

**SOUTH BROWARD HOSPITAL DISTRICT
REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT
INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS
April 27, 2011**

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at Memorial Regional Hospital, in Perry Auditorium, April 27, 2011, at 5:37 p.m.

The following members were present:

Mrs. Kathleen Durham Chairman
Mrs. Sara E. Wolfer Vice Chairman
Mr. Jose Basulto
Mr. Hobel Florido
Mr. Albert C. Jones
Ms. Laura Raybin Miller

The following member was absent:

Mr. Alfredo Avalos Secretary Treasurer

A registration sheet listing all attendees is on file in the Executive Office.

1. CALL TO ORDER

There being a quorum present, the meeting was called to order by Mrs. Kathy Durham, Chairman.

2. APPROVAL OF MINUTES

a. Regular Meeting Held March 23, 2011

There being no additions or corrections to the Minutes,

Mr. Jones *moved, seconded* by Mr. Basulto, that

**THE BOARD APPROVE THE MINUTES OF THE REGULAR MEETING
HELD MARCH 23, 2011**

The motion *carried* unanimously.

3. REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES

**a. Audit and Compliance Committee; Mr. A. Avalos, Chairman
Minutes of Meeting Held 4/18/11**

Mr. Florido presented the Minutes of the Audit and Compliance Committee meeting held April 18, 2011, a copy of which is on file in the Executive Office.

(1) Request Board Acceptance of Fiscal Year 2012 Audit and Compliance Work Plan

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

THE BOARD ACCEPT THE FISCAL YEAR 2012 AUDIT AND COMPLIANCE WORK PLAN

The motion *carried* unanimously.

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

THE BOARD APPROVE THE MINUTES OF THE AUDIT AND COMPLIANCE COMMITTEE MEETING HELD APRIL 18, 2011

The motion *carried* unanimously.

b. Contracts Committee; Mr. A. Avalos, Chairman
Minutes of Meeting Held 4/18/11

Mr. Florido presented the Minutes of the Contracts Committee meeting held April 18, 2011, a copy of which is on file in the Executive Office.

(1) Request Board Approval of Employment Agreement Between S.B.H.D. and Luis E. Raez, M.D., Thoracic Medical Oncology Physician Services

Mr. Piriz provided an overview of the employment agreement between S.B.H.D. and Luis E. Raez, M.D. for Thoracic Medical Oncology Physician Services.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

THE BOARD OF COMMISSIONERS APPROVE THE EMPLOYMENT AGREEMENT WITH LUIS E. RAEZ, M.D. FOR THORACIC MEDICAL ONCOLOGY PHYSICIAN SERVICES

Dr. Atif Hussein, Medical Director of the Memorial Cancer Institute, thanked the Board for approval of Dr. Raez' employment agreement, noting that his addition will bring the thoracic program to the next level. He remarked on Dr. Raez' outstanding credentials and stated he was honored to introduce him to the Board.

Dr. Raez thanked the Board for the opportunity to join the Healthcare System. He has witnessed the System's growth and delivery of great services to the community over the past 15 years, and he hopes to establish a world-class lung cancer program to serve the South Florida community.

Dr. Raja Mudad, Medical Director of the Medical Oncology and Thoracic Oncology programs, stated he was very pleased to have Dr. Raez join the program and that he will be an asset to the System. Dr. Mudad looks forward to the development of a topnotch lung cancer program.

Mr. Sacco commented on the outstanding credentials of Drs. Hussein, Mudad and Raez, not only as a strong clinical and clinical research team, but also with pedigrees from major academic oncology centers. He stated the System is very fortunate to have them as part of the team.

The motion *carried* unanimously.

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MINUTES OF THE CONTRACTS
COMMITTEE MEETING HELD APRIL 18, 2011**

The motion *carried* unanimously.

c. Home Health Agency Committee; Mrs. S. Wolfer, Chairman
Minutes of the Meeting Held 4/18/11

Mrs. Wolfer presented the Minutes of the Home Health Agency Committee meeting held April 18, 2011, a copy of which is on file in the Executive Office.

