

**SOUTH BROWARD HOSPITAL DISTRICT
REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT
INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS**

May 27, 2009

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at Memorial Regional Hospital, in Perry Auditorium, May 27, 2009, at 5:40 p.m.

The following members were present:

Mr. Kevin P. Tynan	Chairman
Mrs. Kathleen Durham	Vice Chairman
Mrs. Sara E. Wolfer	Secretary Treasurer
Mr. Albert C. Jones	
Ms. Laura Raybin Miller	
Mr. Shane Strum	<i>(telephonically)</i>

The following member was absent:

Mr. Alfredo Avalos

A registration sheet listing all attendees is on file in the Executive Office.

1. CALL TO ORDER

There being a quorum present, the meeting was called to order by Mr. Kevin Tynan, Chairman.

2. PRESENTATION OF RESOLUTIONS TO FORMER CHIEFS OF THE MEDICAL STAFF

Mr. Tynan recognized the three former Chiefs of the Medical Staff, Thomas Macaluso, M.D., Blane Shatkin, M.D., and Jeffrey Snow, M.D. and read the latter portion of the resolution common to each individual resolution.

a. *Request Board Approval of Resolution Honoring Thomas H. Macaluso, M.D., Former Chief of the Medical Staff at Memorial Regional Hospital*

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD APPROVE THE RESOLUTION HONORING
THOMAS H. MACALUSO, M.D., FORMER CHIEF OF THE
MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL**

The motion *carried* unanimously.

b. Request Board Approval of Resolution Honoring Blane T. Shatkin, M.D., Former Chief of the Medical Staff at Memorial Hospital Miramar

Mrs. Wolfer *moved, seconded* by Ms. Miller, that

**THE BOARD APPROVE THE RESOLUTION HONORING
BLANE T. SHATKIN, M.D., FORMER CHIEF OF THE
MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The motion *carried* unanimously.

c. Request Board Approval of Resolution Honoring Jeffrey P. Snow, M.D., Former Chief of the Medical Staff at Memorial Hospital Pembroke

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD APPROVE THE RESOLUTION HONORING
JEFFREY P. SNOW, M.D., FORMER CHIEF OF THE
MEDICAL STAFF AT MEMORIAL HOSPITAL PEMBROKE**

The motion *carried* unanimously.

Upon approval of each respective resolution, Mr. Tynan presented each former Chief of the Medical Staff with a plaque and token of appreciation from the Board of Commissioners. Each of the Chiefs then addressed the Board, reflecting on their tenure and expressing thanks to the Board and members of leadership for the support and mentoring provided during their respective term.

Each of the Board members expressed their respect and appreciation to the former Chiefs for the hard work and devotion they have exhibited on behalf of the System, their respective hospitals, and their patients.

Mr. Sacco commented on the uniqueness of each of the former Chiefs and their respective hospitals. He commended each of them for the outstanding leadership abilities they demonstrated in meeting the challenges presented during their term of service.

3. APPROVAL OF MINUTES

a. Regular Meeting Held April 22, 2009

There being no additions or corrections to the Minutes,

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD APPROVE THE MINUTES OF THE
MEETING HELD APRIL 22, 2009**

The motion *carried* unanimously.

4. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Senior Services Committee; Mrs. K. Durham, Chairman**
Minutes of Meeting Held 5/18/09

Mrs. Durham reviewed the Minutes of the Senior Services Committee meeting held May 18, 2009, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

THE BOARD APPROVE THE MINUTES OF THE SENIOR SERVICES COMMITTEE MEETING HELD MAY 18, 2009

The motion *carried* unanimously.

b. **Finance Committee; Mrs. K. Durham, Chairman**
Minutes of Meeting Held 5/18/09

Mrs. Durham reviewed the Minutes of the Finance Committee meeting held May 18, 2009, a copy of which is on file in the Executive Office.

