

**SOUTH BROWARD HOSPITAL DISTRICT  
A COMBINED REGULAR MEETING/LIAISON CONFERENCE ADVISORY COMMITTEE/AND  
WORKSHOP SESSION OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT**

**June 25, 2008**

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A Combined Regular Meeting/Liaison Conference Advisory Committee/and Workshop Session of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at Memorial Regional Hospital, in Perry Auditorium, June 25, 2008, at 5:35 p.m.

The following members were present:

Mrs. Kathleen Durham	Vice Chairman
Mrs. Sara E. Wolfer	Secretary Treasurer
Mr. Alfredo Avalos	
Mr. Albert C. Jones	
Ms. Laura Raybin Miller	

The following members were absent:

Mr. Kevin P. Tynan, Chairman  
Mr. Shane Strum

A registration sheet listing all attendees is attached to the Minutes on file in the Executive Office.

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**1. CALL TO ORDER**

There being a quorum present, the meeting was called to order by Mrs. Kathleen Durham, Vice Chairman.

**2. APPROVAL OF MINUTES**

**a. Regular Meeting Held May 28, 2008**

There being no additions or corrections to the Minutes,

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE  
MEETING HELD MAY 28, 2008**

The motion *carried* unanimously.

3. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Governance Committee; Mr. K. Tynan, Chairman**  
**Minutes of Meeting Held 6/9/08**

Mrs. Miller reviewed the Minutes of the Governance Committee meeting held June 9, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

Mr. Sacco provided clarification relative to revisions to the Lobbying Policy, noting that the District's lobbyists may provide lobbying services to any third party; however, they are restricted from representing that third party before the District.

Relative to the Tort Liability Self Insurance Program Policy, Mr. Barber advised that the District has obtained an insurance policy covering liability on large, catastrophic claims, thus necessitating removal of the word "fully" from the following language: "...the Board has decided to [*fully*] self fund tort liability claims."

**(1) Request Board Approval of Recommendation to Continue the Remainder of the Board Policy Manual, With Changes, As Presented**

Mr. Avalos *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATION TO CONTINUE THE REMAINDER OF THE BOARD POLICY MANUAL, WITH CHANGES, AS PRESENTED**

The motion *carried* unanimously.

**(2) Request Board Approval of Recommendation to Continue the Board Bylaws, Unchanged**

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATION TO CONTINUE THE BOARD BYLAWS, UNCHANGED**

The motion *carried* unanimously.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE GOVERNANCE COMMITTEE MEETING HELD JUNE 9, 2008**

The motion *carried* unanimously.

**b. Government Relations Committee; Mr. K. Tynan, Chairman**  
**Minutes of Meeting Held 6/9/08**

Mrs. Miller reviewed the Minutes of the Government Relations Committee meeting held June 9, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

It was clarified that the District has been successful in obtaining a reoccurring legislative appropriation for the JDCH Craniofacial Program vs. "permanent" funding.

Mr. Sacco commented on the current industry initiative, comprised of a coalition of schools, community colleges and universities, the Florida Hospital Association, the Safety Net Alliance, the Florida Chamber and other associated industries, opposing the proposed Constitutional Amendment 5 (Tax Swap Amendment). The amendment would eliminate the school property tax and replace it with a \$.01 sales tax, which would recoup only half of the necessary education funding. Mechanisms being considered to gain additional revenues are repeal of sales tax exemptions, establishment of service taxes, and increased budget cuts. It is anticipated that budget cuts would come from the Medicaid and Medically Needy Program, thus adversely affecting the Healthcare System.

Mrs. Wolfer ***moved, seconded*** by Mr. Jones, that

***THE BOARD APPROVE THE MINUTES OF THE GOVERNMENT  
RELATIONS COMMITTEE MEETING HELD JUNE 9, 2008***

The motion ***carried*** unanimously.