At the Chair's request, Mr. Piriz introduced Ms. Sheila Schubert as the new Administrator of Memorial Home Health Services. Ms. Schubert stated she was glad to be with the System and sees many great opportunities for Home Health program improvement.

Mr. Sacco confirmed that on a quarterly basis, patient satisfaction scored within the top 20th percentile of the country, with a goal of achieving the top 10th percentile.

Mr. Jones *moved, seconded* by Mr. Basulto, that

**THE BOARD APPROVE THE MINUTES OF THE HOME HEALTH
AGENCY COMMITTEE MEETING HELD APRIL 18, 2011**

The motion *carried* unanimously.

d. Finance Committee; Mrs. K. Durham, Chairman
Minutes of Meeting Held 4/18/11

Mrs. Durham presented the Minutes of the Finance Committee meeting held April 18, 2011, a copy of which is on file in the Executive Office.

(1) Request Board Approval to Amend the Pension Plan Investment Policy

Mr. Muhart provided an overview of the interview process for the selection of global and emerging markets equity investment managers for the District's pension plan and discussion relative to amendment of investment policy allocations.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS APPROVE AMENDING THE
PENSION PLAN INVESTMENT POLICY AS FOLLOWS: LIMIT THE
AGGREGATE EMERGING MARKETS EQUITY EXPOSURE TO 20% OF
TOTAL PLAN ASSETS; REDUCE THE TARGET PERCENTAGE TO
EMERGING MARKETS EQUITY TO 0% FROM 5%; AND INCREASE
THE TARGET PERCENTAGE TO GLOBAL EQUITY TO 55% FROM 50%
WITH SUBLIMIT TARGET PERCENTAGES OF 27.5% EACH FOR THE
GLOBAL GROWTH AND GLOBAL VALUE ALLOCATIONS**

At the request of her employer, Commissioner Miller advised that she will refrain from discussion and abstain from voting relative to the selection of investment policy allocations and selection of investment managers.

The motion **carried** unanimously, with the abstention of Ms. Miller.

(2) Request Board Approval to Engage Walter Scott for the Global Growth Mandate and Dodge & Cox and Tweedy Browne for the Global Value Mandate

Mrs. Wolfer **moved, seconded** by Mr. Jones, that

THE BOARD OF COMMISSIONERS APPROVE ENGAGING WALTER SCOTT FOR THE GLOBAL GROWTH MANDATE AT A TARGET ALLOCATION OF 27.5% OF PLAN ASSETS AND TO ENGAGE DODGE & COX AND TWEEDY BROWNE FOR THE GLOBAL VALUE MANDATE AT A TARGET ALLOCATION OF 13.75% OF PLAN ASSETS FOR EACH FIRM

The motion **carried** unanimously, with the abstention of Ms. Miller.

Mr. Muhart provided an overview of the Finance Committee's discussion relative to the District's exposure to U.S. Agencies in the District's Operating Fund portfolios. One of the District's Operating Fund managers, Galliard Capital Management, was invited to the meeting to provide their perspective relative to the management of U.S. Agency exposure. In the coming months, each of the District's Operating Fund managers will be invited to the Finance Committee meeting to present their firm's view on managing these exposures.

Mr. Muhart noted that the federal government has set December 31, 2012, as the date for expiration of the conservatorship of Fannie Mae and Freddie Mac. Mr. Sacco advised that the District will be closely monitoring activity leading up to this date. He noted that if the District were to shift its investments at this time, it would incur a reduction in yields.

(3) Request Board Acceptance of the Actuarial Report from Towers Watson for the Retirement Plan of Employees of the South Broward Hospital District for the 2010/2011 Plan Year

Ms. Denise Miller of Towers Watson, advised that the District's contribution for the 2010-2011 Plan is \$28.9 million, and as long as the District continues to fund the Plan as calculated in their actuarial valuation reports, the Plan will continue to remain actuarially sound.