(1) ***Request Board Approval of the Issuance of a Request for Proposals for the Selection of a Fixed Income Investment Manager for the District's Pension Plan***

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

THE BOARD OF COMMISSIONERS APPROVE THE ISSUANCE OF A REQUEST FOR PROPOSALS FOR THE SELECTION OF A FIXED INCOME INVESTMENT MANAGER FOR THE DISTRICT'S PENSION PLAN

Mr. Muhart clarified that Jeffrey Slocum & Associates' recommendation did not call for immediate action, as the current positions held in the District's pension plan portfolio are sound and reasonable; however, they have encouraged management to allow them direction to solicit responses from the marketplace and move to interview with a short list of fixed income investment managers within the next few months. Slocum deemed the departure of Logan Circle Partners' Chief Investment Officer a significant event posing possible risk to the District, as they no longer represent the firm originally retained.

The motion *carried* unanimously.

(2) ***Request Board Acceptance of the 403/457 Plans Investment Performance Analysis for the Quarter Ending March 31, 2009***

Mrs. Wolfer *moved, seconded* by Ms. Miller, that

**THE BOARD OF COMMISSIONERS ACCEPT THE 403/457 PLANS
INVESTMENT PERFORMANCE ANALYSIS FOR THE QUARTER
ENDING MARCH 31, 2009**

The motion *carried* unanimously.

(3) Request Board Approval of a Policy Addendum to the Statement of Investments, Objectives And Policy for the Pension Plan Prohibiting Investments in Preferred Securities Without the Finance Committee's Prior Written Consent

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS APPROVE A POLICY ADDENDUM
TO THE STATEMENT OF INVESTMENTS, OBJECTIVES AND POLICY
FOR THE PENSION PLAN PROHIBITING INVESTMENTS IN
PREFERRED SECURITIES WITHOUT THE FINANCE COMMITTEE'S
PRIOR WRITTEN CONSENT**

Jeffrey Slocum & Associates recommends preferred securities, viewed as equity like risk, should not be managed in the fixed income portfolio. Therefore, the Pension Plan Investment Policy was revised to reflect this recommendation.

The motion *carried* unanimously.

(4) Request Board Approval of the Issuance of a Request for Proposals for the Selection of Investment Banking Firms for a Bond Offering

Mr. Muhart came forward to provide an overview of the Finance Committee's rationale for the forthcoming motion. He advised that the current fiscal year will officially close next month significantly stronger than projected. In addition, he discussed a unique financing opportunity, Build America Bonds, made available via the Federal government's fiscal stimulus package to governmental issuers of BAB bonds, offering a 35% rebate of the interest costs on the bonds issued. A comparative analysis would be developed to determine whether taxable BAB bonds and/or traditional tax-exempt bonds would produce the lowest cost of capital to the District.

In light of these circumstances, coupled with the possibility of future negative economic trends resulting in higher interest rates and decreased availability of borrowing, the Finance Committee considers this an optimal time to pursue financing for the Children's Hospital project and requests permission to begin the selection process of an underwriting team for a bond offering.

Mr. Muhart noted the amount of financing could range from \$100 to \$150 million, and could possibly provide the ability to reimburse the District for capital spent on projects over the past year, in addition to funding of the new Children's Hospital.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS APPROVE THE ISSUANCE OF A
REQUEST FOR PROPOSALS FOR THE SELECTION OF INVESTMENT
BANKING FIRMS FOR A BOND OFFERING**

The motion *carried* unanimously.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE FINANCE COMMITTEE
MEETING HELD MAY 18, 2009**

The motion *carried* unanimously.

c. Contracts Committee; Mrs. S. Wolfer, Chairman
Minutes of Meeting Held 5/18/09

Mrs. Wolfer reviewed the Minutes of the Contracts Committee meeting held May 18, 2009, a copy of which is on file in the Executive Office.

**(1) Request Board Approval of Renewal of Employment Agreement Between
S.B.H.D. and Scott Oxenhandler, M.D. – Medical Director, Hospitalist Program**

Mrs. Durham *moved, seconded* by Mr. Jones, that

**THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL
EMPLOYMENT AGREEMENT FOR SCOTT OXENHANDLER, M.D. AS
THE MEDICAL DIRECTOR FOR THE HOSPITALIST PROGRAM**

Dr. Oxenhandler came forward and thanked the Board for the opportunity, noting he has enjoyed the past five years and looks forward to many more years.