**c. Contracts Committee; Mrs. S. Wolfer, Chairman**  
**Minutes of Meeting Held 6/16/08**

Mrs. Wolfer reviewed the Minutes of the Contracts Committee meeting held June 16, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

***(1) Request Board Approval of Renewal of Employment Agreements Between  
S.B.H.D. and Iftikhar Hanif, M.D., Deborah Kramer, M.D., Anne Schaefer, M.D.,  
Brian Cauff, M.D., Lynn Meister, M.D., Pediatric Hematology/Oncology***

Mr. Avalos ***moved, seconded*** by Mr. Jones, that

***THE BOARD APPROVE THE RENEWAL EMPLOYMENT AGREEMENTS  
FOR PEDIATRIC HEMATOLOGY/ONCOLOGY – IFTIKHAR HANIF, M.D.,  
DEBORAH KRAMER, M.D., ANNE SCHAEFER, M.D., BRIAN CAUFF,  
M.D., LYNN MEISTER, M.D. AND THE SOUTH BROWARD HOSPITAL  
DISTRICT***

As spokesman for the group, Dr. Schaefer came forward and thanked the Board for their contract renewals. She stated it was an honor and privilege to serve within the Memorial Healthcare System, and the group looks forward to the future and the new hospital.

The motion ***carried*** unanimously.

Mrs. Miller *moved, seconded* by Mr. Avalos, that

**THE BOARD APPROVE THE MINUTES OF THE CONTRACTS  
COMMITTEE MEETING HELD JUNE 16, 2008**

The motion *carried* unanimously.

**d. Community Relations Committee; Mr. A. Jones, Chairman**  
**Minutes of Meeting Held 6/18/08**

Mr. Jones reviewed the Minutes of the Community Relations Committee meeting held June 18, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

Mr. Jones requested that Dr. Ayala come forward and present an overview of the MHS "ACE" (Achieving Cardiac Excellence) initiative, based on the Robert Wood Johnson Foundation initiative entitled *Expecting Success: Excellence in Cardiac Care*. Dr. Ayala advised that the Robert Wood Johnson Foundation grant was aimed at achieving quality in cardiac care across the board, thus eliminating any racial or ethnic disparities. The MHS Ace Team comprised of multidisciplinary leaders developed many process improvements that hardwired the System's needs toward achievement of 100% quality compliance with all cardiac indicators. Dr. Ayala noted the Team excelled in this area and received a great deal of recognition by the Foundation. By the conclusion of the project, MHS was at or near 100% compliance in all of its internal inpatient cardiac indicators. The few disparities identified at the beginning of the project were corrected within six months. Dr. Ayala also noted MHS has received an invitation to submit a proposal for an 18-month grant extension, as the Robert Wood Johnson Foundation has requested MHS share its findings and processes with other healthcare systems nationwide. Dr. Ayala expressed pride in being part of this project and part of the Memorial Healthcare System.

Mrs. Wolfer *moved, seconded* by Mrs. Miller, that

**THE BOARD APPROVE THE MINUTES OF THE COMMUNITY  
RELATIONS COMMITTEE MEETING HELD JUNE 18, 2008**

The motion *carried* unanimously.

**e. Building Committee; Mr. A. Jones, Chairman**  
**Minutes of Meeting Held 6/18/08**

Mr. Jones reviewed the Minutes of the Building Committee meeting held June 18, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

**(1) Request Board Acceptance of the Lowest Bidder, Link Construction Group, Inc.,  
in the amount of \$886,652 for the Main Lobby Renovation Project at Memorial  
Regional Hospital**

Mrs. Miller *moved, seconded* by Mr. Avalos, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER,  
LINK CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$886,652  
FOR THE MAIN LOBBY RENOVATION PROJECT AT MEMORIAL  
REGIONAL HOSPITAL**

Mr. Sacco noted that the initial bids submitted by Link Construction Group, Inc. for this project and the CT/MRI project at Memorial Hospital Miramar did not contain the stipulated allowances set by the System; however, when the allowances were added to the initial bids, Link Construction Group, Inc. still came in as the lowest bidder for both projects.

The motion *carried* unanimously.

**(2) Request Board Acceptance of the Lowest Bidder, Link Construction Group, Inc.,  
in the amount of \$868,589 for the CT/MRI Project at Memorial Hospital Miramar**

Mr. Avalos *moved, seconded* by Mrs. Miller, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER,  
LINK CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$868,589  
FOR THE CT/MRI PROJECT AT MEMORIAL HOSPITAL MIRAMAR**

The motion *carried* unanimously.

Mr. Willie Fernandez, President of Link Construction Group, Inc., came forward and thanked Memorial Healthcare System for awarding his firm both projects, noting they look forward to helping the System build a stronger future.