Mr. Sacco affirmed that the District's Pension Plan is extremely sound and sustainable and represents approximately 6% of the District's payroll, unlike other governmental pension plans.

Mrs. Wolfer **moved, seconded** by Mr. Jones, that

THE BOARD OF COMMISSIONERS ACCEPT THE ACTUARIAL REPORT FROM TOWERS WATSON FOR THE RETIREMENT PLAN FOR THE EMPLOYEES OF THE SOUTH BROWARD HOSPITAL DISTRICT FOR THE 2010/2011 PLAN YEAR

The motion **carried** unanimously.

Mr. Jones **moved, seconded** by Mrs. Wolfer, that

**THE BOARD APPROVE THE MINUTES OF THE FINANCE COMMITTEE
MEETING HELD APRIL 18, 2011**

The motion **carried** unanimously.

**e. Building Committee; Mr. A. Jones, Chairman
Minutes of Meeting Held 4/20/11**

Mr. Jones presented the Minutes of the Building Committee meeting held April 20, 2011, a copy of which is on file in the Executive Office.

(1) Request Board Acceptance of the Lowest Bidder for the Neuro Interventional Room Project at Memorial Regional Hospital

Mrs. Wolfer **moved, seconded** by Mr. Basulto, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER,
THORNTON CONSTRUCTION COMPANY, INC., IN THE AMOUNT OF
\$661,508 FOR THE NEURO INTERVENTIONAL ROOM PROJECT AT
MEMORIAL REGIONAL HOSPITAL AND ALLOCATE A \$99,000
CONTINGENCY AMOUNT TO BE CONTROLLED BY THE MEMORIAL
HEALTHCARE SYSTEM**

The motion **carried** unanimously.

(2) Request Board Acceptance of the Lowest Bidder for the Special Care Clinic Project at Memorial Regional Hospital South

Mr. Basulto **moved, seconded** by Mrs. Wolfer, that

**THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER,
THORNTON CONSTRUCTION COMPANY, INC., IN THE AMOUNT OF
\$581,572 FOR THE SPECIAL CARE CLINIC PROJECT AND ALLOCATE
A \$58,000 CONTINGENCY AMOUNT TO BE CONTROLLED BY THE
MEMORIAL HEALTHCARE SYSTEM**

Mr. Sacco clarified that this project refers to the Primary Care Special Care Clinic to be constructed at the Hallandale Outpatient site as a result of a state grant award that will fund construction and operations for one year. As a pilot program for the state, the clinic will serve uninsured patients discharged from the hospital, chronic disease patients (i.e. diabetes, CHF, hypertension), and walk-ins, in an attempt to reduce emergency room visits and inpatient hospitalizations for the uninsured.

The motion **carried** unanimously.

(3) Request Board Acceptance of the Lowest Bidder for the CT Scan Project at Memorial Hospital Pembroke

Ms. Miller *moved, seconded* by Mrs. Wolfer, that

THE BOARD OF COMMISSIONERS ACCEPT THE LOWEST BIDDER, THORNTON CONSTRUCTION COMPANY, INC., IN THE AMOUNT OF \$430,515 FOR THE CT SCAN PROJECT AT MEMORIAL HOSPITAL PEMBROKE AND ALLOCATE A \$64,000 CONTINGENCY AMOUNT TO BE CONTROLLED BY THE MEMORIAL HEALTHCARE SYSTEM

Mr. Thomas Thornton, President of Thornton Construction Company, Inc., thanked the Board for these opportunities and looks forward to working with the District.

The motion *carried* unanimously.

(4) Request Board Approval of Civil Engineering Firms for Multiple Projects for a Three-Year Period

Mr. Basulto disclosed that he had a business relationship with Calvin, Giordano & Associates and, therefore, recused himself for the duration of the civil engineering discussion and subsequent vote. He exited the room and requested to be called back after the vote.