The motion *carried* unanimously.

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD APPROVE THE MINUTES OF THE CONTRACTS
COMMITTEE MEETING HELD MAY 18, 2009**

The motion *carried* unanimously.

5. REPORT OF SPECIAL COMMITTEES

None

6. ANNOUNCEMENTS

None

CORRESPONDENCE

None

7. UNFINISHED BUSINESS

8. BOARD REGULAR BUSINESS

a. Report from Chief of Staff, Memorial Regional Hospital; L. Shulruff, M.D.

(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.

Dr. Shulruff presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated May 19, 2009, a copy of which is on file in the Executive Office.

Mrs. Durham ***moved, seconded*** by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT MEMORIAL REGIONAL HOSPITAL**

Mrs. Wolfer noted that several ARNP's had moved from one area of medical service to another, prompting discussion of allied health credentialing. It was emphasized that the activities performed by the allied health practitioner are permissible only under the direct or indirect supervision of the sponsoring physician, with many of the activities being duplicated in multiple medical services. Dr. Marks advised that both the Credentialing Committee and the Executive Committee specifically reviews the activities being performed by the allied health practitioner prior to credentialing approval. Mrs. Wolfer noted she would like to see Nurse Executive involvement in the ARNP credentialing process.

It was recommended that Dr. Marks review the specific ARNP credentialing files with Mrs. Wolfer. Should any issues be identified, they may be brought back to the Board for discussion.

The motion ***carried*** unanimously.

(2) Request Board Approval of Infection Control Plan

Mr. Jones ***moved, seconded*** by Mrs. Durham, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion ***carried*** unanimously.

(3) Request Board Ratification of Changes in Medical Staff Leadership

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD RATIFY THE CHANGES IN MEDICAL STAFF
LEADERSHIP**

The motion *carried* unanimously.

b. Report from Chief of Staff, Joe DiMaggio Children's Hospital; J. Long, M.D.

**(1) Executive Committee Report Re Recommendations for Appointments,
Advancements, etc.**

On behalf of Dr. Long, Dr. Jofe presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated May 19, 2009, a copy of which is on file in the Executive Office.

Mrs. Durham *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT JOE DIMAGGIO CHILDREN'S HOSPITAL**

The motion *carried* unanimously.

(2) Request Board Approval of Infection Control Plan

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

c. Report from Chief of Staff, Memorial Hospital West; D. Weiss, M.D.

**(1) Executive Committee Report Re Recommendations for Appointments,
Advancements, etc.**

Dr. Weiss presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated May 19, 2009, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT MEMORIAL HOSPITAL WEST**

The motion *carried* unanimously.

(2) Request Board Approval of Infection Control Plan

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

d. Report from Chief of Staff, Memorial Hospital Miramar; H. Pombo, M.D.

**(1) Executive Committee Report Re Recommendations for Appointments,
Advancements, etc.**

Dr. Pombo presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated May 19, 2009, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mrs. Durham, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT MEMORIAL HOSPITAL MIRAMAR**

The motion *carried* unanimously.

(2) Request Board Approval of Infection Control Plan

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

(3) Request Board Ratification of Changes in Medical Staff Leadership

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD RATIFY THE CHANGES IN MEDICAL STAFF
LEADERSHIP**

The motion *carried* unanimously.

e. Report from Chief of Staff, Memorial Hospital Pembroke; E. Bolton, D.O.

(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.

Dr. Bolton presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated May 18, 2009, a copy of which is on file in the Executive Office.

Mrs. Durham ***moved, seconded*** by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT MEMORIAL HOSPITAL PEMBROKE**

The motion ***carried*** unanimously.

(2) Request Board Approval of Infection Control Plan

Mr. Jones ***moved, seconded*** by Mrs. Durham, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion ***carried*** unanimously.

