE STAFF TO PROCEED WITH THE REPLACEMENT OF THE THREE OPERATING ROOM AIR HANDLER UNITS AT MEMORIAL HOSPITAL PEMBROKE**

The motion *carried* unanimously.

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD APPROVE THE MINUTES OF THE PLANNING COMMITTEE MEETING HELD AUGUST 17, 2010**

The motion *carried* unanimously.

**4. REPORT OF SPECIAL COMMITTEES**

**a. Medical Education Committee; R. McCoy, M.D., Director of Medical Education, MHS**

**(1) Request Board Approval of the 2010 Memorial Healthcare System Continuing Medical Education Program Mission Statement**

Dr. Stanley Marks, Senior V.P. and Chief Medical Officer, presented Memorial Healthcare System's 2010 Continuing Education Program Mission Statement, as required by the Accreditation Council for Continuing Medical Education.

Mr. Tynan *moved, seconded* by Mr. Avalos, that

**THE BOARD OF COMMISSIONERS APPROVE THE 2010 MEMORIAL  
HEALTHCARE SYSTEM CONTINUING MEDICAL EDUCATION  
PROGRAM MISSION STATEMENT**

The motion *carried* unanimously.

**5. ANNOUNCEMENTS**

None

**CORRESPONDENCE**

None

**6. UNFINISHED BUSINESS**

None

**7. BOARD REGULAR BUSINESS**

**a. Report from Chief of Staff, Memorial Regional Hospital; L. Shulruff, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Shulruff presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated August 17, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT MEMORIAL REGIONAL HOSPITAL**

The motion *carried* unanimously.

**b. Report from Chief of Staff, Joe DiMaggio Children's Hospital; J. Long, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Long presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated August 10, 2010, a copy of which is on file in the Executive Office.

Mrs. Wolfer *moved, seconded* by Mr. Tynan, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT  
JOE DIMAGGIO CHILDREN'S HOSPITAL**

The motion *carried* unanimously.

**c. Report from Chief of Staff, Memorial Hospital West; D. Weiss, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

On behalf of Dr. Weiss, Dr. Jonathan Cooper presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated August 10, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL  
HOSPITAL WEST**

The motion *carried* unanimously.

**d. Report from Chief of Staff, Memorial Hospital Miramar; H. Pombo, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Pombo presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated August 13, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL  
HOSPITAL MIRAMAR**

The motion *carried* unanimously.

**e. Report from Chief of Staff, Memorial Hospital Pembroke; E. Bolton, D.O.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Bolton presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated August 18, 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE  
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL  
HOSPITAL PEMBROKE**

The motion *carried* unanimously.

**f. Administrative Staff**

**(1) Quarterly Statistical Report for Period Ending July 31, 2010; Mr. F. V. Sacco, President and CEO**

Mr. Sacco reviewed the Quarterly Statistical Report for Period Ending July 31, 2010, a copy of which is on file in the Executive Office.

**g. Financial Report; Mr. M. Muhart, Senior Vice President and Chief Financial Officer**

**(1) Financial Report for the Month of July 2010**

Mr. Muhart reviewed the Financial Report for the month of July 2010, a copy of which is on file in the Executive Office.

Mr. Tynan *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE FINANCIAL REPORT FOR THE MONTH  
OF JULY 2010**

The motion *carried* unanimously.

**h. Legal Counsel; Mr. G. Barber, Senior Vice President and General Counsel**

No report.

**8. NEW BUSINESS**

None.

**9. COMMISSIONERS' COMMENTS**

None.

**10. ADJOURNMENT**

There being no further business to come before the Board, Mrs. Durham declared the meeting adjourned at 6:54 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH  
BROWARD HOSPITAL DISTRICT**

**BY:** \_\_\_\_\_  
**Kathleen Durham, Chairman**

**ATTEST:** \_\_\_\_\_  
**Alfredo Avalos, Secretary Treasurer**