**(3) Request Board Approval of Bermello Ajamil & Partners, Inc., as Recommended  
by the Ad Hoc Selection Committee, and that a Contract be Extended to the Firm  
to provide the Memorial Healthcare System with Architectural Services for the  
Remaining Term of the Ongoing Three-Year Contract**

Mr. Sacco advised that the remainder of the term would be a little less than two years, and approval of this motion would add a second large architectural firm to the System's existing roster of pre-qualified architectural firms.

Mrs. Wolfer *moved, seconded* by Mr. Avalos, that

**THE BOARD OF COMMISSIONERS APPROVES BERMELO AJAMIL &  
PARTNERS, INC., AS RECOMMENDED BY THE AD HOC SELECTION  
COMMITTEE, AND THAT A CONTRACT BE EXTENDED TO THE FIRM  
TO PROVIDE THE MEMORIAL HEALTHCARE SYSTEM WITH  
ARCHITECTURAL SERVICES FOR THE REMAINING TERM OF THE  
ONGOING THREE-YEAR CONTRACT**

The motion *carried* unanimously.

Mr. Bernard Horovitz, Partner and Architect with Bermello Ajamil & Partners, Inc., came forward and thanked Memorial Healthcare System and the District for selecting his firm, and they look forward to a long-standing, good relationship with the System.

Mrs. Wolfer *moved, seconded* by Mrs. Miller, that

***THE BOARD APPROVE THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD JUNE 18, 2008***

The motion *carried* unanimously.

**4. REPORT OF SPECIAL COMMITTEES**

None

**5. ANNOUNCEMENTS**

None

**CORRESPONDENCE**

None

**6. UNFINISHED BUSINESS**

Mr. Sacco acknowledged the presence of several District homeowners and invited them to individually come forward and address the Board. Ms. Christina Hampton of 3317 Garfield Street came forward and stated that some homeowners are still encountering difficulty in reaching an agreement with the District regarding the appraised value of their homes. Mr. Bob Bauer of 3318 Garfield Street also came forward and expressed his dissatisfaction with the District's negotiation process and questioned the equity of the appraisals.

Mr. Sacco advised that the program offered to homeowners would be further extended to 12/31/08 and provided the Board with an update regarding the properties affected by the Children's Hospital Expansion. He stated that 23 of the 64 affected homes are now owned or under contract by the District, with all properties facing the project, with the exception of one, now owned by the District. The District's plans for development of a linear park have been embraced by the City Manager, the City Planner and the City Commissioner for this district.

Mr. Sacco emphasized that homeowners are not obligated to sell their homes and that the District's actions have been voluntary and in good faith. Discussion followed relative to disparities in the three appraisals obtained for the 3318 Garfield Street property, as well as the South Florida housing market since the inception of the District's initial offer. Mr. Schlemmer came forward and provided the Board with an update relative to negotiations on the 3318 Garfield Street property.

Commissioners Jones and Miller advocated for re-evaluation of the properties and continued negotiations with the homeowners present. The consensus of the Board was to prudently re-evaluate these property issues in another forum and continue negotiations with the property owners present based on decisions agreed upon in said forum. Mrs. Wolfer reiterated the

need to exercise fiscal responsibility in the best interests of the District when re-evaluating this issue.

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD OF COMMISSIONERS DELEGATE AUTHORITY TO THE ADMINISTRATION OF MEMORIAL HEALTHCARE SYSTEM TO RE-EVALUATE AND CONTINUE NEGOTIATIONS WITH THE RESPECTIVE PROPERTY OWNERS IN KEEPING WITH THE BEST INTERESTS OF THE DISTRICT**

The motion *carried* unanimously.

**7. BOARD REGULAR BUSINESS**

**a. Report from Chief of Staff, Memorial Regional Hospital; T. Macaluso, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Macaluso presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated June 24, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL**

The motion *carried* unanimously.

**(2) Request Board Approval of Infection Control Plan**

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE INFECTION CONTROL PLAN**

The motion *carried* unanimously.

**b. Report from Chief of Staff, Joe DiMaggio Children's Hospital; J. Long, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Long presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated June 24 2008, a copy of which is attached to the Minutes on file in the Executive Office.