(3) Request Board Ratification of Changes in Medical Staff Leadership

Mr. Jones ***moved, seconded*** by Mrs. Durham, that

**THE BOARD RATIFY THE CHANGES IN MEDICAL STAFF
LEADERSHIP**

The motion ***carried*** unanimously.

f. Administrative Staff

(1) Quarterly Statistical Report for Period Ending 4/30/09; F.V. Sacco, President and Chief Executive Officer

Mr. Sacco reviewed the Quarterly Statistical Report for the Period Ending 4/30/09, a copy of which is attached to the Minutes on file in the Executive Office. He also noted the significantly stronger than anticipated outcome of the System's fiscal year.

g. Financial Report; Mr. M. Muhart, Senior Vice President and Chief Financial Officer

No report

h. Legal Counsel; Mr. G. Barber, Senior Vice President and General Counsel

(1) Medical Staff Malpractice Insurance Update

Mr. Barber reviewed the Medical Staff malpractice insurance update memorandum dated May 13, 2009, a copy of which is on file in the Executive Office.

It was noted that a total of 257 physicians were uninsured as of May 2009, representing 14.7% of the medical staff, reflecting a slight increase from the November 2008 report. The fields of Obstetrics, Family Practice and Internal Medicine reflect the highest number of uninsured physicians.

9. NEW BUSINESS

a. Memorial Foundation and Joe DiMaggio Children's Hospital Foundation Report for Fiscal Year Ending 2009; Ms. L. Miller

Ms. Miller reviewed the Memorial Foundation and Joe DiMaggio Children's Hospital Foundation Report for the Fiscal Year Ending 2009, a copy of which is on file in the Executive Office.

It was noted that the number of gifts and pledges donated to the Foundations was nearly four times that of the prior year, due to a successful Employee Capital Campaign and several other significant community fund raising initiatives. A total of more than \$1.6 million was raised by the Employee Capital Campaign, reflecting the participation of 55% of MHS employees. The total dollar amount of gifts and pledges exceeded \$12.4 million, the second highest amount in the Foundations' history.

As of fiscal year end, the Capital Campaign has exceeded \$32 million, reaching 90% of the \$36 million goal. The fund raising goal for fiscal year 2010 is \$9.1 million, of which \$4.25 million is sought for the Capital Campaign.

Ms. Miller recognized and thanked Mr. Janser and the Foundations' staff for their outstanding performance and commended the achievements of three Foundations' Board members that have officially rotated off the Board, but will continue to be very involved through honorary emeritus status; Dr. Peter Livingston, Wendy Masi, and Dr. Herbert Brizel.

Mr. Strum expressed his congratulations on the impressive numbers achieved by the Foundations in such difficult times and for moving the District in the right direction and serving so many people.

Mrs. Wolfer thanked the Foundations for all they have accomplished and commended the significant MHS employee participation in the Employee Capital Campaign.

Mr. Jones commented on the Foundations' extraordinary growth since the time he became a Board member in 1999.

10. COMMISSIONERS' COMMENTS

Mrs. Wolfer commented on her recent attendance of the Memorial Manor Senior Barbeque, noting what a great job is being done at the Manor.

Mr. Jones read aloud a letter he received from the grateful parents of a pediatric patient who was treated at Joe DiMaggio Children's Hospital Pediatric E.R. They commended all of the staff involved in their son's care, which they described as compassionate, knowledgeable, and professional and were appreciative of the excellent communication that was provided relative to treatment and procedures. The parents indicated they would not hesitate to recommend JDCH to everyone they know.

Mr. Jones commended Ms. Marilyn Munson and her media staff for the articles sent out on behalf of the Commissioners. He has been approached by residents of Dania Beach inquiring as to when future articles will appear, as they enjoy reading about MHS services. Mrs. Wolfer also commended Ms. Munson and her staff for the outstanding "Memorial Experience" television and radio ads that have recently aired.

11. ADJOURNMENT

There being no further business to come before the Board, Mr. Tynan declared the meeting adjourned at 7:15 p.m.

**THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

BY: _____

Kevin P. Tynan, Chairman

ATTEST: _____

Sara E. Wolfer, Secretary Treasurer