Mrs. Wolfer *moved, seconded* by Mr. Florido, that

THE BOARD OF COMMISSIONERS APPROVE CALVIN, GIORDANO & ASSOCIATES, INC. AND KIMLEY-HORN AND ASSOCIATES, INC., AS RECOMMENDED BY THE AD HOC SELECTION COMMITTEE, TO PROVIDE THE MEMORIAL HEALTHCARE SYSTEM WITH CIVIL ENGINEERING SERVICES FOR MULTIPLE PROJECTS AND THAT CONTRACTS BE EXTENDED TO EACH FIRM FOR A THREE YEAR PERIOD

Mr. Dennis Giordano, President of Calvin, Giordano & Associates, Inc., proudly reflected on the firm's 18 year relationship with the District and expressed gratitude for the three year extension of their contract.

Mr. Michael Schwarz of Kimley-Horn and Associates thanked the Committee and the Board for being selected to provide civil engineering services. The firm looks forward to serving the District and demonstrating its capabilities.

The motion *carried* unanimously, with the recusal of Mr. Basulto.

Mrs. Wolfer *moved, seconded* by Ms. Miller, that

THE BOARD APPROVE THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD APRIL 20, 2011

The motion *carried* unanimously.

4. **REPORT OF SPECIAL COMMITTEES**

None

5. **ANNOUNCEMENTS**

None

CORRESPONDENCE

None

6. **UNFINISHED BUSINESS**

None

7. **BOARD REGULAR BUSINESS**

a. **Report from Chief of Staff, Memorial Regional Hospital; L. Shulruff, M.D.**

(1) ***Executive Committee Report Re Recommendations for Appointments, Advancements, etc.***

This being his last meeting as Chief of Staff, Dr. Shulruff expressed his thanks to the Board.

Dr. Shulruff presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated April 18, 2011, a copy of which is on file in the Executive Office.

Mr. Jones ***moved, seconded*** by Mrs. Wolfer, that

***THE BOARD APPROVE THE RECOMMENDATIONS OF
THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF
AT MEMORIAL REGIONAL HOSPITAL***

The motion ***carried*** unanimously.

(2) ***Request Board Approval of Infection Control Plan***

Mrs. Wolfer ***moved, seconded*** by Ms. Miller, that

***THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN***

The motion ***carried*** unanimously.

b. Report from Chief of Staff, Joe DiMaggio Children's Hospital; J. Long, M.D.

(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.

Dr. Long, who will also be rotating off the Board, stated it had been a pleasure to attend the Board meetings and learn how much the Board has done for the hospitals and employees of the Healthcare System. She thanked the Board for their time and service.

Dr. Long presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated April 21, 2011, a copy of which is on file in the Executive Office.

Mr. Jones ***moved, seconded*** by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT
JOE DIMAGGIO CHILDREN'S HOSPITAL**

The motion ***carried*** unanimously.

(2) Request Board Approval of Infection Control Plan

Mr. Basulto ***moved, seconded*** by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion ***carried*** unanimously.

c. Report from Chief of Staff, Memorial Hospital West; D. Weiss, M.D.

(1) Executive Committee Report Re Recommendations for Appointments, Advancements, etc.

Dr. Weiss echoed the sentiments of Drs. Shulruff and Long and noted it had been an educational and enjoyable experience.

Dr. Weiss presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated April 19, 2011, a copy of which is on file in the Executive Office.

Mr. Jones ***moved, seconded*** by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL
HOSPITAL WEST**

The motion ***carried*** unanimously.

(2) Request Board Approval of Infection Control Plan

Mrs. Wolfer *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

d. Report from Chief of Staff, Memorial Hospital Miramar; H. Pombo, M.D.

**(1) Executive Committee Report Re Recommendations for Appointments,
Advancements, etc.**

Dr. Pombo presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated April 21, 2011, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL
HOSPITAL MIRAMAR**

The motion *carried* unanimously.