**(2) Request Board Approval of Infection Control Plan**

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT JOE DIMAGGIO CHILDREN'S HOSPITAL AND APPROVE  
THE INFECTION CONTROL PLAN**

The motion *carried* unanimously.

**c. Report from Chief of Staff, Memorial Hospital West; D. Weiss, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments,  
Advancements, etc.**

Dr. Weiss presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated June 24, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

Mr. Avalos *moved, seconded* by Mrs. Miller, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT MEMORIAL HOSPITAL WEST**

The motion *carried* unanimously.

**(2) Request Board Approval of Infection Control Plan**

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE INFECTION CONTROL PLAN**

The motion *carried* unanimously.

**d. Report from Chief of Staff, Memorial Hospital Miramar; B. Shatkin, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments,  
Advancements, etc.**

Dr. Shatkin presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated June 24, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

**(2) Request Board Approval of Infection Control Plan**

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT MEMORIAL HOSPITAL MIRAMAR AND APPROVE THE  
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

**e. Report from Chief of Staff, Memorial Hospital Pembroke; J. Snow, M.D.**

**(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.**

Dr. Snow presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated June 24, 2008, a copy of which is attached to the Minutes on file in the Executive Office.

**(2) Request Board Approval of Infection Control Plan**

Mr. Avalos *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF  
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF  
AT MEMORIAL HOSPITAL PEMBROKE AND APPROVE THE  
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

**f. Administrative Staff**

No report

**g. Financial Report; Mr. M. Muhart, Senior Vice President and Chief Financial Officer**

**(1) Annual Financial Report for the Fiscal Year Ended April 30, 2008**

Mr. Muhart was pleased to report that the audit has been completed, and this report represents the final audited statistics. In the month of July, representatives from Ernst & Young and S. Davis & Associates will present a full audit report to the Board.

Mr. Muhart reviewed the Financial Report for the Fiscal Year Ended April 30, 2008, a copy of which is attached to the Minutes on file in the Executive Office. He noted the District closed out the year with Total Assets of \$1.6 Billion and Total Net Assets of \$888,453,430.

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

***THE BOARD APPROVE THE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED APRIL 30, 2008***

The motion *carried* unanimously.

***(2) Financial Report for the Month of May 2008***

Mr. Muhart reviewed the Financial Report for the Month of May 2008, a copy of which is attached to the Minutes on file in the Executive Office. He noted the month closed ahead of budget at \$4.4 Million versus \$3.5 Million. Mr. Sacco commended the efforts of hospital administrators in controlling their expenses without compromising bedside labor. The focus must remain on safety, quality and service, while reducing expenses. Mr. Sacco advised that effective July 1<sup>st</sup>, the System will incur a reduction in its Medicaid per diem. It was noted that the anticipated deeper budget cuts relative to LIP Funding, the Medically Needy Program and buy backs totaling approximately \$30 Million were not realized, with actual reductions totaling between \$3 and \$6 Million.

Mr. Jones *moved, seconded* by Mrs. Miller, that

***THE BOARD APPROVE THE FINANCIAL REPORT FOR THE MONTH OF MAY 2008***

The motion *carried* unanimously.

***h. Legal Counsel; Mr. G. Barber, Senior Vice President and General Counsel***

Mr. Barber reminded the Board that their Statement of Financial Interests is due in the month of July.

***8. NEW BUSINESS***

None to report

***9. COMMISSIONERS' COMMENTS***

Mr. Avalos advised that he was very impressed with the recent MHS Employee Recognition Dinner, commending the System for the manner in which employees are recognized.

Mrs. Wolfer commended the partnership between the YMCA and Joe DiMaggio Children's Hospital and its efforts to promote water safety in the community. She recently attended the opening of the new JDCH Aquatic Complex at the YMCA on Taft Street.

Mrs. Durham congratulated Mr. Edelstein and Memorial Manor on having been recommended to receive the Governor's Gold Seal Award and commended their hard toward achievement of this goal.

**10. ADJOURNMENT**

There being no further business to come before the Board, Mrs. Durham declared the meeting adjourned at 7:00 p.m.

**WORKSHOP SESSION**

No business.

**THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT**

**BY:** \_\_\_\_\_

***Kathleen Durham, Vice, Chairman***

**ATTEST:** \_\_\_\_\_

***Sara E. Wolfer, Secretary Treasurer***