(2) Request Board Approval of Infection Control Plan

Mr. Jones *moved, seconded* by Mrs. Wolfer, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

e. Report from Chief of Staff, Memorial Hospital Pembroke; E. Bolton, D.O.

**(1) Executive Committee Report Re Recommendations for Appointments,
Advancements, etc.**

Dr. Bolton presented the Executive Committee Report re recommendations for appointments, advancements, etc., dated April 19, 2011, a copy of which is on file in the Executive Office.

Mr. Basulto *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE RECOMMENDATIONS OF THE
EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL
HOSPITAL PEMBROKE**

The motion *carried* unanimously.

(2) Request Board Approval of Infection Control Plan

Mr. Basulto *moved, seconded* by Mr. Jones, that

**THE BOARD APPROVE THE MEMORIAL HEALTHCARE SYSTEM
INFECTION CONTROL PLAN**

The motion *carried* unanimously.

f. Administrative Staff

No report.

g. Financial Report; Mr. M. Muhart, Senior Vice President and Chief Financial Officer

(1) Financial Report for the Month of March 2011

Mr. Muhart reviewed the Financial Report for the month of March 2011, a copy of which is on file in the Executive Office.

Mr. Jones *moved, seconded* by Mr. Basulto, that

**THE BOARD APPROVE THE FINANCIAL REPORT FOR THE MONTH
OF MARCH 2011**

Mr. Muhart discussed the implementation of the new EPIC revenue cycle system going live on April 30th at Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South. An IT command center comprised of over 200 individuals will be in place around the clock for the next three weeks to address any conversion challenges.

In addition to the revenue cycle system, Mr. Sacco advised that Home Health and the Joe DiMaggio Children's Hospital nurse clinical system will also go live with EPIC on April 30th.

At the request of Mr. Sacco, Mr. Blanton provided the Board with the anticipated timeline for implementation of EPIC systems throughout the Healthcare System, which includes the System's employed physician groups.

Mr. Sacco noted that the EPIC installation is a superior product and will be a more cost effective product over time. It also places the System in a position to obtain stimulus funds from the federal government which could equate to 40 to 50 percent of the installation cost.

The motion *carried* unanimously.

(2) Request Board Approval of Operating and Capital Budgets for Memorial Healthcare System for Fiscal Year 2012

Mr. Muhart recapped the highlights of the Operating and Capital Budgets for Memorial Healthcare System for Fiscal Year 2012, which were previously reviewed in depth with the Board of Commissioners at the April 20, 2011, Board Budget Workshop.

Mr. Basulto *moved, seconded* by Mr. Jones, that

***THE BOARD APPROVE THE OPERATING AND CAPITAL BUDGETS
FOR MEMORIAL HEALTHCARE SYSTEM FOR FISCAL YEAR 2012***

The motion *carried* unanimously.

h. Legal Counsel; Ms. K. Stratos, Senior Vice President and General Counsel

(1) Report of Public Records Request Denials, As Required by State Law

Ms. Stratos reviewed the memorandum of April 8, 2011, relative to Denied Public Records Requests – 1st Quarter 2011, a copy of which is on file in the Executive Office. The denials were based on the Trade Secrets exemption under Florida Statute 395.3035 and claimed by the parties that are contracted with the District.

8. NEW BUSINESS

None to report.

9. COMMISSIONERS COMMENTS

The Commissioners joined in thanking the outgoing Chiefs of Staff for their service and leadership.

10. ADJOURNMENT

There being no further business to come before the Board, Mrs. Durham declared the meeting adjourned at 6:50 p.m.

***THE BOARD OF COMMISSIONERS OF THE SOUTH
BROWARD HOSPITAL DISTRICT***

***BY: _____
Kathy Durham, Chairman***

***ATTEST: _____
Alfredo Avalos, Secretary Treasurer***